



1st QUARTER SDBIP REPORT

**2015 – 2016
FINANCIAL YEAR**

**JOE GQABI
DISTRICT
MUNICIPALITY**

October 2015

TABLE OF CONTENTS

TABLE OF CONTENTS.....	I
MUNICIPAL MANAGER’S QUALITY CERTIFICATE	II
EXECUTIVE MAYOR’S APPROVAL	III
PART 1:.....	1
1.1 EXECUTIVE MAYOR’S REPORT.....	1
1.2 LEGISLATIVE IMPERATIVE	2
1.3 RESOLUTIONS.....	3
1.4 SDBIP CYCLE.....	3
1.5 EXECUTIVE SUMMARY	4
PART 2.....	5
COMPONENT 1 – BUDGET INFORMATION.....	5
TABLE C1 CONSOLIDATED MONTHLY BUDGET STATEMENT SUMMARY.....	5
TABLE C2 CONSOLIDATED MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (STANDARD CLASSIFICATION).....	6
TABLE C3 CONSOLIDATED MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY MUNICIPAL VOTE)	7
TABLE C4 CONSOLIDATED MONTHLY BUDGET STATEMENT - FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE)	8
TABLE C5 CONSOLIDATED MONTHLY BUDGET STATEMENT - CAPITAL EXPENDITURE (MUNICIPAL VOTE, STANDARD CLASSIFICATION AND FUNDING)	9
TABLE C6 CONSOLIDATED MONTHLY BUDGET STATEMENT - FINANCIAL POSITION	10
TABLE C7 CONSOLIDATED MONTHLY BUDGET STATEMENT - CASH FLOW	11
PART 3	12
QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS.....	12
PART 4.....	29
4.1 THREE YEAR CAPITAL WORKS PLAN	29
PART 5	39
5.1 CONCLUSION.....	39

MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, _____, the Municipal Manager of the Joe Gqabi District Municipality, hereby certify that this FIRST QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN REPORT for the 2015/16 FINANCIAL YEAR has been prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

Z.A. Williams
Municipal Manager

Date

EXECUTIVE MAYOR'S APPROVAL

I, _____, the Executive Mayor of the Joe Gqabi District Municipality, hereby accept the **FIRST QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN REPORT** for the 2015/16 FINANCIAL YEAR as prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

Cllr Z.I. Dumzela
Executive Mayor

Date

1.1 Executive Mayor's Report

When the new Council of the Joe Gqabi District Municipality came into office after the May 2011 elections, it was armed with the critical electoral mandate of addressing poverty, unemployment, providing access to basic life sustaining goods and services as well as the broader development of the municipal area. On the basis of the election manifesto that drove the process towards the 2011 local government elections, as well as the development agenda of the previous Council, the current Council of the Joe Gqabi District Municipality remains committed to the objectives and priorities that were crafted to guide this Council in its pursuit of an improved quality of life for all residents.

Through the development and adoption of the Integrated Development Plan for the District, as well as other concerted and sustained programmes of action of Council, this municipality has managed to deliver services and implement its programmes in terms of the Council approved budget, over the first quarter of the 2015/16 financial year.

Although some accomplishments can be evidenced in certain areas, we recognise that multitudes of challenges still face our municipality and consequently the communities serviced by this municipality. In relation to this, the financial challenges that face the municipality have forced the institution to adopt a conservative approach to spending.

However, within these constraints, the administration has not compromised delivery in the key areas such as water and sanitation but has increased its efforts to bring about quality services to the people of the District.

1.2 Legislative Imperative

In terms of Section 53 (1) of the Municipal Finance Management Act of 2003 (MFMA), the mayor of a municipality must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Annual performance agreements as required in terms of section 57(1)(6) of the Municipal Systems Act for the municipal manager and all senior managers must also be concluded and they must be linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

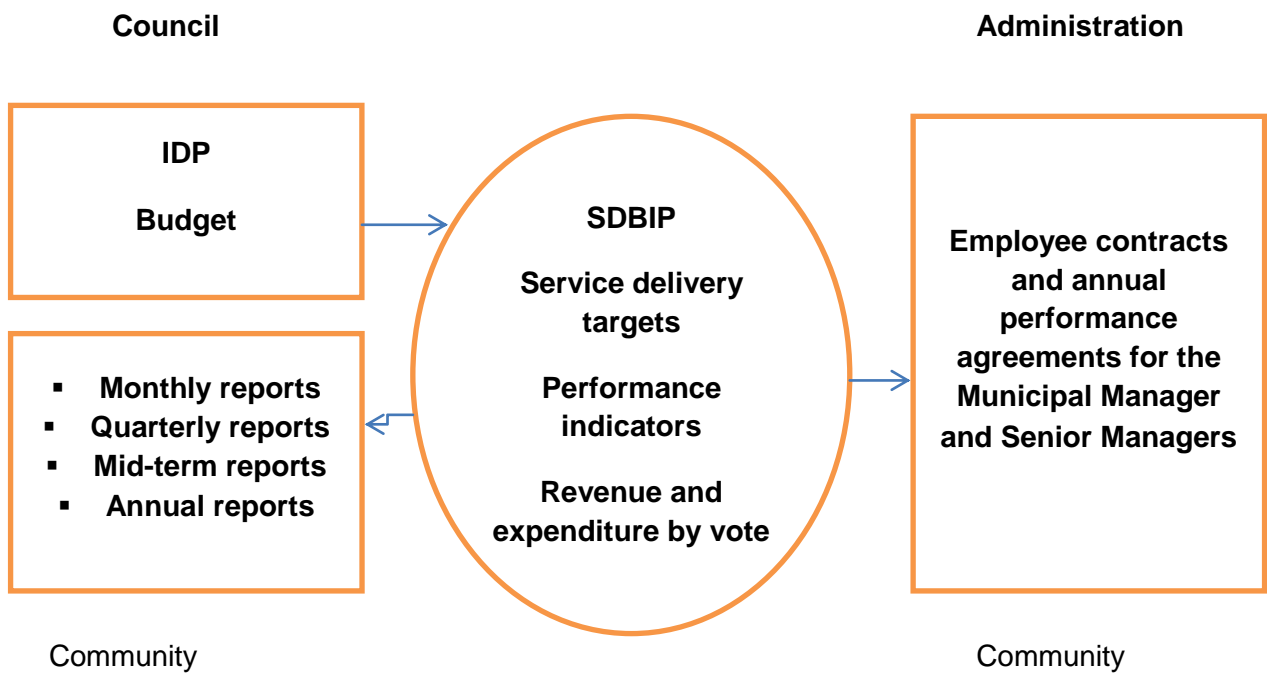
The SDBIP and these performance agreements therefore give effect to the Integrated Development Plan (IDP) and budget of the municipality in ensuring that the execution of the budget, performance of senior management and achievement of the strategic objectives set by the Council are monitored.

The MFMA stipulates general responsibilities of Mayors. Section 52 (d) of the Act requires that a Mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality.

1.3 Resolutions

1.3.1 That the first quarter SDBIP report of the 2015/16 FINANCIAL YEAR on the implementation of the budget and financial affairs of the municipality be noted and approved.

1.4 SDBIP Cycle



1.5 Executive summary

1.5.1 Overall performance of the Municipality per Directorate

The table below illustrates the summary of overall performance of the Municipality for the quarter ending September 2015. This means that it is a tabulation of the total number of targets set by all directorates combined, which then gives a picture of how the municipality has performed. *NB:* Analysis report of the Quarter is based on five Directorates i.e. Technical Services (including WSP), Community Services, Chief Operations Office, Finance and Corporate Services.

Analysis Results					
KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	% Achieved
<i>Service Delivery and Infrastructure Provision</i>	7	6	0	1	86%
<i>Local Economic Development</i>	5	4	0	1	80%
<i>Financial Management and Viability</i>	14	5	0	9	36%
<i>Institutional Development and Municipal Transformation</i>	5	4	0	1	80%
<i>Good Governance and Public participation</i>	8	6	0	2	75%
Total	39	25	0	14	64%

The tabulation above shows that the average municipal performance for all directorates is sitting at **64%**.

PART 2

Component 1 – Budget Information

Table C1 Consolidated Monthly Budget Statement Summary

DC14 Joe Gqabi - Table C1 Monthly Budget Statement Summary - Q1 First Quarter

Description	2014/15	Budget Year 2015/16							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	42 865	62 281	62 281	1 227	3 490	13 263	(9 773)	-74%	67 993
Investment revenue	3 901	3 368	3 368	1 479	1 722	842	879	104%	9 492
Transfers recognised - operational	235 192	351 410	351 410	256	87 793	122 494	(34 701)	-28%	324 435
Other own revenue	7 404	4 756	4 756	38	81	391	(310)	-79%	(3 327)
Total Revenue (excluding capital transfers and contributions)	289 362	421 815	421 815	3 000	93 085	136 990	(43 905)	-32%	398 593
Employee costs	153 749	179 963	179 403	14 128	37 471	35 738	1 733	5%	163 207
Remuneration of Councillors	5 263	6 031	6 031	419	1 262	1 444	(182)	-13%	4 657
Depreciation & asset impairment	44 240	47 867	47 867	11 060	11 060	54 195	(43 135)	-80%	36 983
Finance charges	4 462	2 294	2 294	259	259	171	87	51%	2 241
Materials and bulk purchases	3 004	10 480	10 480	-	-	2 620	(2 620)	-100%	7 860
Transfers and grants	-	26 316	26 316	657	657	3 289	(2 633)	-	16 074
Other expenditure	275 813	194 704	195 267	18 909	29 157	53 657	(24 500)	-46%	178 381
Total Expenditure	486 531	467 654	467 657	45 432	79 865	151 115	(71 250)	-47%	409 402
Surplus/(Deficit)	(197 169)	(45 839)	(45 842)	(42 431)	13 220	(14 125)	27 345	-194%	(10 809)
Transfers recognised - capital	209 242	238 814	238 814	13 120	18 421	47 114	(28 692)	-61%	196 307
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	12 073	192 975	192 972	(29 311)	31 642	32 989	(1 347)	-4%	185 498
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	12 073	192 975	192 972	(29 311)	31 642	32 989	(1 347)	-4%	185 498
Capital expenditure & funds sources									
Capital expenditure	-	234 661	234 661	2 673	7 061	103 687	(96 626)	-93%	234 661
Capital transfers recognised	-	122 644	122 644	2 660	3 955	58 058	(54 103)	-93%	-
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	22 500	22 500	-	-	22 500	(22 500)	-100%	22 500
Internally generated funds	-	89 517	89 517	13	3 106	23 129	(20 023)	-87%	212 161
Total sources of capital funds	-	234 661	234 661	2 673	7 061	103 687	(96 626)	-93%	234 661
Financial position									
Total current assets	112 999	87 350	87 350	-	176 391	-	-	-	87 350
Total non current assets	1 288 280	1 479 021	1 479 021	-	1 329 196	-	-	-	1 479 021
Total current liabilities	159 975	36 770	36 770	-	235 820	-	-	-	36 770
Total non current liabilities	35 866	72 173	72 173	-	32 688	-	-	-	72 173
Community wealth/Equity	1 205 438	1 270 200	1 270 200	-	1 237 079	-	-	-	1 270 200
Cash flows									
Net cash from (used) operating	101 449	105 576	(149)	25 571	5 459	72 949	(67 491)	-93%	105 576
Net cash from (used) investing	(94 743)	(120 433)	107	(2 650)	(6 968)	(9 437)	2 469	-26%	(120 433)
Net cash from (used) financing	(229)	(1 001)	-	(216)	(216)	-	(216)	#DIV/0!	(1 001)
Cash/cash equivalents at the month/year end	23 846	(48 974)	(60)	-	32 067	30 397	1 670	5%	17 934
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	16 907	10 787	7 072	25 441	8 429	95 056	-	-	163 694
Creditors Age Analysis									
Total Creditors	3 591	1 164	4 011	-	-	-	-	-	8 766

Table C2 Consolidated Monthly Budget Statement - Financial Performance (standard classification)

DC14 Joe Gqabi - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - Q1 First Quarter

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Standard										
Governance and administration		202 935	226 453	226 453	1 647	89 469	91 858	(2 388)	-3%	217 220
Executive and council		5 490	6 800	6 800	-	-	1 789	(1 789)	-100%	5 300
Budget and treasury office		196 187	219 153	219 153	1 646	89 464	90 020	(556)	-1%	211 420
Corporate services		1 258	500	500	1	5	49	(43)	-89%	500
Community and public safety		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		204 229	222 695	222 695	13 247	18 548	46 539	(27 991)	-60%	187 698
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		199 980	211 729	211 729	13 247	18 548	45 377	(26 829)	-59%	177 856
Environmental protection		4 249	10 966	10 966	-	-	1 162	(1 162)	-100%	9 843
Trading services		132 570	211 481	211 481	1 227	3 490	45 707	(42 218)	-92%	187 435
Electricity		-	-	-	-	-	-	-	-	-
Water		110 290	199 471	199 471	1 227	3 490	40 405	(36 915)	-91%	173 336
Waste water management		22 280	12 010	12 010	-	-	5 303	(5 303)	-100%	14 098
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	539 735	660 629	660 629	16 121	111 507	184 104	(72 597)	-39%	592 353
Expenditure - Standard										
Governance and administration		157 063	151 265	151 268	9 318	22 564	34 943	(12 379)	-35%	138 047
Executive and council		32 719	37 831	37 834	3 003	7 632	7 722	(89)	-1%	29 749
Budget and treasury office		82 190	66 297	66 297	3 087	7 793	21 415	(13 622)	-64%	63 947
Corporate services		42 154	47 137	47 137	3 228	7 139	5 806	1 332	23%	44 351
Community and public safety		13 851	14 087	14 087	1 780	3 474	3 088	387	13%	13 277
Community and social services		2 911	2 208	2 208	416	691	467	224	48%	2 405
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		10 940	11 879	11 879	1 364	2 783	2 621	162	6%	10 873
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		141 862	149 646	149 646	18 599	25 268	43 641	(18 373)	-42%	121 614
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		125 639	126 614	126 614	17 283	21 886	30 494	(8 607)	-28%	107 092
Environmental protection		16 223	23 032	23 032	1 316	3 382	13 147	(9 765)	-74%	14 522
Trading services		173 755	152 656	152 656	15 735	28 558	69 444	(40 885)	-59%	136 464
Electricity		-	-	-	-	-	-	-	-	-
Water		128 997	132 225	132 125	12 046	22 854	47 222	(24 368)	-52%	113 424
Waste water management		44 758	20 431	20 531	3 688	5 704	22 222	(16 517)	-74%	23 041
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	3	486 531	467 654	467 657	45 432	79 865	151 115	(71 250)	-47%	409 402
Surplus/ (Deficit) for the year		53 204	192 975	192 972	(29 311)	31 642	32 989	(1 347)	-4%	182 951

References

- Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
- Total Revenue by standard classification must reconcile to Total Operating Revenue shown in the Financial Performance Statement
- Total Expenditure by standard classification must reconcile to total operating expenditure shown in 'Financial Performance Statement'
- All amounts must be classified under a standard classification (modified GFS). The GFS function 'Other' is only for Abattoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

Table C3 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

DC14 Joe Gqabi - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q1 First Quarter

Vote Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - MANAGEMENT SERVICES	1	5 490	6 800	6 800	-	-	1 789	(1 789)	-100.0%	5 300
Vote 2 - FINANCIAL SERVICES		280 182	281 434	281 434	2 873	92 954	103 283	(10 329)	-10.0%	279 413
Vote 3 - CORPORATE SERVICES		1 258	500	500	1	5	49	(43)	-88.8%	500
Vote 4 - TECHNICAL SERVICES		248 555	360 929	360 929	13 247	18 548	77 821	(59 273)	-76.2%	297 297
Vote 5 - COMMUNITY SERVICES		4 249	10 966	10 966	-	-	1 162	(1 162)	-100.0%	9 843
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	539 735	660 629	660 629	16 121	111 507	184 104	(72 597)	-39.4%	592 353
Expenditure by Vote										
Vote 1 - MANAGEMENT SERVICES	1	32 719	37 831	37 834	3 003	7 632	7 722	(89)	-1.2%	29 749
Vote 2 - FINANCIAL SERVICES		82 190	66 297	66 297	3 087	7 793	21 415	(13 622)	-63.6%	63 947
Vote 3 - CORPORATE SERVICES		42 154	47 137	47 137	3 228	7 139	5 806	1 332	22.9%	44 351
Vote 4 - TECHNICAL SERVICES		286 723	263 986	263 986	30 638	47 608	96 356	(48 748)	-50.6%	229 629
Vote 5 - COMMUNITY SERVICES		42 746	52 403	52 403	5 475	9 693	19 816	(10 123)	-51.1%	41 727
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	486 531	467 654	467 657	45 432	79 865	151 115	(71 250)	-47.1%	409 402
Surplus/ (Deficit) for the year	2	53 204	192 975	192 972	(29 311)	31 642	32 989	(1 347)	-4.1%	182 951

References

1. Insert 'Vote'; e.g. Department, if different to standard classification structure
2. Must reconcile to Monthly Budget Statement - Financial Performance Statement (standard classification)

Table C4 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure)

DC14 Joe Gqabi - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q1 First Quarter

Description	Ref	2014/15	Budget Year 2015/16							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-
Service charges - water revenue		24 734	50 271	50 271	1 227	3 490	7 960	(4 471)	-56%	53 894
Service charges - sanitation revenue		18 131	12 010	12 010	-	-	5 303	(5 303)	-100%	14 098
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-
Service charges - other		-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-
Interest earned - external investments		3 901	3 368	3 368	1 479	1 722	842	879	104%	6 946
Interest earned - outstanding debtors		5 808	2 704	2 704	-	-	216	(216)	-100%	2 547
Dividends received		-	-	-	-	-	-	-	-	-
Fines		-	-	-	-	-	-	-	-	-
Licences and permits		-	-	-	-	-	-	-	-	-
Agency services		-	112	112	-	-	39	(39)	-100%	112
Transfers recognised - operational		235 192	351 410	351 410	256	87 793	122 494	(34 701)	-28%	324 435
Other revenue		1 668	1 940	1 940	38	81	136	(55)	-40%	(5 986)
Gains on disposal of PPE		(72)	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		289 362	421 815	421 815	3 000	93 085	136 990	(43 905)	-32%	396 046
Expenditure By Type										
Employee related costs		153 749	179 963	179 403	14 128	37 471	35 738	1 733	5%	163 207
Remuneration of councillors		5 263	6 031	6 031	419	1 262	1 444	(182)	-13%	4 657
Debt impairment		74 777	19 583	19 583	-	-	9 169	(9 169)	-100%	19 120
Depreciation & asset impairment		44 240	47 867	47 867	11 060	11 060	54 195	(43 135)	-80%	36 983
Finance charges		4 462	2 294	2 294	259	259	171	87	51%	2 241
Bulk purchases		3 004	10 480	10 480	-	-	2 620	(2 620)	-100%	7 860
Other materials		-	-	-	-	-	-	-	-	-
Contracted services		-	-	-	-	-	-	-	-	-
Transfers and grants		-	26 316	26 316	657	657	3 289	(2 633)	-80%	16 074
Other expenditure		196 880	175 121	175 684	18 909	29 157	44 488	(15 331)	-34%	159 260
Loss on disposal of PPE		4 156	-	-	-	-	-	-	-	-
Total Expenditure		486 531	467 654	467 657	45 432	79 865	151 115	(71 250)	-47%	409 402
Surplus/(Deficit)										
Transfers recognised - capital		209 242	238 814	238 814	13 120	18 421	47 114	(28 692)	(0)	196 307
Contributions recognised - capital		-	-	-	-	-	-	-	(0)	-
Contributed assets		-	-	-	-	-	-	-	(0)	-
Surplus/(Deficit) after capital transfers & contributions		12 073	192 975	192 972	(29 311)	31 642	32 989			182 951
Taxation		-	-	-	-	-	-	-		-
Surplus/(Deficit) after taxation		12 073	192 975	192 972	(29 311)	31 642	32 989			182 951
Attributable to minorities		-	-	-	-	-	-	-		-
Surplus/(Deficit) attributable to municipality		12 073	192 975	192 972	(29 311)	31 642	32 989			182 951
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-		-
Surplus/ (Deficit) for the year		12 073	192 975	192 972	(29 311)	31 642	32 989			182 951

References

1. Material variances to be explained on Table SC1

Total Revenue (excluding capital transfers and contributions) including ca 498 604 660 629 660 629 16 121 111 507 184 104 592 353

Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

DC14 Joe Gqabi - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - Q1 First Quarter

Vote Description	Ref	Budget Year 2015/16								
		2014/15 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - MANAGEMENT SERVICES		-	-	-	-	-	-	-	-	-
Vote 2 - FINANCIAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 4 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 1 - MANAGEMENT SERVICES		-	-	-	-	-	-	-	-	-
Vote 2 - FINANCIAL SERVICES		-	200	200	-	-	50	(50)	-100%	200
Vote 3 - CORPORATE SERVICES		-	2 475	2 475	13	36	1 369	(1 333)	-97%	2 475
Vote 4 - TECHNICAL SERVICES		-	226 986	226 986	2 660	7 026	97 269	(90 243)	-93%	226 986
Vote 5 - COMMUNITY SERVICES		-	5 000	5 000	-	-	5 000	(5 000)	-100%	5 000
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	-	234 661	234 661	2 673	7 061	103 687	(96 626)	-93%	234 661
Total Capital Expenditure		-	234 661	234 661	2 673	7 061	103 687	(96 626)	-93%	234 661
Capital Expenditure - Standard Classification										
Governance and administration		-	2 675	2 675	13	36	1 419	(1 383)	-97%	2 675
Executive and council		-	-	-	-	-	-	-	-	-
Budget and treasury office		-	200	200	-	-	50	(50)	-100%	200
Corporate services		-	2 475	2 475	13	36	1 369	(1 333)	-97%	2 475
Community and public safety		-	5 000	5 000	-	-	5 000	(5 000)	-100%	5 000
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	5 000	5 000	-	-	5 000	(5 000)	-100%	5 000
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	-	-	-	-	-	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	226 986	226 986	2 660	7 026	97 269	(90 243)	-93%	226 986
Electricity		-	-	-	-	-	-	-	-	-
Water		-	170 258	170 258	2 660	5 192	75 587	(70 394)	-93%	170 258
Waste water management		-	56 728	56 728	-	1 833	21 682	(19 849)	-92%	56 728
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard Classification	3	-	234 661	234 661	2 673	7 061	103 687	(96 626)	-93%	234 661
Funded by:										
National Government		-	122 644	122 644	2 660	3 955	58 058	(54 103)	-93%	122 644
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	(122 644)
Transfers recognised - capital		-	122 644	122 644	2 660	3 955	58 058	(54 103)	-93%	-
Public contributions & donations		-	-	-	-	-	-	-	-	-
Borrowing	6	-	22 500	22 500	-	-	22 500	(22 500)	-100%	22 500
Internally generated funds		-	89 517	89 517	13	3 106	23 129	(20 023)	-87%	212 161
Total Capital Funding		-	234 661	234 661	2 673	7 061	103 687	(96 626)	-93%	234 661

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment
3. Capital expenditure by standard classification must reconcile to the total of multi-year and single year appropriations
4. Include expenditure on investment property, intangible and biological assets
5. Must reconcile to Monthly Budget Statement Financial Performance (revenue and expenditure)
6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17

Table C6 Consolidated Monthly Budget Statement - Financial Position

DC14 Joe Gqabi - Table C6 Monthly Budget Statement - Financial Position - Q1 First Quarter

Description	Ref	2014/15	Budget Year 2015/16			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		38 102	3 505	3 505	16	3 505
Call investment deposits		35 091	17 469	17 469	101 624	17 469
Consumer debtors		43 602	52 808	52 808	67 278	52 808
Other debtors		(6 814)	10 000	10 000	3 936	10 000
Current portion of long-term receivables		-	-	-	-	-
Inventory		3 018	3 568	3 568	3 537	3 568
Total current assets		112 999	87 350	87 350	176 391	87 350
Non current assets						
Long-term receivables		-	-	-	-	-
Investments		3 195	3 402	3 402	3 305	3 402
Investment property		2 621	2 894	2 894	2 564	2 894
Investments in Associate		-	-	-	-	-
Property, plant and equipment		1 280 256	1 469 379	1 469 379	1 321 844	1 469 379
Agricultural		-	-	-	-	-
Biological assets		-	-	-	-	-
Intangible assets		2 208	3 346	3 346	1 482	3 346
Other non-current assets		-	-	-	-	-
Total non current assets		1 288 280	1 479 021	1 479 021	1 329 196	1 479 021
TOTAL ASSETS		1 401 279	1 566 371	1 566 371	1 505 586	1 566 371
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	3 871	-
Borrowing		(878)	1 350	1 350	936	1 350
Consumer deposits		-	1 250	1 250	-	1 250
Trade and other payables		143 960	4 153	4 153	202 553	4 153
Provisions		16 893	30 017	30 017	28 459	30 017
Total current liabilities		159 975	36 770	36 770	235 820	36 770
Non current liabilities						
Borrowing		5 740	42 723	42 723	5 653	42 723
Provisions		30 126	29 450	29 450	27 035	29 450
Total non current liabilities		35 866	72 173	72 173	32 688	72 173
TOTAL LIABILITIES		195 841	108 943	108 943	268 508	108 943
NET ASSETS	2	1 205 438	1 457 428	1 457 428	1 237 079	1 457 428
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		1 205 438	1 270 200	1 270 200	1 237 079	1 270 200
Reserves		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	1 205 438	1 270 200	1 270 200	1 237 079	1 270 200

References

1. Material variances to be explained in Table SC1
2. Net assets must balance with Total Community Wealth/Equity

Table C7 Consolidated Monthly Budget Statement - Cash Flow

DC14 Joe Gqabi - Table C7 Monthly Budget Statement - Cash Flow - Q1 First Quarter

Description	Ref	Budget Year 2015/16								
		2014/15 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Ratepayers and other		47 817	81 939	29	1 399	2 496	16 854	(14 358)	-85%	81 939
Government - operating		311 264	254 204	244	46 400	193 200	84 735	108 466	128%	254 204
Government - capital		96 876	209 478	-	20 887	100 916	50 000	50 916	102%	209 478
Interest		4 535	2 394	3	38	106	598	(492)	-82%	2 394
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(345 992)	(348 588)	(361)	(42 803)	(290 909)	(56 603)	234 306	-414%	(348 588)
Finance charges		(764)	(4 121)	(8)	(350)	(350)	(202)	148	-73%	(4 121)
Transfers and Grants		(12 286)	(89 730)	(56)	-	-	(22 433)	(22 433)	100%	(89 730)
NET CASH FROM/(USED) OPERATING ACTIVITIES		101 449	105 576	(149)	25 571	5 459	72 949	(67 491)	-93%	105 576
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		150	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors		-	-	-	22	71	-	71	#DIV/0!	-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		219	231	-	-	-	58	(58)	-100%	231
Payments										
Capital assets		(95 112)	(120 664)	107	(2 673)	(7 038)	(9 494)	(2 456)	26%	(120 664)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(94 743)	(120 433)	107	(2 650)	(6 968)	(9 437)	(2 469)	26%	(120 433)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		171	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		(399)	(1 001)	-	(216)	(216)	-	216	#DIV/0!	(1 001)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(229)	(1 001)	-	(216)	(216)	-	216	#DIV/0!	(1 001)
NET INCREASE/ (DECREASE) IN CASH HELD		6 478	(15 858)	(43)	22 705	(1 725)	63 513			(15 858)
Cash/cash equivalents at beginning:		17 368	(33 116)	(17)		33 792	(33 116)			33 792
Cash/cash equivalents at month/year end:		23 846	(48 974)	(60)		32 067	30 397			17 934

References

1. Material variances to be explained in Table SC1

PART 3

Quarterly Projections of Service Delivery Targets and Performance Indicators

Service Delivery and Infrastructure provision

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2015/16 FY)		Snapshot	Variance	Corrective Action	DIRECTORATE
				2013/14 FY (Actual)	2014/15 FY Target	2015/16 FY Target	Qtr. 1 target	Qtr 1 Actual				
Provide universal access to basic services	SD01: Maintain and rehabilitate all water and sanitation infrastructure	SD01-01	% compliance with SANS 241 for drinking water quality per quarter as per BDS (outcome)	92%	97%	97%	97%	93.2	👍	Old and aging infrastructure that compromises clean water when it is distributed to the consumers.	Increased frequently of sampling from monthly to twice a month to meet the SANS241-: 2015 requirements. Ongoing lobbying for funding to replace the old aging infrastructure	WSP
		SD01-02	Number of Blue Drops achieved (outcome)	2	Unknown	2	N/A	N/A	N/A	N/A	N/A	Community Services

	SD01-03	2016/17 FY WSDP approved by Council (LGAS) (Output)	Council adopted draft for public comment	Reviewed WSDP approved by Council	2016/17 FY WSDP approved by Council	N/A	N/A	N/A	N/A	N/A	Community Services
SD2: Support municipalities in the provision of municipal services	SD02-01	S78 to determine best mechanism for delivering fire services approved by Council (Output)	New indicator	Approval of S78 by council	S78 to determine best mechanism for delivering fire services approved by Council	N/A	N/A	N/A	N/A	N/A	Community Services
SD03: Provide fire, emergency and rescue services	SD03-01	Ratio of fire incidents responded to as a proportion of entries in the Occurrence Book (Outcome)	01:01	01:01	01:01	01:01	01:01	👍	None	None	Community Services
	SD03-02	Disaster Risk Management Plan approved by Council (Input)	New Indicator	New indicator	Disaster Risk Management Plan Approved by council	N/A	N/A	N/A	N/A	N/A	Community Services
stakeholder engagement initiatives to deal with	SD04-01	Number of District Water Forum meetings held (Output)	2 meetings	2 meetings	2 meetings	1	0	👎	Outstanding meeting to be held in the second quarter	A schedule will be included in calendar of events	Community Services
and to track the provision of universal access to water and sanitation	SD05-01	% of households earning less than R1100 per month with access to free basic services (water and sanitation) (NKPI) (Outcome)	100%	100% of registered households (indigents)	100% of registered households (indigents)	N/A	N/A	N/A	N/A	N/A	Finance

	SD05-02	% of households with access to basic level of water (NKPI) (Outcome)	69%	72%	77%	N/A	N/A	N/A	N/A	N/A	Community Services
	SD05-03	% of households with access to a basic level of sanitation (NKPI) (Outcome)	77.40%	82.50%	89%	N/A	N/A	N/A	N/A	N/A	Community Services
	SD05-04	Number of households provided with sanitation service in the current financial year (toilets) (output)	5000	5000	5000	1250	2610	👍	Suitable weather conditions (dry and warm) contributed to good progress made by contractors on the programme.	None. The more people provided with sanitation in the shortest time possible, the better.	Technical Services
	SD05-05	Number of households provided with potable water service in the current financial year (output)	5000	5000	5000	N/A	N/A	N/A	N/A	N/A	Technical Services
SD06: Provide and improve the quality of municipal health services	SD06-01	Number of inspections (visits) per quarter on each of the 13 urban waste sites (Output)	14 inspections	12 inspections per site	12 inspections per site	12 inspections per site	96%	👍	Community unrest in Ugie prevented visiting and monitoring of waste sites	There are various external structures that are managing the strike and the municipality hopes that the matter will be resolved soon.	Community Services
	SD06-02	Number of inspections in formal food premises undertaken (Input)	204	204	204	51	13 sites were monitored for 2 months. 12 sites were monitored in the one month	👍	Community unrest in Ugie prevented visiting and monitoring of waste sites	There are various external structures that are managing the unrest and the municipality hopes that the matter will be resolved soon.	Community Services

	SD07: Support rehabilitation of all road networks throughout the District	SD07-01	Number of kilometres of gravel roads graded per quarter as per the DRPW SLA (Outcome)	3314km	4000km	2800km	700 km	837km	👍	Suitably moist conditions occurred during the quarter to enable the roads teams to exceed their targets.	None. The roads teams must take advantage when suitable conditions prevail. During the year there will be times when dry conditions occur and the work output will then be negatively affected.	Technical Services
Facilitate environmental management and conservation	SD08: Implement working for water and working for wetlands	SD08-01	% budget spent of the 2015/16 National FY allocation on implementation of Working for Wetland rehabilitation programme (Output)	100%	100%	100%	N/A	N/A	N/A	N/A	N/A	Community Services
		SD08-02	% budget spent of the 2015/16 National FY allocation of alien plants eradication programme (Working for Water) (Output)	100%	100%	100%	N/A	N/A	N/A	N/A	N/A	Community Services

Local Economic Development

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD 2015/16 FY TARGET	QUARTERLY TARGETS (2015/16 FY)		Snapshot	Variance	Corrective Action	DIRECTORATE
				2013/14 FY (Actual)	2014/15 FY Target		Qtr. 1 target	Qrt 1 Actual				
Facilitate and implement job creation and poverty alleviation initiatives	LED01: Implement projects and programmes through labour intensive methods	LED01-01	Number of jobs created through municipality's local economic development initiatives including capital projects (NKPI) (Outcome)	2723	2000 job opportunities created (capital projects)	2000 job opportunities created (capital projects)	500 job opportunities created (capital projects)	837	👍	More jobs were created due to acceleration of rural sanitation projects as described in SD05-05 above	None. The more jobs created through the capital projects the better for local communities.	Technical Services & Community Services
				1986	1659 job opportunities created (Working for Water and Working for Wetlands)	375 job opportunities created (Working for Water and Working for Wetlands)	375 job opportunities created (Working for Water and Working for Wetlands)	0	🙅	The WfWetlands agreement addendum was only signed late in the Quarter so work has not commenced on site that would be able to support the creation of Jobs. The WFW agreement was still not signed in the quarter	Speed up implementation of Wetlands programmes in the next quarter to improve employment levels. Continue to engage WFW around the contract for the current year.	
	LED02: Encourage improvement of access to government services in farming areas	LED02-01	Number of information sessions on government services held with farming communities (Outcome)	1	1	2	N/A	N/A	N/A	N/A	N/A	OMM

LED03: Encourage and support initiatives geared towards mass job creation and sustainable livelihoods	LED03-01	Number of CWP Regional Management Committee stakeholders meetings held	New indicator	New indicator	4 meetings	1 meeting	1 report	👍	None	None	OMM
LED04: Support and facilitate rural development and poverty alleviation programmes	LED04-01	Agri-park concept document submitted to DRDLA (Input)	New indicator	New indicator	Agri-park concept submitted to DRDLA	N/A	N/A	N/A	N/A	N/A	OMM
LED05: Facilitate and actively participate in youth development programmes	LED05-01	Number of business support meetings or/ engagements facilitated for social groups (woman, youth, disabled) (Output)	12	10	4	10	2	👍	None	None	OMM

Facilitate and support regional economic development initiatives	LED06: Identify, support and implement economic development flagship and anchor projects	LED06-01	Number of funding proposals for the Aliwal Spa submitted to potential funders (Output)	New indicator	New indicator	1 funding proposal submitted to potential funders	N/A	N/A	N/A	N/A	N/A	OMM
		LED06-02	Number of business plans on Elundini Middle Income Housing submitted to potential funders (Output)	New indicator	New indicator	1 business plan submitted to potential funders	N/A	N/A	N/A	N/A	N/A	OMM
		LED06-03	LED Strategy review adopted by Council (Output)	Target not achieved	LED Strategy reviewed and approved by Council	LED Strategy review adopted by Council	Draft LED Strategy review tabled before Council	LED Strategy review tabled before Council	👍	None	None	OMM

Financial Viability and Management

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE		Current period	QUARTERLY TARGETS (2015/16 FY)		Snapshot	Variance	Corrective Action	DIRECTORATE
				2013/14 FY (Actual) Baseline	2014/15 FY Target	2015/16 FY Target	Qtr. 1 target	Qtr 1 Actual				
Ensure effective financial management and reporting	FM01: Comply with all statutory financial reporting and management	FM01-01	% of a municipality's capital budget actually spent on capital projects identified for 2015/16 financial year in terms of the municipality's IDP (NKPI) (Outcome)	100%	100%	100%	25%	3%	👎	Slow supply chain processes to appoint service providers have delayed implementation of projects.	Appointment of contractors to be accelerated in the 2nd quarter in order to improve expenditure.	Finance
		FM01-02	% of MIG Funding expenditure (Output)	100%	100%	100%	25%	12%	👎	Invoices received after month end was paid too late to be included in the monthly report. And it is it is	Invoices to be paid and included in the next MIG report.	Technical Services
		FM01-03	% of tenders concluded and appointment letter issued- within tender validity period as advertised per quarter (Output)	New indicator	New indicator	100%	100%	100%	👎	None	None	Finance

	FM01-04	Cost coverage ratio (NKPI) (Output)	0.13	2.02	2.02	2.02	8.5	🙅	Collection and billing is underway. Due to challenges of billing office the ratio were not as good as expected.	Q2 should improve due to the opening of additional cashier offices.	Finance	
	FM01-05	% of budget actually spent on implementing workplace skills plan (NKPI) (Output)	100%	100%	100%	25%	26%	👍	None	None	Corporate Services	
	FM01-06	% budget spent on repairs and maintenance (Output)	79%	100%	100% of the 2% budget allocated for repairs and maintenance	N/A	N/A	N/A	N/A	N/A	Technical, Corporate & Community Services	
	FM02: Improve financial administrative capacity of the District	FM02-01	Debt coverage ratio (NKPI) (Output)	1.01	14	2.03	2.03	0.15	🙅	Cashflow challenges	Austerity measures are being implemented	Finance
		FM02-02	% reduction in municipal debtors related to service charges (Output)	New indicator	New indicator	10%	10%	Unknown	🙋	This indicator will be removed as billing has now been taken over by the District from municipalities	Indicator to be removed	Finance

FM02-03	Procurement Plan signed-off by the Accounting Officer by July 2015 (Output)	New indicator	New indicator	New indicator	Procurement Plan signed-off by the Accounting Officer by July 2015	Not achieved	🙅	The plan is being finalised	The plan is being finalised	Finance
FM02-04	Annual Financial statements developed internally by August 2015 (Output)	New indicator	New indicator	New indicator	Annual Financial statements developed internally by August 2015	AFS developed internally by August 2015	👍	None	None	Finance
FM02-05	Outstanding service debtors to revenue ratio (NKPI) (Outcome)	Unknown	1.8	1.8	1.8	1.8	👍	None	The plan is being finalised	Finance
FM02-06	% of operational budget actually spent (Input)	100%	100%	100%	50%	12%	🙅	Cashflow challenges and material creditors from prior year resulted in cashflow challenges hence spending were not as initially anticipated.	The Municipality will consider reviewing its budget during the adjustment period.	Finance
FM02-07	% improvement in debtors' collection rate (outcome)	New indicator	New indicator	15%	2% (accumulative)	1%	🙅	The debtors report has been implemented late during September due to continues challenges with billing. This information will be available as	The debtors report has been implemented late during September due to continues challenges with billing. This information will be available as from Q2.	Finance

2.1.4 Institutional Development and Transformation

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE		CURRENT PERIOD	QUARTERLY TARGETS (2015/16 FY)		Snapshot	Variance	Corrective Action	RESPONSIBLE DIRECTORATE
				2013/14 FY (Actual) Baseline	2014/15 FY Target	2015/16 FY Target	Qtr. 1 target	Qtr 1 Actual				
Improve human resource capacity	ID01: Effectively empower and develop the Council's workforce	ID01-01	Number of people from employment equity target groups employed in the three highest levels of management in compliance with EEP (NKPI) (Outcome)	5	5	5	N/A	N/A	N/A	N/A	N/A	Corporate Services
		ID01-02	Number of Councillors actually trained as per the training programme (Output)	New indicator	28	27	N/A	N/A	N/A	N/A	N/A	Corporate Services
		ID01-03	Number of staff who successfully complete Minimum Competency levels as per (MFMA) (Outcome)	New indicator	New indicator	20	N/A	N/A	N/A	N/A	N/A	Corporate Services
	ID03: Attract, retain and encourage skills transfer initiatives	ID03-01	Reviewed staff attraction and retention strategy for middle management approved by Council (Input)	New indicator	Adopted Staff attraction and retention strategy for middle management	Reviewed staff attraction and retention strategy for middle management approved by Council	N/A	N/A	N/A	N/A	N/A	Corporate Services

		ID03-02	Number of external trainee opportunities (internship, Work integrated learning , learnership) created (Outcome)	New indicator	New indicator	53	13	26	👍	Report on Top Management agenda en route to Mayoral. LGSETA approved extra 13	Report to Mayco first goes to Top and from there to Mayco as Top Management is a conduit to Mayco	Corporate Services
		ID03-03	Conduct employee Satisfaction Survey (Output)	New indicator	New indicator	Survey conducted and attained an average score of 2 (using Likert scale) of 1-5)	N/A	N/A	N/A	N/A	N/A	Corporate Services
	ID04: Maintain good working conditions for staff	ID04-01	Number of LLF meetings held (Outcome)	4 Meetings	4 Meetings	12 meetings	3 meetings	1 meeting	📉	Invitations were issued and meetings were not held due to non-availability of members	Upper structures dealing with Mayco	Corporate Services
Ensure enhanced service delivery through efficient institutional	ID06: Ensure that funded vacant posts are filled	ID06-01	Average time taken to fill a vacant post (Output)	3 months	3 months	3 months	3 months	3 months	👍	None	None	Corporate Services
technology, legal services and other	legislative compliance and improved legal	ID07-01	Ratio of legal cases litigated (Outcome)	01:01	01:01	01:01	01:01	01:01	👍	None	None	Corporate Services

	ID08: Strategically utilise ICT to improve government efficiency	ID08-01	IT governance Framework approved by Council (Input)	IT governance Framework developed	IT Governance f reviewed and adopted by council	IT governance Framework approved by Council	N/A	N/A	N/A	N/A	N/A	Corporate Services
Ensure integrated planning and performance management	ID09: Implement effective planning and reporting mechanisms	ID09-01	Number of Section 56 Managers including the Municipal Manager with signed performance agreements by July 2015 (Outcome)	5	5	5	5	5	👍	None	None	OMM
		ID09-02	Reviewed performance management policy adopted by Council (Outcome)	Prior year review and adoption	Performance Management System reviewed and approved by council	Reviewed performance management policy adopted by Council	N/A	N/A	N/A	N/A	N/A	OMM

2.1.5 KPA 5: Good governance and public participation

STRATEGIC OBJECTIVE	PROGRAM ME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE		CURRENT PERIOD	QUARTERLY TARGETS (2015/16 FY)		Snapshot	Variance	Corrective Action	DIRECTORATE
				2013/14 FY Baseline (Actual)	2014/15 FY Planned Target	2015/16 FY Target	Qtr. 1 target	Qrt 1 Actual				
Facilitate intergovernmental cooperation	Promote intergovernmental cooperation initiative	GG01-01	Number of DIMAFO meetings held (Outcome)	3 meetings	4 meetings	4 meetings	1 meeting	Not achieved	📉	Meeting was not convened due to non availability of members	The chairperson will be engaged with Meeting will be held in October 2015.	OMM

		GG01-02	2016/17 FY IDP approved by Council (Input)	Approved 2015/16 FY IDP	IDP reviewed and adopted by council	2016/17 IDP adopted by Council	2016/17 FY IDP Framework and Process Plan developed and approved by Council	2016/17 FY IDP Framework and Process Plan developed and approved by Council	👍	None	None	OMM
Communicate effectively with communities	GG02: Regular and effective communications with communities	GG02-01	Number of Council meetings held (Outcome)	9 meetings	7 meetings	9 meetings	2 meetings	2 meetings	👍	None	None	Corporate Services
		GG02-02	Community satisfaction survey conducted and attain a score of 2 (using Likert scale of 1 -5) (Outcome)	New indicator	New indicator	Community Satisfaction Survey conducted and attain a score of 2 (using Likert scale of 1 -5)	N/A	N/A	N/A	N/A	N/A	OMM
		GG02-03	Number of service delivery related information sessions to inform the community held in each local municipality (excluding Outreach Programme) (Output)	New indicator	New indicator	2 community engagement sessions held in each local municipality (excluding Outreach Programme)	N/A	N/A	N/A	N/A	N/A	OMM

	GG03: Work closely with traditional leadership structures in the implementation of rural development programmes	GG03-01	Number of traditional leaders forum meetings held (Output)	2 meetings	2 meetings	4 meetings	1 meeting	Not achieved	📉	Meeting not held due to other commitments of Council affecting members	Two meetings will be held in the second quarter	OMM
	GG04: Strengthen internal communications	GG04-01	Review Communications Plan (Output)	Communication plan	Communication Plan reviewed and approved by council	Reviewed Review Communications Plan approved by Council	N/A	N/A	N/A	N/A	N/A	OMM
Ensure integrated planning and performance management	GG05: Establish and support municipal oversight systems, mechanisms and processes	GG05-01	Number of Joe Gqabi Municipal Public Accounts Committee (MPAC) meetings held (Output)	4 meetings	4 meetings	4 meetings	1 meeting	1 meeting	👍	None	None	OMM
		GG05-02	2014/15 FY Annual Report approved by Council (Input)	Annual Report prepared 2012/2013	Annual Report prepared	2014/15 FY Annual Report approved by Council	N/A	N/A	N/A	N/A	N/A	OMM
		GG05-03	Oversight Report on the 2014/15 FY Annual Report adopted by Council (Output)	New indicator	New indicator	Oversight Report on the 2014/15 FY Annual Report adopted by Council	N/A	N/A	N/A	N/A	N/A	OMM

		GG05-04	Number of Audit and Performance Committee meetings held (Outcome)	6 meetings	4 meetings	6 meetings	2 meeting	2 meetings	👍	None	None	MMM
		GG05-05	Number of institutional quarterly performance reports tabled before Council per quarter (Output)	4	4	4	1 quarterly institutional performance reports tabled before Council	1 quarterly institutional performance reports tabled before council	👍	None	None	MMM
Facilitate the development of a healthy and inclusive society	Implementation of HIV and AIDS	GG06-01	Number of District AIDS Council meetings held (Outcome)	4 meetings	4 meetings	4 meetings	1 meeting	1 meeting	👍	None	Minutes and attendance registers	MMM
	Implementation of programmes supporting the special	GG07-01	Annual District Mayoral Cup held (Outcome)	1	1	Annual District Mayoral Cup held	N/A	N/A	N/A	N/A	N/A	MMM

PART 4

4.1 Three Year Capital Works Plan

Project Name	Description	Budgets ('000)	Funding Source	Location (Ward/ Local Municipality)	Implementing Department	Start Date	Completion Date	Progress	Comments
Jamestown Bucket Eradication And Sanitation Phase 2. Stage 2 Pump Stations and Sewer Lines Contracts	Upgrading of the Waste Water Treatment works, outfall sewer and connection of all houses to the sewer network.	Total: R38,550 2015/16 R10m TBC as our Implementation Plan for 2015/2016	MIG	Maletswai	PMU	21/01/2011	29/04/2014 Practical completion certificate for Stage 1 was signed on 06/05/2014 . Completion dates for Stage 2 is expected to take one year from the date of award to the contractor.	The stage 2 of the project on two Pump Station contract is progressing well. The Sewer Line contract has been put on hold due to legal dispute.	The project was split into smaller contracts to benefit more SMME's. Stage 1 is the upgrading of the WWTW and construction of the outfall sewer. Stage 2 will consist of 4 contracts which will entail connecting households to the sewer system.
Steynsburg Waterborne Sanitation Phase 3	The project entails the construction of a new waste water treatment works, outfall sewers and the connection of all households to the sewer system. The existing ponds will be subsequently decommissioned and rehabilitated.	Total: R24,108,039.00 2015/16 R14,270,000.00m	MIG	Gariep LM	PMU	21/05/2012	30/06/2014 Practical completion was done on 30/06/2014 . Final handover inspection was held on 2 October 2014 .	2015/16 expenditure = 0% WWTW completed	Now that the WWTW has been completed, the old ponds need to be de-commissioned and rehabilitated.

Sterkspruit: Upgrading Wtw And Bulk Lines	The scope of work involves the upgrade of the Sterkspruit Water Treatment Works (WTW), construction of a new 5MI reservoir, upgrade Voyizana distribution pipeline and associated bulk distribution infrastructure	<p>Total: Initial R48,000 With additional DWA Refurb funding: R60,283</p> <p>2014/15</p> <p>R9,000,000.00 (MIG)</p> <p>R10,000 (DWA Refurb.) Total Budget: R110,000,000.00</p>	MIG	Senqu LM	PMU	10/2009	<p>Planned: Feb 2013</p> <p>Revised: Dec 2014 (WTW)</p> <p>June 2015 (Hershel pipeline)</p> <p>DWS Grant (2014/2015) : 2015/2016: R12,000.000.00m</p>	<p>2013/2014 expenditure = 100% (MIG) 2013/14 exp = 100% (DWA Refurb. Grant), 2014/2015 = 10 000 000 (26% expenditure to date) Construction of the 5MI reservoir and Voyizana completed in June 2012 and June 2011 respectively. Completion of work on WTW extended to Dec 2014 due to additional R10m funding received from the DWS Refurbishment Fund and additional funding from MIG. Final commissioning of the plant estimated for February 2015.</p> <p>Laying of pipe on the Hershel pipeline commenced in February 2015 with completion still estimated for November 2015.</p> <p>The pipes which were not conforming to specifications were rectified by the contractor's suppliers. The delivery of correct pipes to site has taken the majority of the project contractual time. It has taken more than seven (7) months to finally manage to deliver the specified pipe to site.</p>	<p>DWS allocated R10m to Sterkspruit WTP in order for refurbishment work to be carried out. The plant was previously operated by the DWS and transferred to JGDM in 2004. DWS has made a further R10m allocation in 2013/14 and again in 2014/15</p> <p>The expected completion date is March 2016.</p>
Mt Fletcher Bulk Water Supply	Construction of 13,6km of primary gravity pipelines and 15,8 km of village reticulations and two reservoirs in Upper & Lower Tokwana	<p>Total: R9,997</p> <p>2015/16 R2,5m</p>	MIG	Elundini LM	PMU	26/01/2011	<p>Planned: 20/02/2015 Revised: 31/07/2015</p>	<p>2015/16 expenditure = 83.0% The project attained a practical completion.</p>	<p>A partial practical Completion Inspection meeting was done on 23-24 June 2015. A full Practical Inspection has been set for 05 October 2015 and a Completion Inspection set for 19 October 2015.</p>

Construction of 13,3 km of primary gravity pipelines and village reticulations with pipe diameters ranging from 32mm to 250mm in Tsekong Village.	Total: R5,184 2015/16 R0,627m	MIG	Elundini LM	PMU	26/01/2011	Planned: 22/08/2014	2015/16 expenditure = 76.8%	<i>A completion Certificate has been issued.</i>
Construction of 12.2km ductile iron pipes ranging from 80mm to 250mm diameter. Gravity Main B	Total: R5,684 2014/15 R1,56m	MIG	Elundini LM	PMU	23/02/2011	Planned: 30/06/2015	2014/15 expenditure = 122% The project is at 98% complete.	<i>The pipeline that supplies Dengwane village was inspected for partial Practical Completion on 30 June 2015. A partial Practical Completion reached. Processes of termination proceeding.</i>
The Contract involves construction of 5,7km of primary gravity pipelines and 7.3kmvillage reticulations with pipe diameters ranging from 32mm to 250mm and Construction of 175kl reservoirs in Dengwane Village	Total: R6,983 2014/15 R1,57m	MIG	Elundini LM	PMU	13/05/2011	Planned: 30/06/2015	2014/15 expenditure = 106% A scope Change order was approved for R2,862,831.95	The contract attained Practical Completion. The contractor is only left with the supply line which he will test. The Contractor is finalizing snags. 100% of the community is already benefiting.

Maclear Water Treatment and Distribution Upgrade : Turnkey project for the Provision of Bulk Water Services to Sonwabile Township Development in Maclear	Construction of water treatment plant pump stations, storage facilities, bulk water supply lines.	2015/16 R5m	MIG	Elundini LM	PMU	29/10/ 2013	06/05/2014 Revised: 07/04/2015	2015/16 expenditure = 20.6% A scope Change Order was approved for R2,733,400.80. A Variation Order was approved for R784,370.00	The project was recommended for termination due to no progress on site. The two WTP containers have been delivered to site but not yet installed.
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Maclear Water Treatment and Distribution Upgrade	<p>Civil Engineering Services for Maclear Water Treatment and Distribution Upgrade in the town of Maclear and surrounding townships of Elundini Local Municipality consisting of:</p> <ul style="list-style-type: none"> ▪ Design and supervision of Upgrading of Aucamp WTW to 3.5ML per day. Maclear Water concrete reservoirs, ▪ Design and supervision of the Upgrade of the hospital supply system (pump station, rising main and reservoir rehabilitation). ▪ Design and supervision of replacement of 18.4km asbestos pipes in the reticulation networks. ▪ Design and supervision of construction of Sonwabale Bulk Water supply. ▪ Design and supervision of construction of Greenfields Bulk Water supply. ▪ Responsible for determining the best water source. ▪ Responsible for identification of technical training program required for implementation and operation and maintenance (O&M) phases and conduct the training for identified and or selected trainees of various categories. ▪ Preparation of tender documents and process appointment of consultants (design and built) and construction contractors as necessary. ▪ Responsible for coordinating, quality control of services and deliverables, contract management and construction supervision of all contracts – Program Consultants, Contractors and Suppliers. 	Total: R92,072 2015/16 R0m	MIG	Elundini LM	PMU	11/03/2015	10/03/2019	2015/16 expenditure = 0%	A Consultant has been appointed. A planning meeting between JGDM and Gibb was held. The date of appointment is 11 March 2015. Gibb has been tasked with identifying Emergency works as a quick win intervention to the shortage of water in Maclear. Gibb submitted the BoQ for the Emergency works and a decision on the procurement has to be reached.
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Error! Reference source not found. : Upgrading of Maclear WWTW and construction of a new Bulk Sewage pump station.	Professional Services for Maclear BSI Upgrade - Phase 4: <ul style="list-style-type: none"> Plan, design and construction supervision of bulk sanitation upgrade and reticulation for the entire Maclear to waterborne sewerage system and connecting houses and businesses to the system 	R19,265 2015/16 R3m	MIG	Elundini LM	PMU	11/03/2015	10/03/2018	2015/16 expenditure = 0%	A Consultant has been appointed and has started with designs as well as prepare tender documents for construction tenders. The date of their appointment is 11 March 2015. They have been delayed by the approval of the EIA which was said to be by the end of September 2015.
	Bulk Sanitation Infrastructure Upgrade for Maclear: Upgrading of WwTW (Phase 3) <ul style="list-style-type: none"> Completing the new WwTW of 700 kℓ/d to its full capacity of 1400 kℓ/d Construction of a new bulk sewerage pump station to receive all the sewage from Maclear Town and a rising main to convey the sewage to the new WwTW Rehabilitation of the existing sewerage ponds next to the Mooi River. Ensuring opening of blocked lines and connecting sewage flows from Greenfields and Clearview. Connection of Fourie Street to the existing sewer system. 	R29,662 2015/16 R10m	MIG	Elundini LM	PMU	11/05/2015	10/06/2016	2015/16 expenditure = 6.9%	The date of appointment is 27 March 2015. The approval of the OHS plan delayed the start of the project. The contract is now under construction. Another delay has been due to the approval of the EIA which is expected end September 2015.

Senqu Rural Sanitation Programme	The project entails the construction of VIP toilets in all Senqu rural villages.	Total: R102,761m 2014/15: R27m 2015/2016 : 25,000m	MIG	Senqu LM	PMU	July 2011	Planned: Dec 2016	2015/2016 Expenditure = 23%	Work is progressing well. It is anticipated that the set target will be achieved end of 2015/2016 FY.
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Expansion of the Bulk Water Infrastructure of Ugie to Augment the Bulk Water Supply to Ugie and Maclear Supply		This is Phase B of the project consisting of: <ul style="list-style-type: none"> • Upgrading of the water treatment facility • Construction of Phase 2 of the bulk supply lines for Ugie • Provision of a water reticulation system for Ugie town • Construction of the Ugie Dam • Construction of a 15 MI reservoir for Ugie and Maclear 	MIG	Elundini LM	PMU	July 2015	Planned: June 2018	2015/16 expenditure =0%	A planning meeting between Joe Gqabi DM and Sintec still to be arranged. Sintec was given a go ahead with two contracts viz. Dam Construction and Ugie town reticulation.
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Elundini Rural Sanitation Programme	The project entails the construction of VIP toilets in all Elundini rural villages.	Total: R182,117m 2014/15: R27m 2015/2016 : 25, m	MIG	Elundini LM	PMU	July 2011	Planned: Dec 2016	2015/156expenditure = 23%	Work is progressing well. It is anticipated that the set target will be achieved by end of 2015/2016FY.
Senqu Rural Water Programme	The project entails the provision of water to all villages in Senqu without any formal water supply.	Total: R75,349 2014/15: R28m 2015/2016: R19m	MIG	Senqu LM	PMU	TBA	TBA	2014/15 expenditure = 40%	4 consultants were appointed for the project. The project area was subdivided into 4 identical parts. Prelim investigations on the status quo of water services infrastructure were carried out during Dec 2013 and the findings have been presented in March 2014 to the Standing Committee and Top Management. Quick wins have been identified and budget will be allocated in the 2014/15 financial year. A way-forward has been given to Sub-Contractors to complete their contracts by end Dec 2015 and they assured to completion the date by all in December 2015.

Elundini Rural Water Programme	The project entails the provision of water to all villages in Elundini without any formal water supply.	Total: R143,813 2014/15 R..... 2015/2016 :R20,000,00 0.00	MIG	Elundini LM	PMU	TBA	TBA	2014/15 expenditure = 0 2015/16 = 0 Project has not started yet.	The Planning Phase was completed in 2014/15 and the ORIO agreement must still be signed by DWA and the Netherlands before the construction phase can start. Development Phase is 100%. The tender document for the appointment of consultant is in progress.
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5.1 Conclusion

This document represents the Joe Gqabi District Municipality's detailed report back to citizens and stakeholders on the municipality's performance over the first quarter of the 2015/16 financial year. This report therefore provides a lens through which scrutiny of the progress and performance of the municipality can be made in terms of assessing achievements in efforts to realise the objectives as set by Council. As such, this report not only reflects on milestones and challenges experienced, but also on the on-going commitment to progressively deepen accountability to the citizens of the Joe Gqabi District area.