



# **3<sup>rd</sup> QUARTER SDBIP REPORT**

(January – March 2018)

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2017/18 FINANCIAL YEAR

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**JOE GQABI  
DISTRICT  
MUNICIPALITY**

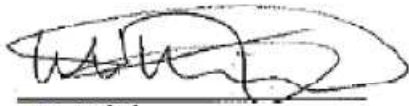
April 2018

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## MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, ZA Williams, the Municipal Manager of the Joe Gqabi District Municipality, hereby certify that this **THIRD QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN REPORT** for the 2017/18 FINANCIAL YEAR has been prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.



**ZA Williams**  
**Municipal Manager**

Date: 03 May 2018

**EXECUTIVE MAYOR'S APPROVAL**

I, ZI Dumzela, the Executive Mayor of the Joe Gqabi District Municipality, hereby accept the THIRD QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN Report for the 2017/18 FINANCIAL YEAR as prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.



**Cllr. ZI Dumzela**  
**Executive Mayor**

**Date:** 03 May 2018

## **1.1 Executive Mayor's Report**

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The 2017/18 Service Delivery and Budget Implementation Plan (SDBIP) represents a delivery path set by the new administration for the 2017/18 financial year and sets the direction for the term of office from 2017 – 2022. The SDBIP sets the scene for the implementation of proposals put forward in the Joe Gqabi District municipality Integrated Development Plan (IDP) which was approved by the Council in May 2017. The 2017/18 SDBIP is the first year of the implementation of the vision and objectives set by the newly elected administration. The Council of the Joe Gqabi District Municipality remains committed to the objectives and priorities that were crafted to guide this Council in its pursuit of an improved quality of life for all residents.

As clearly depicted in the financial tables and non-financial performance report contained in this third quarter SDBIP report, this municipality has managed to deliver services and implement its programmes in terms of the Council approved budget, though some challenges still remain. The limited cashflow and the constantly declining infrastructure grants, especially the Municipal Infrastructure Grant (MIG), which is the main funding sources for our key projects, continues to pose a serious challenge for the District. Although some accomplishments are evidenced in certain areas, we recognise that multitudes of challenges still face our municipality and consequently the communities serviced by this municipality. However, within these constraints, the administration has not compromised delivery in the key areas such as water and sanitation and has increased its efforts to bring about quality services to the people of the District.

## **1.2 Legislative Imperative**

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In terms of Section 53 (1) of the Municipal Finance Management Act of 2003 (MFMA), the mayor of a municipality must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Annual performance agreements as required in terms of section 57(1)(6) of the Municipal Systems Act for the municipal manager and all senior managers must also be concluded and they must be linked to the measurable performance objectives approved with the budget and to the SDBIP. The SDBIP and these performance agreements therefore give effect to the Integrated Development Plan (IDP) and budget of the municipality in ensuring that the execution of the budget, performance of senior management and achievement of the strategic objectives set by the Council are monitored.

The MFMA stipulates general responsibilities of Mayors. Section 52 (d) of the Act requires that a Mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality.

### 1.3 Resolutions

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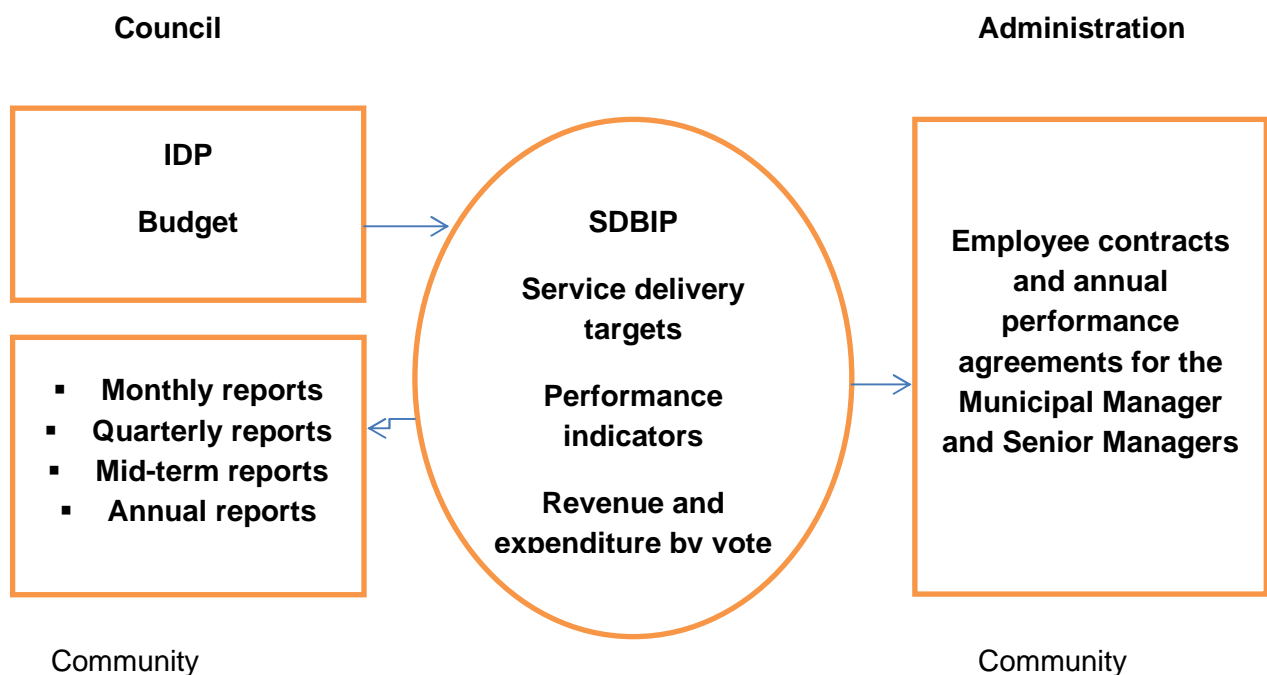
**That** the report on the SDBIP report on the implementation of the budget and the financial affairs of the Joe Gqabi District municipality for the third quarter of the 2017/18 financial year be noted.

**That** the SDBIP report on the implementation of the budget and the financial affairs of the Joe Gqabi District municipality for the third quarter of the 2017/18 financial year be approved.

**That** the refinement and alignment of performance agreements of Senior Managers reporting to the Municipal Manager as a consequence of the refinement of the 2017/18 SDBIP be approved.

### 1.4 SDBIP Cycle

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## 1.5 Executive summary

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### 1.5.1 Overall performance of the Municipality per Directorate

The table below illustrates the summary of overall performance of the Municipality for the quarter ending December 2016. This means that it is a tabulation of the total number of targets set by all directorates combined, which then gives a picture of how the municipality has performed. *NB:* Analysis report of the Quarter is based on five Directorates i.e. Technical Services (including WSP), Community Services, Chief Operations Office, Finance and Corporate Services.

KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Achievement per PKA
Service Delivery and Infrastructure Provision	5	5	0	0	100%
Local Economic Development	4	1	1	2	50
Financial Management and Viability	9	3	1	5	44
Institutional Development and Municipal Transformation	2	1	0	1	50
Good Governance and Public participation	16	14	1	1	94%
<b>Total</b>	<b>36</b>	<b>24</b>	<b>3</b>	<b>9</b>	<b>66%</b>

The tabulation above shows that the average municipal performance for all KPAs is sitting at **66%**.

**PART 2: Financial Performance**

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**2.1 Parent Municipality**

Table C1: Monthly budget statement summary

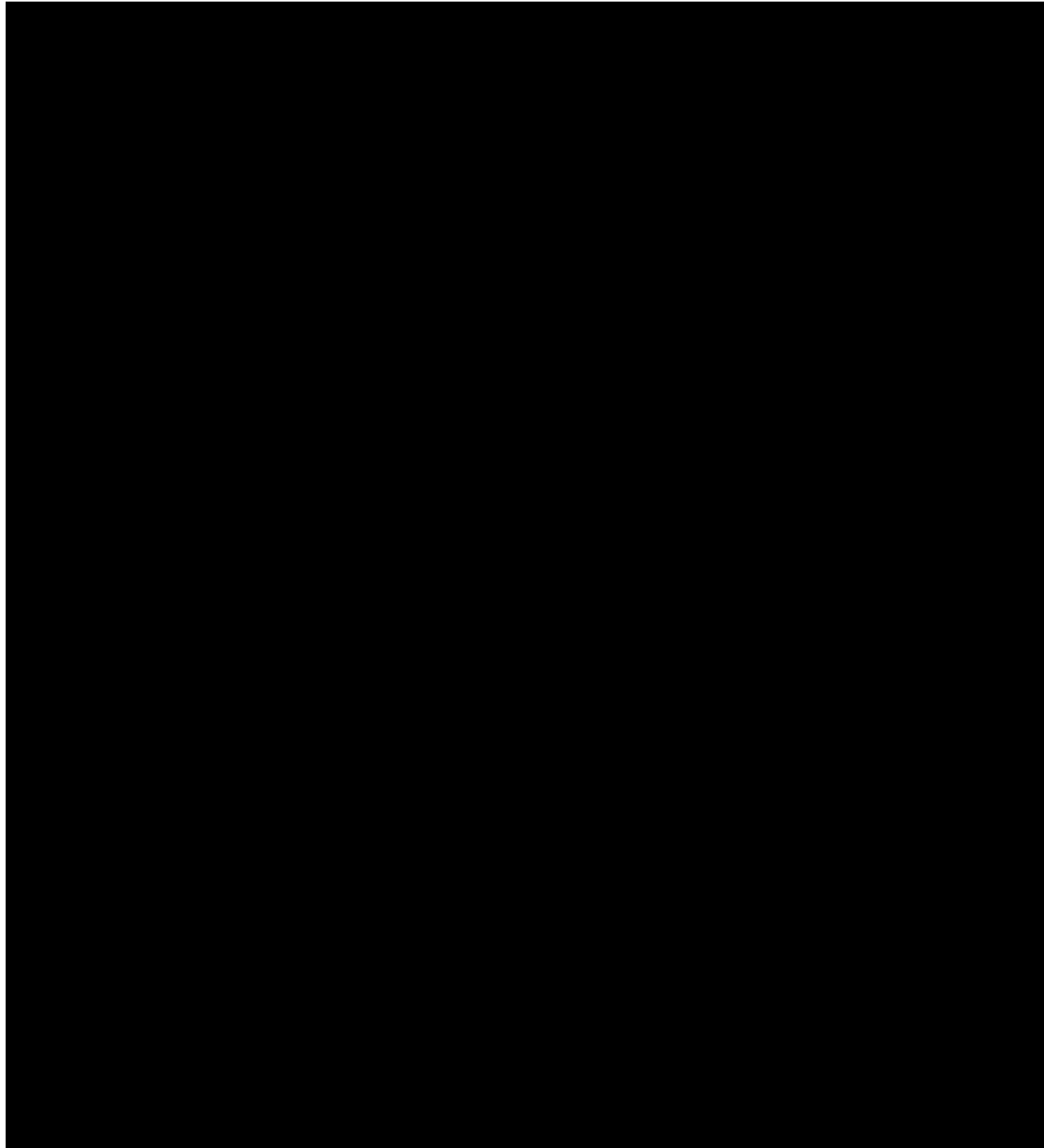




Table C2: Monthly budget statement – financial performance (functional classification)

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		-	260 873	140 640	95	86 759	105 480	(18 721)	-18%	140 640
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		-	260 873	140 640	95	86 759	105 480	(18 721)	-18%	140 640
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		-	63 079	189 837	1 783	26 717	142 378	(115 661)	-81%	189 837
Planning and development		-	10 307	137 065	-	10 756	102 799	(92 043)	-90%	137 065
Road transport		-	40 940	40 940	1 783	15 961	30 705	(14 744)	-48%	40 940
Environmental protection		-	11 832	11 832	-	-	8 874	(8 874)	-100%	11 832
<b>Trading services</b>		-	439 551	439 551	60 045	267 144	329 663	(62 519)	-19%	439 551
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	315 113	315 113	44 518	226 223	236 335	(10 112)	-4%	315 113
Waste water management		-	124 438	124 438	15 527	40 922	93 329	(52 407)	-56%	124 438
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	2	-	763 503	770 028	61 923	380 621	577 521	(196 901)	-34%	770 028
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		-	160 115	156 748	13 156	89 423	117 561	(28 137)	-24%	156 748
Executive and council		-	26 061	24 072	3 462	30 215	18 054	12 161	67%	24 072
Finance and administration		-	134 054	132 676	9 694	59 209	99 507	(40 299)	-40%	132 676
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	32 750	28 690	2 783	28 124	21 518	6 607	31%	28 690
Community and social services		-	-	-	-	7 601	-	7 601	#DIV/0!	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	20 703	14 981	1 614	10 518	11 236	(718)	-6%	14 981
Housing		-	-	-	-	-	-	-	-	-
Health		-	12 048	13 709	1 169	10 005	10 282	(277)	-3%	13 709
<b>Economic and environmental services</b>		-	118 683	117 898	2 285	38 807	88 424	(49 616)	-56%	117 898
Planning and development		-	66 903	64 664	-	-	48 498	(48 498)	-100%	64 664
Road transport		-	40 180	41 634	2 183	36 325	31 225	5 099	16%	41 634
Environmental protection		-	11 600	11 600	101	2 483	8 700	(6 217)	-71%	11 600
<b>Trading services</b>		-	206 724	232 482	12 691	105 802	174 361	(68 560)	-39%	232 482
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	104 580	98 938	8 554	70 984	74 204	(3 220)	-4%	98 938
Waste water management		-	102 143	133 544	4 137	34 818	100 158	(65 340)	-65%	133 544
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-
<b>Total Expenditure - Functional</b>	3	-	518 272	535 818	30 914	262 157	401 864	(139 707)	-35%	535 818
<b>Surplus/ (Deficit) for the year</b>		-	245 231	234 210	31 008	118 464	175 657	(57 193)	-33%	234 210

Table C 3: Monthly budget Statement – Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue by Vote</b>	1									
Governance and administration		-	260 873	339 013	95	98 107	254 260	(156 152)	-61,4%	339 013
Community and public safety		-	-	11 832	-	-	8 874	(8 874)	-100,0%	11 832
Economic and environmental services		-	63 079	63 079	1 783	14 228	47 309	(33 082)	-69,9%	63 079
Trading services		-	439 551	356 104	60 045	268 286	267 078	1 207	0,5%	356 104
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
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		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	-	763 503	770 028	61 923	380 621	577 521	(196 901)	-34,1%	770 028
<b>Expenditure by Vote</b>	1									
Governance and administration		-	160 115	160 219	13 156	80 656	120 164	(39 508)	-32,9%	160 219
Community and public safety		-	32 750	56 019	2 783	24 093	42 014	(17 921)	-42,7%	56 019
Economic and environmental services		803 727	118 683	105 867	2 285	36 899	79 400	(42 501)	-53,5%	105 867
Trading services		-	206 724	213 713	12 691	120 508	160 285	(39 777)	-24,8%	213 713
		-	-	-	-	-	-	-	-	-
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<b>Total Expenditure by Vote</b>	2	803 727	518 272	535 818	30 914	262 157	401 864	(139 707)	-34,8%	535 818
<b>Surplus/ (Deficit) for the year</b>	2	(803 727)	245 231	234 210	31 008	118 464	175 657	(57 193)	-32,6%	234 210

References

1. Insert 'Vote'; e.g. Department, if different to standard classification structure
2. Must reconcile to Monthly Budget Statement - Financial Performance Statement (standard classification)

Table C 4: Monthly budget statement – financial performance (revenue and expenditure)

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue By Source</b>										
Property rates				-				-		
Service charges - electricity revenue				-				-		
Service charges - water revenue			106 558	106 558	5 566	59 129	79 918	(20 789)	-26%	106 558
Service charges - sanitation revenue			28 838	28 838	2 032	26 194	21 629	4 565	21%	28 838
Service charges - refuse revenue								-		
Service charges - other					7 598			-		
Rental of facilities and equipment			9	9	1	7	7	0	7%	9
Interest earned - external investments			4 040	4 040	-	2 889	3 030	(141)	-5%	4 040
Interest earned - outstanding debtors			13 078	15 386	2 032	11 860	11 540	320	3%	15 386
Dividends received								-		
Fines, penalties and forfeits								-		
Licences and permits								-		
Agency services			992	992	-	-	744	(744)	-100%	992
Transfers and subsidies			355 444	397 599	1 829	91 376	298 200	(206 824)	-69%	397 599
Other revenue			388	893	48	737	670	67	10%	893
Gains on disposal of PPE								-		
<b>Total Revenue (excluding capital transfers and contributions)</b>			<b>509 348</b>	<b>554 316</b>	<b>19 105</b>	<b>192 192</b>	<b>415 737</b>	<b>(223 545)</b>	<b>-54%</b>	<b>554 316</b>
<b>Expenditure By Type</b>										
Employee related costs			186 951	190 651	16 001	149 575	142 989	6 586	5%	190 651
Remuneration of councillors			7 242	5 572	495	4 443	4 179	264	6%	5 572
Debt impairment			20 875	20 875	3 864	6 323	15 656	(9 334)	-60%	20 875
Depreciation & asset impairment			46 921	46 372	-	-	34 779	(34 779)	-100%	46 372
Finance charges			2 294	1 003	483	2 628	753	1 876	249%	1 003
Bulk purchases			9 000	9 000	2	2 106	6 750	(4 644)	-69%	9 000
Other materials								-		
Contracted services			111 507	152 927	1 245	9 449	114 695	(105 246)	-92%	152 927
Transfers and subsidies			16 505	11 955	3 054	28 610	8 966	19 644	219%	11 955
Other expenditure			116 976	97 462	5 770	59 023	73 097	(14 073)	-19%	97 462
Loss on disposal of PPE								-		
<b>Total Expenditure</b>			<b>518 272</b>	<b>535 818</b>	<b>30 914</b>	<b>262 157</b>	<b>401 864</b>	<b>(139 707)</b>	<b>-35%</b>	<b>535 818</b>
<b>Surplus/(Deficit)</b>			<b>(8 924)</b>	<b>18 498</b>	<b>(11 809)</b>	<b>(69 964)</b>	<b>13 873</b>	<b>(83 838)</b>	<b>(0)</b>	<b>18 498</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			254 155	215 712	49 295	187 308	161 784	25 523	0	215 712
Transfers and subsidies - capital (in-kind - all)								-		
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>			<b>245 231</b>	<b>234 210</b>	<b>37 485</b>	<b>117 343</b>	<b>175 657</b>			<b>234 210</b>
Taxation								-		
<b>Surplus/(Deficit) after taxation</b>			<b>245 231</b>	<b>234 210</b>	<b>37 485</b>	<b>117 343</b>	<b>175 657</b>			<b>234 210</b>
Attributable to minorities										
<b>Surplus/(Deficit) attributable to municipality</b>			<b>245 231</b>	<b>234 210</b>	<b>37 485</b>	<b>117 343</b>	<b>175 657</b>			<b>234 210</b>
Share of surplus/ (deficit) of associate										
<b>Surplus/ (Deficit) for the year</b>			<b>245 231</b>	<b>234 210</b>	<b>37 485</b>	<b>117 343</b>	<b>175 657</b>			<b>234 210</b>

Table C 5: Monthly budget Statement – Capital Expenditure (municipal vote, functional classification and funding)

Vote Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Multi-Year expenditure appropriation</b>	2									
Governance and administration		-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	-	-	-	-	-	-	-	-
Trading services		-	251 919	215 404	(11 108)	86 383	161 553	(75 169)	-47%	215 404
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
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<b>Total Capital Multi-year expenditure</b>	4,7	-	251 919	215 404	(11 108)	86 383	161 553	(75 169)	-47%	215 404
<b>Single Year expenditure appropriation</b>	2									
Governance and administration		-	2 427	-	-	648	-	648	#DIV/0!	-
Community and public safety		-	25	-	-	-	-	-	-	-
Economic and environmental services		-	690	1 190	-	-	893	(893)	-100%	1 190
Trading services		-	1 000	1 000	-	-	750	(750)	-100%	1 000
0		-	1 145	-	-	-	-	-	-	-
0		-	1 340	895	-	-	671	(671)	-100%	895
0		-	-	-	-	-	-	-	-	-
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<b>Total Capital single-year expenditure</b>	4	-	6 627	3 085	-	648	2 314	(1 665)	-72%	3 085
<b>Total Capital Expenditure</b>		-	258 546	218 489	(11 108)	87 032	163 866	(76 835)	-47%	218 489
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		-	2 236	2 085	-	517	1 564	(1 046)	-67%	2 085
Executive and council		-	50	-	-	46	-	46	#DIV/0!	-
Finance and administration		-	2 055	2 085	-	471	1 564	(1 092)	-70%	2 085
Internal audit		-	131	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	1 145	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	1 145	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		-	1 010	1 000	-	-	750	(750)	-100%	1 000
Planning and development		-	1 010	1 000	-	-	750	(750)	-100%	1 000
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	254 155	213 000	(11 108)	86 515	159 750	(73 235)	-46%	213 000
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	208 555	184 500	(14 009)	71 658	138 375	(66 717)	-48%	184 500
Waste water management		-	45 600	28 500	2 901	14 856	21 375	(6 519)	-30%	28 500
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	2 404	-	-	1 803	(1 803)	-100%	2 404
<b>Total Capital Expenditure - Functional Classification</b>	3	-	258 546	218 489	(11 108)	87 032	163 866	(76 835)	-47%	218 489
<b>Funded by:</b>										
National Government		-	174 155	135 384	(11 108)	73 539	101 538	(27 999)	-28%	135 384
Provincial Government		-	80 000	80 000	-	13 493	60 000	(46 507)	-78%	80 000
District Municipality		-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		-	254 155	215 384	(11 108)	87 032	161 538	(74 506)	-46%	215 384
<b>Public contributions &amp; donations</b>	5	-	-	-	-	-	-	-	-	-
<b>Borrowing</b>	6	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		-	4 391	3 105	-	-	2 328	(2 328)	-100%	3 105
<b>Total Capital Funding</b>		-	258 546	218 489	(11 108)	87 032	163 866	(76 835)	-47%	218 489

Table C 6: Monthly Budget Statement – financial Position

Description	Ref	2016/17	Budget Year 2017/18			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		2 185	2 273	2 579	101 986	2 579
Call investment deposits			630	630		630
Consumer debtors		116 992	85 991	85 991	292 933	85 991
Other debtors		54 326	31 275	31 275	–	31 275
Current portion of long-term receivables						
Inventory		2 900	3 178	3 178	2 726	3 178
<b>Total current assets</b>		<b>176 404</b>	<b>123 347</b>	<b>123 653</b>	<b>397 645</b>	<b>123 653</b>
<b>Non current assets</b>						
Long-term receivables						
Investments		3 478	3 305	3 305	3 478	3 305
Investment property		2 277	2 534	2 534	2 254	2 534
Investments in Associate						
Property, plant and equipment		1 671 125	1 704 252	1 664 840	1 734 252	1 664 840
Agricultural						
Biological assets						
Intangible assets		901	880	234	677	234
Other non-current assets						
<b>Total non current assets</b>		<b>1 677 781</b>	<b>1 710 971</b>	<b>1 670 913</b>	<b>1 740 660</b>	<b>1 670 913</b>
<b>TOTAL ASSETS</b>		<b>1 854 184</b>	<b>1 834 318</b>	<b>1 794 566</b>	<b>2 138 306</b>	<b>1 794 566</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		5 673	–	–	–	–
Borrowing		5 947	2 684	2 684	–	2 684
Consumer deposits		935	890	890	960	890
Trade and other payables		104 765	71 392	31 641	118 152	31 641
Provisions		24 937	22 909	22 909	18 805	22 909
<b>Total current liabilities</b>		<b>142 256</b>	<b>97 876</b>	<b>58 124</b>	<b>137 917</b>	<b>58 124</b>
<b>Non current liabilities</b>						
Borrowing		6 667	11 552	11 552	12 064	11 552
Provisions		34 706	39 246	39 246	36 005	39 246
<b>Total non current liabilities</b>		<b>41 373</b>	<b>50 799</b>	<b>50 799</b>	<b>48 069</b>	<b>50 799</b>
<b>TOTAL LIABILITIES</b>		<b>183 629</b>	<b>148 674</b>	<b>108 923</b>	<b>185 986</b>	<b>108 923</b>
<b>NET ASSETS</b>	2	<b>1 670 555</b>	<b>1 685 643</b>	<b>1 685 643</b>	<b>1 952 320</b>	<b>1 685 643</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		1 670 555	1 685 643	1 685 643	1 952 320	1 685 643
Reserves						
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>1 670 555</b>	<b>1 685 643</b>	<b>1 685 643</b>	<b>1 952 320</b>	<b>1 685 643</b>

Table C 7: Monthly Budget Statement – Cash flow

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates								-		
Service charges		25 906	101 604	53 342	6 585	84 310	76 203	8 107	11%	53 342
Other revenue			1 389	1 894	49	743	1 042	(299)	-29%	1 894
Government - operating		262 319	355 444	396 599	59 790	255 741	266 583	(10 843)	-4%	396 599
Government - capital		314 817	254 155	213 000	74 492	151 274	190 616	(39 342)	-21%	213 000
Interest		3 309	4 040	4 040	2 032	14 749	3 030	11 719	387%	4 040
Dividends								-		
<b>Payments</b>										
Suppliers and employees		(368 310)	(437 074)	(427 839)	(27 377)	(232 583)	(327 805)	(95 222)	29%	(427 839)
Finance charges		(5 916)	-	-	(483)	(2 136)	(4 437)	(2 301)	52%	-
Transfers and Grants		(7 370)	(16 505)	(11 825)	(3 054)	(23 145)	(12 379)	10 766	-87%	(11 825)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>224 755</b>	<b>263 054</b>	<b>229 211</b>	<b>112 033</b>	<b>248 953</b>	<b>192 853</b>	<b>(56 100)</b>	<b>-29%</b>	<b>229 211</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE								-		
Decrease (Increase) in non-current debtors								-		
Decrease (increase) other non-current receivables								-		
Decrease (increase) in non-current investments								-		
<b>Payments</b>										
Capital assets		(227 355)	(258 546)	(218 489)	(11 108)	(109 247)	(193 910)	(84 662)	44%	(218 489)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(227 355)</b>	<b>(258 546)</b>	<b>(218 489)</b>	<b>(11 108)</b>	<b>(109 247)</b>	<b>(193 910)</b>	<b>(84 662)</b>	<b>44%</b>	<b>(218 489)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits		44						-		
<b>Payments</b>										
Repayment of borrowing		(3 354)	(4 026)	(4 026)	(222)	(766)	(3 020)	(2 253)	75%	(4 026)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(3 310)</b>	<b>(4 026)</b>	<b>(4 026)</b>	<b>(222)</b>	<b>(766)</b>	<b>(3 020)</b>	<b>(2 253)</b>	<b>75%</b>	<b>(4 026)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>(5 909)</b>	<b>482</b>	<b>6 696</b>	<b>100 704</b>	<b>138 940</b>	<b>(4 076)</b>			<b>6 696</b>
Cash/cash equivalents at beginning:		(3 488)	(3 488)	(3 488)		162 802	(3 488)			162 802
Cash/cash equivalents at month/year end:		(9 397)	(3 006)	3 209		301 742	(7 564)			169 499

## 2.2 Consolidated Report

### DC14 Joe Gqabi - Table C1 Consolidated Monthly Budget Statement Summary - Q3 Third Quarter

Description	2016/17	Budget Year 2017/18							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>									
<b>Financial Performance</b>									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	135 396	135 396	15 196	85 323	101 547	(16 224)	-16%	135 396
Investment revenue	-	4 050	4 040	3	2 931	3 030	(99)	-3%	4 040
Transfers and subsidies	-	355 444	397 599	1 829	91 376	298 200	(206 824)	-69%	397 599
Other own revenue	-	14 467	19 789	2 080	15 746	14 842	904	6%	19 789
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>-</b>	<b>509 358</b>	<b>556 825</b>	<b>19 108</b>	<b>195 376</b>	<b>417 619</b>	<b>(222 242)</b>	<b>-53%</b>	<b>556 825</b>
Employee costs	-	190 908	196 599	16 288	152 471	147 450	5 021	3%	196 599
Remuneration of Councillors	-	7 242	5 572	495	4 443	4 179	264	6%	5 572
Depreciation & asset impairment	-	47 170	46 372	14	118	34 779	(34 661)	-100%	46 372
Finance charges	-	2 294	1 003	483	2 628	753	1 876	249%	1 003
Materials and bulk purchases	-	9 000	9 000	2	2 106	6 750	(4 644)	-69%	9 000
Transfers and subsidies	-	11 908	1 634	2 474	20 737	1 226	19 511	1592%	1 634
Other expenditure	-	249 358	271 704	11 071	78 615	203 778	(125 163)	-61%	271 704
<b>Total Expenditure</b>	<b>-</b>	<b>517 881</b>	<b>531 885</b>	<b>30 827</b>	<b>261 118</b>	<b>398 914</b>	<b>(137 796)</b>	<b>-35%</b>	<b>531 885</b>
<b>Surplus/(Deficit)</b>	<b>-</b>	<b>(8 523)</b>	<b>24 940</b>	<b>(11 719)</b>	<b>(65 741)</b>	<b>18 705</b>	<b>(84 446)</b>	<b>-451%</b>	<b>24 940</b>
Transfers and subsidies - capital (monetary allocations)	-	254 155	215 712	49 295	187 308	161 784	25 523	16%	215 712
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>-</b>	<b>245 632</b>	<b>240 652</b>	<b>37 575</b>	<b>121 566</b>	<b>180 489</b>	<b>(58 923)</b>	<b>-33%</b>	<b>240 652</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>-</b>	<b>245 632</b>	<b>240 652</b>	<b>37 575</b>	<b>121 566</b>	<b>180 489</b>	<b>(58 923)</b>	<b>-33%</b>	<b>240 652</b>
<b>Capital expenditure &amp; funds sources</b>									
<b>Capital expenditure</b>	<b>-</b>	<b>258 546</b>	<b>218 489</b>	<b>(11 108)</b>	<b>87 032</b>	<b>163 866</b>	<b>(76 835)</b>	<b>-47%</b>	<b>218 489</b>
Capital transfers recognised	-	254 155	215 384	(11 108)	87 032	161 538	(74 506)	-46%	215 384
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	4 391	3 105	-	-	2 328	(2 328)	-100%	3 105
<b>Total sources of capital funds</b>	<b>-</b>	<b>258 546</b>	<b>218 489</b>	<b>(11 108)</b>	<b>87 032</b>	<b>163 866</b>	<b>(76 835)</b>	<b>-47%</b>	<b>218 489</b>
<b>Financial position</b>									
Total current assets	176 404	124 166	124 472		401 661				124 472
Total non current assets	1 677 781	1 713 975	1 673 917		1 743 236				1 673 917
Total current liabilities	142 256	97 876	58 124		138 051				58 124
Total non current liabilities	41 373	50 799	50 799		48 069				50 799
<b>Community wealth/Equity</b>	<b>1 670 555</b>	<b>1 689 466</b>	<b>1 689 466</b>		<b>1 958 778</b>				<b>1 689 466</b>
<b>Cash flows</b>									
Net cash from (used) operating	224 755	263 054	229 211	112 033	248 953	192 853	(56 100)	-29%	229 211
Net cash from (used) investing	(227 355)	(258 546)	(218 489)	(11 108)	(109 247)	(193 910)	(84 662)	44%	(218 489)
Net cash from (used) financing	(3 310)	(4 026)	(4 026)	(222)	(766)	(3 020)	(2 253)	75%	(4 026)
<b>Cash/cash equivalents at the month/year end</b>	<b>(9 397)</b>	<b>(3 006)</b>	<b>3 209</b>	<b>-</b>	<b>301 742</b>	<b>(7 564)</b>	<b>(309 306)</b>	<b>4089%</b>	<b>169 499</b>
<b>Debtors &amp; creditors analysis</b>									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
<b>Debtors Age Analysis</b>									
Total By Income Source	11 333	10 977	10 589	10 369	10 108	9 811	52 090	177 656	292 933
<b>Creditors Age Analysis</b>									
Total Creditors	7 239	-	-	-	-	-	-	-	7 239

DC14 Joe Gqabi - Table C2 Consolidated Monthly Budget Statement - Financial Performance (functional classification) - Q3 Third Quarter

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		-	260 873	140 640	95	86 759	105 480	(18 721)	-18%	140 640
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		-	260 873	140 640	95	86 759	105 480	(18 721)	-18%	140 640
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		-	63 079	189 837	1 783	26 717	142 378	(115 661)	-81%	189 837
Planning and development		-	10 307	137 065	-	10 756	102 799	(92 043)	-90%	137 065
Road transport		-	40 940	40 940	1 783	15 961	30 705	(14 744)	-48%	40 940
Environmental protection		-	11 832	11 832	-	-	8 874	(8 874)	-100%	11 832
<b>Trading services</b>		-	439 551	439 551	60 045	267 144	329 663	(62 519)	-19%	439 551
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	315 113	315 113	44 518	226 223	236 335	(10 112)	-4%	315 113
Waste water management		-	124 438	124 438	15 527	40 922	93 329	(52 407)	-56%	124 438
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Functional</b>	2	-	763 503	770 028	61 923	380 621	577 521	(196 901)	-34%	770 028
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		-	160 115	156 748	13 156	89 423	117 561	(28 137)	-24%	156 748
Executive and council		-	26 061	24 072	3 462	30 215	18 054	12 161	67%	24 072
Finance and administration		-	134 054	132 676	9 694	59 209	99 507	(40 299)	-40%	132 676
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	32 750	28 690	2 783	28 124	21 518	6 607	31%	28 690
Community and social services		-	-	-	-	7 601	-	7 601	#DIV/0!	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	20 703	14 981	1 614	10 518	11 236	(7 18)	-6%	14 981
Housing		-	-	-	-	-	-	-	-	-
Health		-	12 048	13 709	1 169	10 005	10 282	(277)	-3%	13 709
<b>Economic and environmental services</b>		-	118 683	117 898	2 285	38 807	88 424	(49 616)	-56%	117 898
Planning and development		-	66 903	64 664	-	-	48 498	(48 498)	-100%	64 664
Road transport		-	40 180	41 634	2 183	36 325	31 225	5 099	16%	41 634
Environmental protection		-	11 600	11 600	101	2 483	8 700	(6 217)	-71%	11 600
<b>Trading services</b>		-	206 724	232 482	12 691	105 802	174 361	(68 560)	-39%	232 482
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	104 580	98 938	8 554	70 984	74 204	(3 220)	-4%	98 938
Waste water management		-	102 143	133 544	4 137	34 818	100 158	(65 340)	-65%	133 544
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-
<b>Total Expenditure - Functional</b>	3	-	518 272	535 818	30 914	262 157	401 864	(139 707)	-35%	535 818
<b>Surplus/ (Deficit) for the year</b>		-	245 231	234 210	31 008	118 464	175 657	(57 193)	-33%	234 210

**References**

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by functional classification must reconcile to Total Operating Revenue shown in the Financial Performance Statement
3. Total Expenditure by functional classification must reconcile to total operating expenditure shown in 'Financial Performance Statement'
4. All amounts must be classified under a functional classification (modified GFS). The GFS function 'Other' is only for Abattoirs, Air Transport, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification



DC14 Joe Gqabi - Table C3 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q3 Third Quarter

Vote Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>										
<b>Revenue by Vote</b>	1									
Governance and administration		-	260 873	339 013	95	98 107	254 260	(156 152)	-61,4%	339 013
Community and public safety		-	-	11 832	-	-	8 874	(8 874)	-100,0%	11 832
Economic and environmental services		-	63 079	63 079	1 783	14 228	47 309	(33 082)	-69,9%	63 079
Trading services		-	439 551	356 104	60 045	268 286	267 078	1 207	0,5%	356 104
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	-	763 503	770 028	61 923	380 621	577 521	(196 901)	-34,1%	770 028
<b>Expenditure by Vote</b>	1									
Governance and administration		-	160 115	160 219	13 156	80 656	120 164	(39 508)	-32,9%	160 219
Community and public safety		-	32 750	56 019	2 783	24 093	42 014	(17 921)	-42,7%	56 019
Economic and environmental services		803 727	118 683	105 867	2 285	36 899	79 400	(42 501)	-53,5%	105 867
Trading services		-	206 724	213 713	12 691	120 508	160 285	(39 777)	-24,8%	213 713
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	803 727	518 272	535 818	30 914	262 157	401 864	(139 707)	-34,8%	535 818
<b>Surplus/ (Deficit) for the year</b>	2	(803 727)	245 231	234 210	31 008	118 464	175 657	(57 193)	-32,6%	234 210

References  
 1. Insert 'Vote'; e.g. Department, if different to standard classification structure  
 2. Must reconcile to Monthly Budget Statement - Financial Performance Statement (standard classification)

DC14 Joe Gqabi - Table C4 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter

Description	Ref	2016/17	Budget Year 2017/18								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
<b>R thousands</b>											
<b>Revenue By Source</b>											
Property rates				-				-			
Service charges - electricity revenue				-				-			
Service charges - water revenue			106 558	106 558	5 566	59 129	79 918	(20 789)	-26%	106 558	
Service charges - sanitation revenue			28 838	28 838	2 032	26 194	21 629	4 565	21%	28 838	
Service charges - refuse revenue								-			
Service charges - other					7 598			-			
Rental of facilities and equipment			9	9	1	7	7	0	7%	9	
Interest earned - external investments			4 050	4 040	3	2 931	3 030	(99)	-3%	4 040	
Interest earned - outstanding debtors			13 078	15 386	2 032	11 860	11 540	320	3%	15 386	
Dividends received								-			
Fines, penalties and forfeits								-			
Licences and permits								-			
Agency services			992	992	-	-	744	(744)	-100%	992	
Transfers and subsidies			355 444	397 599	1 829	91 376	298 200	(206 824)	-69%	397 599	
Other revenue			388	3 402	48	3 879	2 551	1 327	52%	3 402	
Gains on disposal of PPE								-			
<b>Total Revenue (excluding capital transfers and contributions)</b>			<b>-</b>	<b>509 358</b>	<b>556 825</b>	<b>19 108</b>	<b>195 376</b>	<b>417 619</b>	<b>(222 242)</b>	<b>-53%</b>	<b>556 825</b>
<b>Expenditure By Type</b>											
Employee related costs			190 908	196 599	16 288	152 471	147 450	5 021	3%	196 599	
Remuneration of councillors			7 242	5 572	495	4 443	4 179	264	6%	5 572	
Debt impairment			20 875	20 875	3 864	6 323	15 656	(9 334)	-60%	20 875	
Depreciation & asset impairment			47 170	46 372	14	118	34 779	(34 661)	-100%	46 372	
Finance charges			2 294	1 003	483	2 628	753	1 876	249%	1 003	
Bulk purchases			9 000	9 000	2	2 106	6 750	(4 644)	-69%	9 000	
Other materials								-			
Contracted services			111 507	152 927	1 245	9 449	114 695	(105 246)	-92%	152 927	
Transfers and subsidies			11 908	1 634	2 474	20 737	1 226	19 511	1592%	1 634	
Other expenditure			116 976	97 902	5 962	62 843	73 427	(10 583)	-14%	97 902	
Loss on disposal of PPE								-			
<b>Total Expenditure</b>			<b>-</b>	<b>517 881</b>	<b>531 885</b>	<b>30 827</b>	<b>261 118</b>	<b>398 914</b>	<b>(137 796)</b>	<b>-35%</b>	<b>531 885</b>
<b>Surplus/(Deficit)</b>											
Transfers and subsidies - capital (monetary allocations)			(8 523)	24 940	(11 719)	(65 741)	18 705	(84 446)	(0)	24 940	
(National / Provincial and District)			254 155	215 712	49 295	187 308	161 784	25 523	0	215 712	
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)								-			
Transfers and subsidies - capital (in-kind - all)								-			
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>			<b>-</b>	<b>245 632</b>	<b>240 652</b>	<b>37 575</b>	<b>121 566</b>	<b>180 489</b>		<b>240 652</b>	
Taxation								-			
<b>Surplus/(Deficit) after taxation</b>			<b>-</b>	<b>245 632</b>	<b>240 652</b>	<b>37 575</b>	<b>121 566</b>	<b>180 489</b>		<b>240 652</b>	
Attributable to minorities											
<b>Surplus/(Deficit) attributable to municipality</b>			<b>-</b>	<b>245 632</b>	<b>240 652</b>	<b>37 575</b>	<b>121 566</b>	<b>180 489</b>		<b>240 652</b>	
Share of surplus/ (deficit) of associate											
<b>Surplus/ (Deficit) for the year</b>			<b>-</b>	<b>245 632</b>	<b>240 652</b>	<b>37 575</b>	<b>121 566</b>	<b>180 489</b>		<b>240 652</b>	

References

1. Material variances to be explained on Table SC1

DC14 Joe Qqabi - Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding - Q3 Third Quarter

Vote Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>Multi-Year expenditure appropriation</b>	2									
Governance and administration		-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	-	-	-	-	-	-	-	-
Trading services		-	251 919	215 404	(11 108)	86 383	161 553	(75 169)	-47%	215 404
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
<b>Total Capital Multi-year expenditure</b>	4,7	-	<b>251 919</b>	<b>215 404</b>	<b>(11 108)</b>	<b>86 383</b>	<b>161 553</b>	<b>(75 169)</b>	<b>-47%</b>	<b>215 404</b>
<b>Single Year expenditure appropriation</b>	2									
Governance and administration		-	2 427	-	-	648	-	648	#DIV/0!	-
Community and public safety		-	25	-	-	-	-	-	-	-
Economic and environmental services		-	690	1 190	-	-	893	(893)	-100%	1 190
Trading services		-	1 000	1 000	-	-	750	(750)	-100%	1 000
0		-	1 145	-	-	-	-	-	-	-
0		-	1 340	895	-	-	671	(671)	-100%	895
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
<b>Total Capital single-year expenditure</b>	4	-	<b>6 627</b>	<b>3 085</b>	<b>-</b>	<b>648</b>	<b>2 314</b>	<b>(1 665)</b>	<b>-72%</b>	<b>3 085</b>
<b>Total Capital Expenditure</b>		-	<b>258 546</b>	<b>218 489</b>	<b>(11 108)</b>	<b>87 032</b>	<b>163 866</b>	<b>(76 835)</b>	<b>-47%</b>	<b>218 489</b>
<b>Capital Expenditure - Functional Classification</b>										
<b>Governance and administration</b>		-	<b>2 236</b>	<b>2 085</b>	<b>-</b>	<b>517</b>	<b>1 564</b>	<b>(1 046)</b>	<b>-67%</b>	<b>2 085</b>
Executive and council		-	50	-	-	46	-	46	#DIV/0!	-
Finance and administration		-	2 055	2 085	-	471	1 564	(1 092)	-70%	2 085
Internal audit		-	131	-	-	-	-	-	-	-
<b>Community and public safety</b>		-	<b>1 145</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	1 145	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		-	<b>1 010</b>	<b>1 000</b>	<b>-</b>	<b>-</b>	<b>750</b>	<b>(750)</b>	<b>-100%</b>	<b>1 000</b>
Planning and development		-	1 010	1 000	-	-	750	(750)	-100%	1 000
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		-	<b>254 155</b>	<b>213 000</b>	<b>(11 108)</b>	<b>86 515</b>	<b>159 750</b>	<b>(73 235)</b>	<b>-46%</b>	<b>213 000</b>
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	208 555	184 500	(14 009)	71 658	138 375	(66 717)	-48%	184 500
Waste water management		-	45 600	28 500	2 901	14 856	21 375	(6 519)	-30%	28 500
Waste management		-	-	-	-	-	-	-	-	-
<b>Other</b>		-	<b>2 404</b>	<b>2 404</b>	<b>-</b>	<b>1 803</b>	<b>1 803</b>	<b>(1 803)</b>	<b>-100%</b>	<b>2 404</b>
<b>Total Capital Expenditure - Functional Classification</b>	3	-	<b>258 546</b>	<b>218 489</b>	<b>(11 108)</b>	<b>87 032</b>	<b>163 866</b>	<b>(76 835)</b>	<b>-47%</b>	<b>218 489</b>
<b>Funded by:</b>										
National Government		-	174 155	135 384	(11 108)	73 539	101 538	(27 999)	-28%	135 384
Provincial Government		-	80 000	80 000	-	13 493	60 000	(46 507)	-78%	80 000
District Municipality		-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		-	<b>254 155</b>	<b>215 384</b>	<b>(11 108)</b>	<b>87 032</b>	<b>161 538</b>	<b>(74 506)</b>	<b>-46%</b>	<b>215 384</b>
<b>Public contributions &amp; donations</b>	5	-	-	-	-	-	-	-	-	-
<b>Borrowing</b>	6	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		-	4 391	3 105	-	-	2 328	(2 328)	-100%	3 105
<b>Total Capital Funding</b>		-	<b>258 546</b>	<b>218 489</b>	<b>(11 108)</b>	<b>87 032</b>	<b>163 866</b>	<b>(76 835)</b>	<b>-47%</b>	<b>218 489</b>

**DC14 Joe Gqabi - Table C6 Consolidated Monthly Budget Statement - Financial Position - Q3 Third Quarter**

Description	Ref	2016/17	Budget Year 2017/18			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<b>R thousands</b>	1					
<b>ASSETS</b>						
<b>Current assets</b>						
Cash		2 185	3 092	3 398	106 002	3 398
Call investment deposits			630	630		630
Consumer debtors		116 992	85 991	85 991	292 933	85 991
Other debtors		54 326	31 275	31 275	-	31 275
Current portion of long-term receivables						
Inventory		2 900	3 178	3 178	2 726	3 178
<b>Total current assets</b>		<b>176 404</b>	<b>124 166</b>	<b>124 472</b>	<b>401 661</b>	<b>124 472</b>
<b>Non current assets</b>						
Long-term receivables						
Investments		3 478	3 305	3 305	3 478	3 305
Investment property		2 277	4 030	4 030	3 369	4 030
Investments in Associate						
Property, plant and equipment		1 671 125	1 705 759	1 666 347	1 735 705	1 666 347
Agricultural						
Biological assets						
Intangible assets		901	881	235	685	235
Other non-current assets						
<b>Total non current assets</b>		<b>1 677 781</b>	<b>1 713 975</b>	<b>1 673 917</b>	<b>1 743 236</b>	<b>1 673 917</b>
<b>TOTAL ASSETS</b>		<b>1 854 184</b>	<b>1 838 141</b>	<b>1 798 389</b>	<b>2 144 898</b>	<b>1 798 389</b>
<b>LIABILITIES</b>						
<b>Current liabilities</b>						
Bank overdraft		5 673	-	-		-
Borrowing		5 947	2 684	2 684	-	2 684
Consumer deposits		935	890	890	960	890
Trade and other payables		104 765	71 392	31 641	118 286	31 641
Provisions		24 937	22 909	22 909	18 805	22 909
<b>Total current liabilities</b>		<b>142 256</b>	<b>97 876</b>	<b>58 124</b>	<b>138 051</b>	<b>58 124</b>
<b>Non current liabilities</b>						
Borrowing		6 667	11 552	11 552	12 064	11 552
Provisions		34 706	39 246	39 246	36 005	39 246
<b>Total non current liabilities</b>		<b>41 373</b>	<b>50 799</b>	<b>50 799</b>	<b>48 069</b>	<b>50 799</b>
<b>TOTAL LIABILITIES</b>		<b>183 629</b>	<b>148 674</b>	<b>108 923</b>	<b>186 120</b>	<b>108 923</b>
<b>NET ASSETS</b>	2	<b>1 670 555</b>	<b>1 689 466</b>	<b>1 689 466</b>	<b>1 958 778</b>	<b>1 689 466</b>
<b>COMMUNITY WEALTH/EQUITY</b>						
Accumulated Surplus/(Deficit)		1 670 555	1 689 466	1 689 466	1 958 778	1 689 466
Reserves						
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	<b>1 670 555</b>	<b>1 689 466</b>	<b>1 689 466</b>	<b>1 958 778</b>	<b>1 689 466</b>

DC14 Joe Gqabi - Table C7 Consolidated Monthly Budget Statement - Cash Flow - Q3 Third Quarter


Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
<b>R thousands</b>	1									
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>										
<b>Receipts</b>										
Property rates								-		
Service charges		25 906	101 604	53 342	6 585	84 310	76 203	8 107	11%	53 342
Other revenue			1 389	1 894	49	743	1 042	(299)	-29%	1 894
Government - operating		262 319	355 444	396 599	59 790	255 741	266 583	(10 843)	-4%	396 599
Government - capital		314 817	254 155	213 000	74 492	151 274	190 616	(39 342)	-21%	213 000
Interest		3 309	4 040	4 040	2 032	14 749	3 030	11 719	387%	4 040
Dividends								-		
<b>Payments</b>										
Suppliers and employees		(368 310)	(437 074)	(427 839)	(27 377)	(232 583)	(327 805)	(95 222)	29%	(427 839)
Finance charges		(5 916)	-	-	(483)	(2 136)	(4 437)	(2 301)	52%	-
Transfers and Grants		(7 370)	(16 505)	(11 825)	(3 054)	(23 145)	(12 379)	10 766	-87%	(11 825)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>224 755</b>	<b>263 054</b>	<b>229 211</b>	<b>112 033</b>	<b>248 953</b>	<b>192 853</b>	<b>(56 100)</b>	<b>-29%</b>	<b>229 211</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
<b>Receipts</b>										
Proceeds on disposal of PPE								-		
Decrease (Increase) in non-current debtors								-		
Decrease (increase) other non-current receivables								-		
Decrease (increase) in non-current investments								-		
<b>Payments</b>										
Capital assets		(227 355)	(258 546)	(218 489)	(11 108)	(109 247)	(193 910)	(84 662)	44%	(218 489)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(227 355)</b>	<b>(258 546)</b>	<b>(218 489)</b>	<b>(11 108)</b>	<b>(109 247)</b>	<b>(193 910)</b>	<b>(84 662)</b>	<b>44%</b>	<b>(218 489)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
<b>Receipts</b>										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits		44						-		
<b>Payments</b>										
Repayment of borrowing		(3 354)	(4 026)	(4 026)	(222)	(766)	(3 020)	(2 253)	75%	(4 026)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(3 310)</b>	<b>(4 026)</b>	<b>(4 026)</b>	<b>(222)</b>	<b>(766)</b>	<b>(3 020)</b>	<b>(2 253)</b>	<b>75%</b>	<b>(4 026)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>										
Cash/cash equivalents at beginning:		(5 909)	482	6 696	100 704	138 940	(4 076)			6 696
Cash/cash equivalents at month/year end:		(3 488)	(3 488)	(3 488)		162 802	(3 488)			162 802
Cash/cash equivalents at month/year end:		(9 397)	(3 006)	3 209		301 742	(7 564)			169 499

**PART 3. Quarterly projections of service delivery targets and performance indicators for each vote**

**KPA 1: Service Delivery and Infrastructure provision**

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD 2017/18 FY Target	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual (unaudited))		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target	Qtr. 3 Actual					
<b>Provide access to basic services</b>	SD01: Develop and maintain water and sanitation infrastructure	SD01-01	% compliance with SANS 241 for drinking water quality	93.4%	95.18%	97%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	BDS report	N/A	N/A	WSP
		SD01-02	Number of reservoirs constructed	N/A	New Indicator	15	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee 2. Closeout report	N/A	N/A	WSP
		SD01-03	Number of new water sources provided	N/A	New Indicator	5	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to MayCo	N/A	N/A	WSP
		SD01-04	Number of monthly water quality reports submitted	N/A	New Indicator	12	3	3	3	3	3	3	👍	1. Reports to Standing committee	None	None	WSP

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD 2017/18 FY Target	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE	
				2015/16 FY (Actual)	2016/17 FY (Actual (unaudited))		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target	Qtr. 3 Actual						
	SD02: Provide responsive and efficient disaster management, emergency and rescue services	SD02-01	Ratio of fire incidents responded to as a proportion of entries in the Occurrence Book.	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	👍	Report to top Management as per the Incident Occurrence Book	None	None	Community Services
	SD03: Expand and fast-track the provision of universal access to basic services	SD03-01	% of households earning less than R1100 per month with access to free basic services (water and sanitation)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1.Council Resolution 2.List of Beneficiaries 3.Report to Top Management	N/A	N/A	Finance
		SD03-02	% of households with access to basic level of water	78%	83%	88%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report to MayCo	N/A	N/A	Community Services
		SD03-03	% of households with access to a basic level of sanitation	90%	97%	100%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report to MayCo	N/A	N/A	Community Services

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD 2017/18 FY Target	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual (unaudited))		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target	Qtr. 3 Actual					
		SD03-04	Number of households provided with portable water connections	N/A	New Indicator	5000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee 2. Closeout report	N/A	N/A	Technical Services
		SD03-05	Number of households provided with sanitation service (toilets)	N/A	New Indicator	5000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee 2. Closeout report	N/A	N/A	Technical Services
	SD04: Render effective municipal health services	SD04-01	Number of monthly inspections on each of urban waste site	10 waste sites inspected 12 times 2 waste sites inspected 11 times 1 waste site inspected 10 times	12 inspections of 13 waste sites	12 inspections of 13 waste sites	3 inspections of 13 waste sites	3 inspections of 13 waste sites	3 inspections of 13 waste sites	3 inspections of 13 waste sites	3 inspections of 12 waste sites	3 inspections of 12 waste sites and one additional inspection of Sterkspruit waste site		Waste Inspection report	Sterkspruit waste site was closed and a final inspection was required	None	Community Services




STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual (unaudited))		2017/18 FY Target	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target					
		SD04-02	Number of inspections on food premises	229	27 premises inspected 4 times 162 premises inspected 3 times 31 premises inspected 2 times 21 premises inspected 1 time (Total 241)	4 inspections of 210 premises	1 inspection of 210 premises	253 premises inspected once, 3 premises inspected twice	1 inspection of 210 premises	264 premises inspected, among them 13 premises inspected twice in the quarter	1 inspection of 210 premises	1 inspection of 261 premises.	👍	Inspection report	Inspections included newly opened / identified premises	Fourth quarter report to be based on 261 inspections	Community Services
	SD05: Support rehabilitation of road networks in the District	SD05-01	Number of kilometres of gravel roads graded	3321km	2429km	2800km	700 km	638 km	700km	711 km	700km	638kms	👍	1. Report to Standing Committee	Performance is being hampered by lack of sufficient number of Operators of Heavy Plant for specifically Motor Graders.	Appointment of in service trained personnel (General Workers) as Grader Operators.	Technical Services

## KPA 2: Local Economic Development



STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		2017/18 FY TARGET	Qrt. 1 Target	Qrt. 1 Actual	Qrt. 2 Target	Qrt. 2 Actual	Qrt.3 Target					
Facilitate and implement job creation and poverty alleviation initiatives	LED01: Implement and expand implementation of EPWP and other job creation initiatives	LED01-01	Number of jobs created through local economic development initiatives including capital projects	2380	2502	2050	500	246	500	127	500	63	👉	1. Report to Standing Committee 2. Employment report to the funder	The rural sanitation programme was delayed by a long procurement process to appoint new contractors.	The new contractors for the rural sanitation programme were appointed in April 2018 and the job opportunities will drastically improve and reported on in the 4 <sup>th</sup> quarter.	Technical Services & WSP
	LED02: Implement working for water and working for wetlands	LED02-01	Number of jobs created through working for water and working for wetlands	2494	1228	104	524	102	524	102	104	91	👉	1. Report to Standing Committee 2. Employment report to the funder	Wet weather reduced the number of persons that could be employed in the wetlands and DEA proposed extension till the end of May	Signed the intention of extension of the programme with DEA. Engaged the	Community Services



STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		2017/18 FY TARGET	Qrt. 1 Target	Qrt. 1 Actual	Qrt. 2 Target	Qrt. 2 Actual	Qrt.3 Target					
	LED03: Support and facilitate rural development and poverty alleviation programmes	LED03-01	Number of initiatives implemented on livestock improvement	N/A	New Indicator	1	N/A	N/A	N/A	N/A	1	1	👍	Report to Standing Committee	None	None	OMM
	LED04: Facilitate and actively participate in youth, women and disability development programmes	LED04-01	Number of SMME Economic Empowerment initiatives implemented	N/A	New Indicator	1	N/A	N/A	1	1	N/A	N/A	N/A	1. Report to Standing Committee	N/A	N/A	OMM
Facilitate and support regional economic development initiatives	LED05: Facilitate and support local economic development initiatives	LED05-01	% of procurement allocated to local businesses	N/A	New Indicator	30%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Procurement report to Standing Committee	N/A	N/A	Technical Services



STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		2017/18 FY TARGET	Qrt. 1 Target	Qrt. 1 Actual	Qrt. 2 Target	Qrt. 2 Actual	Qrt.3 Target					
LED06: Support and participate in initiatives geared towards revitalization of towns and settlements		LED05-02	Number of spots where free WIFI is implemented / installed	N/A	New Indicator	2 Hot Spots (Barkly East and Aliwal North)	N/A	N/A	N/A	N/A	Free Wi-Fi hotspot in Barkly East	Not achieved		1. Proof of installation 2. Reports to Standing Committee	Delivery is in procurement process	Facilitate SCM processes	Institutional Support & Advancement
		LED05-03	Number of community members trained	N/A	New Indicator	50	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Attendance Registers 2. Training reports to Training Committee	N/A	N/A	Corporate Services
	LED06-01	Number of partnerships initiated on revitalization of towns	N/A	New Indicator	1 (Sterkspruit)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Signed SLA 2. Report to Standing Committee	N/A	N/A	OMM

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		2017/18 FY TARGET	Qrt. 1 Target	Qrt. 1 Actual	Qrt. 2 Target	Qrt. 2 Actual	Qrt.3 Target					
	LED07: Strengthen tourism development and related businesses	LED07-01	Number of reports on tourism awareness campaigns conducted	N/A	New Indicator	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee 2. Attendance Register	N/A	N/A	OMM

### KPA 3: Financial Viability and Management

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE	
				2015/16 FY (Actual)	2016/17 FY (Actual Unaudited)		2017/18 FY TARGET	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target						Qtr. 3 Actual
Ensure sound and effective financial management and reporting	FM01: Comply with all statutory financial management and reporting requirements	FM01-01	% of capital budget actually spent on capital projects identified in the IDP	100%	84%	100%	15%	11.5%	25%	32%	70%	37%		Income and expenditure report	Some invoices were cancelled due to decision by WCDM Steercom	Invoice will be resubmitted	Technical Services	
		FM01-02	Cost coverage ratio	1.08	1.5	2.02	2.02	3.8	2.02	1.8	2.02	3.33		S71 Report to Council	Tariffs are in line with costs of delivering services. Poor cashflow impacts on ability to spend as required	None.	Finance	
		FM01-03	% of budget actually spent on implementing workplace skills plan	94%	100%	100%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Income and Expenditure report	N/A	N/A	Corporate Services
		FM01-04	% of operational budget allocated for repairs and maintenance	N/A	New Indicator	8%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Approved budget	N/A	N/A	Finance

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual Unaudited)		2017/18 FY TARGET	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr.3 Target					
		FM01-05	Debt coverage ratio	1.74	1.4	2.03	2.03	2.08	2.03	3.5	2.03	0.96		S71 Report to Council	Poor revenue collection	Improvement in collection through prepaid meters and improved relations with government institutions	Finance
		FM01-06	Outstanding service debtors to revenue ratio	2.35	3.85	1.8	1.8	0.8	1.8	3.75	1.8	23.21		Debtors Report	Poor revenue collection	Improvement in collection through prepaid meters and improved relations with government institutions	Finance
		FM01-07	Annual Financial statements developed by August 2017	Annual Financial Statements developed by August 2015	Annual Financial Statements developed by August 2016	Annual Financial Statements developed by August 2017	Annual Financial Statements developed by August 2017	Annual Financial Statements developed by August 2017	N/A	N/A	N/A	N/A	N/A	1. AFS 2. Council resolution 3. Proof of submission to AG	N/A	N/A	Finance


STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD 2017/18 FY TARGET	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual Unaudited)		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target	Qtr. 3 Actual					
		FM01-08	% of operational budget actually spent	97%	86.5%	100%	15%	29%	25%	25%	70%	67%		1. Income and Expenditure report 2. Audited AFS	None	None	Finance
		FM01-09	% of conditional grants spent	100% (MIG)	100% (MIG)	100%	25%	26%	25%	50%	75%	55%		Income and expenditure report	Challenge with implementation agent resulting in lower expenditure	Some of the issues were resolved and a committee was established to monitor expenditure	Finance
		FM01-10	% of Working for Wetland rehabilitation programme budget spent	100%	100%	100%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Grant expenditure report 2. Income and Expenditure report	N/A	N/A	Community Services
		FM01-11	% of alien plants eradication programme (working for water budget spent	35.6%	99.69%	100%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Grant expenditure report 2. Income and Expenditure report	N/A	N/A	Community Services



STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual Unaudited)		2017/18 FY TARGET	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr.3 Target					
	FM02: Implement revenue collection and enhancement strategy initiatives	FM02-01	% of billed revenue collected	N/A	New Indicator	25%	25%	16%	25%	18%	25%	45%	👍	1. Report to Standing Committee	Government institutions have started to improve on payments	None	Finance
		FM02-02	Install prepaid meter readers	N/A	New Indicator	Prepaid meters installed in Maclear and Aliwal North	N/A	N/A	Prepaid meters installed in Aliwal North	Prepaid meters installed in Aliwal North	Prepaid meters installed in Maclear	Not achieved	👎	1. Closeout report 2. Report to Standing Committee	A decision has been taken to finish Aliwal due to shortage of meters and funding	WSLM was been prioritised	Finance
	FM03: Implement anti-fraud and anti-corruption measures	FM03-01	Number of anti-fraud and anti-corruption workshop	1	1	1	N/A	N/A	1	0	N/A	Workshop was held on March 19, 2018	N/A	1. Attendance Register 2. Report to Standing Committee	None	None	OMM
		FM03-02	Number of SCM quarterly reports submitted to the Council	N/A	3	4	1	0	1	1	1	0	👎	1. SCM reports submitted to the Council 2. Council resolution	Close of after quarter end took longer than anticipated due to capacity challenges	1 Report due in May 2018. Recruitment to be continued.	Finance

### KPA 4: Institutional Development and Transformation

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2017/18 FY Target	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target	Qtr. 3 Actual					
Improve human resource capacity and potential	ID01: Effectively empower and develop the Council's workforce and communities	ID01-01	Number of people from employment equity target groups employed in the three highest levels of management in compliance with EEP	9	10	23	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report to Standing Committee	N/A	N/A	Corporate Services
		ID01-02	Number of Councillor' training initiatives undertaken	New Indicator	5	5	1	4	1	1	1	1	👍	1. Attendance registers 2. Quarterly training reports to Training Committee	None	None	Corporate Services
		ID01-03	Number of MSCOA training initiatives undertaken for Staff and Councillors	N/A	New Indicator	2	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Attendance registers 2. Training report to Standing Committee	N/A	N/A	Corporate Services
		ID01-04	Number of internships & learnerships opportunities created	66	70	53	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee	N/A	N/A	Corporate Services

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2017/18 FY)						Snapshot	EVIDENCE	Variance	Corrective action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		2017/18 FY Target	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target					
	ID02: Attract, retain and develop a base of scarce skills encourage skills transfer initiatives	ID02-01	Fill all budgeted vacant posts	N/A	New Indicator	All vacant budgeted posts filled	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to management	N/A	N/A	Corporate Services
	ID03: Maintain conducive working conditions for staff	ID03-01	Number of LLF meetings held	5	4	4	1	1	1	1	1	0		1. Minutes 2. Attendance Registers	No LLF was held for this quarter as there were no resolved matters to be taken to LLF due to pending interpretation of statutes.	To be held in the fourth quarter	Corporate Services

**KPA 5: Good Governance and Public Participation**

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2017/18FY)						snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)	2017/18 FY Target	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target	Qtr. 3 Actual					
Facilitate intergovernmental cooperation and coordination	GG01: Support and participate in intergovernmental cooperation initiatives	GG01-01	Number of DIMAFO meetings held	Not Achieved	2	2	1	1	N/A	N/A	1	1	👍	1. Minutes 2. Attendance Register	None	None	Institutional Support and Advancement
	GG02: Create and maintain stakeholder engagement initiatives	GG02-01	Number of Council meetings held	9	11	9	3	3	2	3	2	3	👍	1. Minutes 2. Attendance Register	An extra special meeting was convened in January	None	Corporate Services
		GG02-02	Conduct Community satisfaction survey	Community Survey was conducted	Community Satisfaction Survey conducted	Community Satisfaction Survey conducted	N/A	N/A	N/A	N/A	Community Satisfaction Survey conducted	Community Satisfaction Survey was conducted	👍	1. Community satisfaction survey report 2. Report to Standing Committee	None	None	Institutional Support and Advancement
		GG02-03	Number of Mayoral outreach programs held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Attendance Registers 2. Outreach report	N/A	N/A

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2017/18 FY Target	QUARTERLY TARGETS (2017/18FY)						snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target	Qtr. 3 Actual					
		GG02-04	Hold State of the District Address	New Indicator	Annual District State of the District held	Annual District State of the District held	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1.Report to Standing Committee	N/A	N/A	Institutional Support and Advancement
	GG03: Provide support to local municipalities	GG03-01	Number of IDP/PMS, IT and Internal Audit support initiatives with local municipalities	N/A	New Indicator	3	N/A	N/A	1	1	1	1	👍	1. Report to Standing Committee 2. Attendance Registers	None	None	Institutional Support and Advancement & OMM
	GG04: Facilitate environmental management and conservation	GG04-01	Number of reports on implementation of working for water and wetlands programme	N/A	New indicator	1	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee	N/A	N/A	Community Services

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2017/18FY)						snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		2017/18 FY Target	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target					
Communicate effectively with communities	GG05: Ensure effective internal communications and communities with communities	GG05-01	Number of public participation engagements held	N/A	New Indicator	1 public participation engagement held in each local municipality	N/A	N/A	1 public participation engagement held in Walter Sisulu local municipality	1 public participation engagement held in Walter Sisulu local municipality	1 public participation engagement held in Senqu local municipality	1 public participation engagement was held in Senqu local municipality (SODA)	👍	1.Reports to Standing Committee 2.Attendance registers	N/A	N/A	Institutional Support and Advancement
	GG06:Work closely with traditional leaders	GG06-01	Number of traditional leaders forum meetings held	2	3	4	1	1	1	1	1	1	👍	1. Minutes 2. Attendance Register	None	None	Institutional Support and Advancement
Establish and support municipal oversight systems, mechanisms an processes	GG07: Ensure and maintain clean governance	GG07-01	Compile 2016/17 FY annual report	Annual Report approved by Council	Annual Report approved by Council	Annual Report approved by Council	N/A	N/A	N/A	N/A	Draft Annual Report tabled before Council	Draft Annual Report was tabled before Council	👍	1. Approved Annual Report. 2. Council Resolution	N/A	N/A	OMM
	GG07: Ensure and maintain clean governance	GG07-02	Compile 2018/19 FY MTEF Budget	2016/7 FY MTEF Budget approved by Council	2017/18FY MTEF Budget approved by Council	2018/19 FY MTEF Budget approved by Council	N/A	N/A	N/A	N/A	Draft 2018/19 MTEF Budget tabled before Council	Draft 2018/19 MTEF Budget was tabled before Council	👍	1. Approved Budget 2.Council Resolution	None	None	Finance

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2017/18FY)						snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		2017/18 FY Target	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target					
		GG07-03	Compile 2018/19 FY IDP	2016/17 final reviewed IDP approved by Council	2017/18 reviewed IDP approved by Council	2018/19 FY IDP compiled and approved by Council	N/A	N/A	N/A	N/A	Draft 2018/19 FY IDP tabled before by Council	Draft 2018/19 FY IDP was tabled before by Council	👍	1. 2018/19 FY IDP 2. Council resolution	None	None	OMM
		GG07-04	Number of signed performance agreements for Directors & Managers directly reporting to the Municipal Manager including the Municipal Manager	5	7	7	7	7	N/A	N/A	N/A	N/A	N/A	7 signed performance agreements	N/A	N/A	OMM
		GG07-05	Number of Institutional Risk Assessment workshops conducted	N/A	1	1	1	0	N/A	N/A	N/A	N/A	N/A	1. Attendance Register 2. Institutional Risk Register	N/A	N/A	OMM
		GG07-06	Maintain clean audit outcomes	2014/15 FY Clean audit achieved	2015/16 FY Clean audit maintained	Clean audit maintained	N/A	N/A	N/A	N/A	Clean audit maintained	Unqualified Audit Opinion	👎	Audit report	Findings on reporting and compliance	Audit Action Plan is implemented	All Directors

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2017/18 FY Target	QUARTERLY TARGETS (2017/18FY)						snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE	
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target	Qtr. 3 Actual						
		GG07-07	Number of MPAC meetings held	4	4	4	1	1	1	1	1	1	👍	1. Minutes 2. Attendance Registers			OMM	
		GG07-08	Number of Audit and Performance Committee meetings held	6	5	5	1	1	1	1	1	1	1	👍	1. Minutes 2. Attendance Registers			OMM
		GG07-09	Number of institutional quarterly performance reports tabled before Council	4	4 Quarterly institutional performance reports tabled before Council	4	1	1	1	1	1	1	1	👍	1. Quarterly report 2. Council resolution	None	None	OMM
Facilitate the development of a healthy and inclusive society	GG08: Facilitate Implementation of HIV and AIDS programmes	GG08-01	Number of HIV & AIDS staff and councillor's workshops conducted	N/A	New Indicator	1	N/A	N/A	N/A	N/A	N/A	1	1	👍	1. Attendance Registers 2. Report to Standing Committee	None	None	OMM



STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2017/18 FY Target	QUARTERLY TARGETS (2017/18FY)						snapshot	EVIDENCE	Variance	Corrective Action	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual	Qtr. 3 Target	Qtr. 3 Actual					
		GG08-02	Number of HIV & AIDS Community awareness campaigns conducted per LM	N/A	New Indicator	1	N/A	N/A	N/A	N/A	1	Partially achieved	☞	1. Attendance Registers 2. Report to Standing Committee	Held in WSLM and Senqu LM.	To be held in the 4 <sup>th</sup> quarter	OMM
	GG09: Facilitate Implementation of programmes supporting the special groups (SPU)	GG09-01	Hold District Mayoral Cup	District Mayoral Cup held	Not Achieved	District Mayoral Cup held	District Mayoral Cup held	Not achieved	N/A	Achieved	N/A	N/A	N/A	1. Report to the Standing Committee 2. Attendance Registers	None	None	OMM
		GG09-02	Hold District Sondela Youth Festival	District Sondela Youth Festival held	N/A	District Sondela Youth Festival held	N/A	N/A	N/A	N/A	District Sondela Youth Festival held	District Sondela Youth Festival was held	☝	1. Report to Standing Committee	None	None	OMM

#### **PART 4: CAPITAL PROJECTS PERFORMANCE**

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The municipality receives various grant allocations for infrastructure development and upgrades, the table below shows the grant allocations for 2017/18 FY and expenditures to date.

<b>GRANT</b>	<b>BUDGET (2017/18)</b>	<b>EXPENDITURE</b>	<b>% Expenditure</b>
MIG	R159 725 000,00	R88 737 585,77	55%
RBIG	R6 000 000,00	R1 316 023,11	22%
ECPT	R98 854 000,00	R63 123 000,00	64%
EPWPIG	R2 227 000,00	R1 585 251,00	71%
<b>GRAND TOTAL</b>	<b>R266 806 000,00</b>	<b>R154 761 859,88</b>	<b>58%</b>

(A) Project Name	(B) Description	(C) Budgets  (‘000)	(D) Funding Source	(E) Location (Ward/ Local Municipa lity)	(F) Imple menti ng Depar tment	(G) Start Date	(H) End Date	(I) Progress on Expenditure ()	(J) Progress: Design & Tender, Contractor appointed, Construction <=25%, <=50%, <=75%, <=99%, completed, retention)	(K) Comments
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Maclear Water Treatment and Distribution Upgrade	The project constitute the following:	Total Budget	MIG	Elundini LM	PMU	29/10/2015	29/03/2019	Total Exp. Prev. =	<b>Phase 1:</b> Progress::Construction <=75%,	<b>Phase 1</b> A termination account certificate for Bunono Consulting had been finalised. Thus allowing finalizing planning to complete the project.
	(1) Construction of Mooi River water treatment plant, (2) Pump stations, (3) Storage facilities, (4) And bulk water supply lines.	R95 995 638								
		2017/18						2017/18	<b>Phase 2:</b> Progress: Design & Tender	<b>Phase 2</b> Gibb Consulting who is a consultant in the project has been tasked to complete the outstanding works. And pricing has been done by Gibb.
		R12,655,000						R2 589 160,47		<b>Phase 2</b> Gibb Consulting has done their designs and working on a draft tender document which is to be approved JGDM. The approval of the EIA is delaying the finalisation of designs. Construction is planned to commence in June 2018

Mt Fletcher Bulk Water Supply Scheme Phase 2	<p><b>(Upper and Lower Tokwana Villages Project)</b></p> <p>The project constitute the following:</p> <p>(1) Construction of 13,6km of primary gravity pipelines</p> <p>(2) Construction of 15,8 km of village reticulation lines</p> <p>(3) And construction two reservoirs in Upper &amp; Lower Tokwana</p>	<p>Total Budget:</p> <p>R152 000 000</p> <p>2017/18</p> <p>R5 000 000</p>	MIG	Elundini LM	PMU	26/01/11	completed	<p>Total Exp. Prev. FYs</p> <p>=R98 305 686.62</p> <p>2017/18</p> <p>Exp. =</p> <p>R1 569 818,89</p>	<p><b>Progress:100% complete, (retention)</b></p>	<p>A final account is being prepared.</p> <p>(The consultant to submit a Close out report)</p>
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	<p><b>(Upper and Lower Tsolobeng and Mpharane Project)</b></p> <p>The project entails the provision of water to Tsolobeng and Mpharane villages in Elundini.</p> <p>The project was divided to 9 contracts which were awarded to 9 Learner Contractors who had debts coming from the Vuk'uphile programme so the plan was for the debts to be settled out of these projects.</p>	<p>Total Budget:</p> <p>R152 000 000</p> <p>2017/18</p> <p>R5 000 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>PMU</p>	<p>16/09/20 13</p>	<p>30/06/2 018</p>	<p>Total Exp. Prev. FYs =R98 305 686.62</p> <p>2017/18</p> <p>Exp. =</p> <p>R1 569 818,89</p> <p>R 2 040 247.76</p>	<p>Progress: &lt;=99%,</p>	<p>8 Contracts have attained Completion and have been handed over and the Reservoir in Mpharane was leaking and was sealed as well as water tightness was done and passed. All snags have been completed and a final inspection and handover set for January 2018.</p>
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<p><b>Error! Reference source not found. :</b> Upgrading of Maclear WWTW and construction of a new Bulk Sewage pump station.</p>	<p><b>Professional Services for Maclear BSI Upgrade - Phase 3B:</b></p> <p>The project constitute the following:</p> <ul style="list-style-type: none"> <li>(1) Convert MH 23 to a division box combo</li> <li>(2) New bulk sewer 315mm Ø</li> <li>(3) New Brickfields PS</li> <li>(4) And new rising main to WWTW</li> </ul>	<p>Total Budget: R63,543,600.25</p> <p>2017/18</p> <p>R 13,100,000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>PMU</p>	<p>11/03/2015</p>	<p>30/06/2019</p>	<p>Total Exp. Prev. FYs = R0</p> <p>2017/18</p> <p>Exp. = 0</p>	<p><b>Progress:Design &amp; Tender</b></p>	<p>Gibb Consulting has done their designs and working on a draft tender document which is to be approved JGDM. The approval of the EIA is delaying the finalisation of designs. Construction is planned to commence in June 2018</p>
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<p><b>Bulk Sanitation Infrastructure Upgrade for Maclear: Upgrading of WWTW (Phase 3)</b></p> <p>The project entails the following;</p> <ol style="list-style-type: none"> <li>(1) Upgrading of WWTW from 0.7 to 1.4 Ml/day</li> <li>(2) Pump station and rising main</li> <li>(3) Houses in Maclear, Vincent and Sithole to the waterbourne system</li> <li>(4) Rehabilitation of old sewage ponds</li> <li>(5) And Maintenance issues as agreed</li> </ol>	<p>Total Budget: R49 006 769</p> <p>2017/18 R17 000 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>PMU</p>	<p>11/05/2015</p>	<p>30/06/2018</p>	<p>Total Exp. Prev. FYs =R20 745 821.23</p> <p>2017/18 Exp. = R7 492 055.79</p>	<p>Progress: <b>Construction</b> &lt;=50%</p>	<p>State what has been completed up to 2016/17</p> <p>Project still under construction</p> <p><b>Update on 2017/18 progress</b></p> <p>Gibb to submit an updated recommendation on extension of time. The Mechanical &amp; Electrical subcontractor has been appointed by the Main Contractor to complete the remaining scope of works, and cessions have been signed. The sub-contractor is already on site.</p>
<p><b>Bulk Sanitation Infrastructure Upgrade for Maclear: Upgrading of WWTW (Phase 4)</b></p> <p>The project entails the following</p> <ol style="list-style-type: none"> <li>(1) Sewer Reticulation of the entire Maclear town</li> </ol>	<p>TBA</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>PMU</p>	<p>TBA</p>	<p><b>TBA</b></p>	<p>Total Exp. Prev. FYs = 0</p> <p>2017/18 Exp. = 0</p>	<p>Progress: <b>Design &amp; Tender</b></p>	<p><b>Update on 2017/18 progress</b></p> <p>A technical report was approved by ECTAC and will be presented at the next Pre-DAC. DBSA front loading to be utilised on this project. Commencement is set for July 2018.</p>



Ugie Bulk Water Infrastructure Phase 2	<p>This is Phase B of the project and entails the following activities:</p> <ol style="list-style-type: none"> <li>(1) Upgrading of the water treatment facility</li> <li>(2) Construction of Phase 2 of the bulk supply lines for Ugie</li> <li>(3) Provision of a water reticulation system for Ugie town</li> <li>(4) Construction of the Ugie Dam</li> <li>(5) And Construction of a 15 Ml reservoir for Ugie and Maclear</li> </ol>	<p>Total Budget: 143,188,981.93</p> <p>2017/18 R13 000 000</p>	MIG	Elundini LM	PMU	July 2015	TBA	<p>Total Exp. Prev. FYs = R0</p> <p>2017/18 Exp. = R0</p>	Progress: <b>Design and Tender</b>	<p>State what has been completed up to 2016/17</p> <p>Phase A has been completed which consisted of the following:</p> <p>Upgrading and extension of the Ugie water treatment plant</p> <ol style="list-style-type: none"> <li>(1) Construction of bulk supply lines</li> <li>(2) Construction of rising mains to the 2 existing reservoirs</li> <li>(3) And basic planning of the proposed Ugie Dam</li> <li>(4) Update on 2017/18 progress</li> </ol> <p>Design and tender documents have been started by Sintec.</p> <p>A re-planning meeting set for January 2018.</p>
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Elundini Rural Water Programme (Orio Project)	The project entails the provision of water to 107 villages in Elundini without any formal water supply.	<b>Total Budget:</b> R221 252 004,62  <b>2017/18</b> R 10M	MIG <b>ORIO</b>	Elundini LM	PMU	TBA	<b>TBA</b>	Total Exp. Prev. FYs= R0  2017/18 Exp. = R3 749 416.01	Progress:Design <b>Tender</b>	<b>&amp;</b> State what has been completed up to 2016/17  Nothing to date  Update on 2017/18 progress  A lead Consultant has been appointed and a start up meeting was held.  The consultant presented the designs in January 2018.
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Sterkspruit: Upgrading of WTW and Bulk Lines	<p>The project was to be implemented in three phase as follows:</p> <ol style="list-style-type: none"> <li>1. Ph1: 5MI Baling Reservoir (Complete)</li> <li>2. Ph2: 4MI/day Flocculation chamber(Complete)</li> <li>3. Ph3: WTW Upgrade</li> <li>4. Ph4: 2.1km x 160mmØ Voyizana pipeline (Complete)</li> <li>5. Ph5: 200mmØ Hershel Pipeline (Under construction)</li> </ol>	<p>Total Budget: R 125,438,317.60</p> <p>2017/18 R17,500,000.00</p>	MIG	Senqu LM	PMU	10/2009	TBA	<p>Total Exp. Prev. FYs= R 122,644,239.50</p> <p>2017/18 Exp. = R 4 944 161,26</p>	<p>Progress: <b>Construction</b>  &lt;=50%</p>	<p>Tauris Garden Trading was appointed as the contractor for <b>Hershel pipeline</b> project, however failed to deliver, and thereafter ceded all the works to Rough Seas who commenced with the works on the 25/04/2016.</p> <p>The contractor experienced problems in April 2017, after they laid the steel pipe. The pipeline failed and now the contractor is sighting financial constraints and has de-established site in November 2017.</p> <p>JGDM, the Implementing Agent, Consultant and Contractor met on 25/01/2018 where a resolution to terminate the contract with the Contractor on mutual grounds. The Implementing Agent in now on the process of Appointing the new contractor.</p>
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<p>Jamestown Bucket Eradication and Sanitation - Phase 2 Contract: JGDM 2014/15-009 (Pipelines)</p>	<p>The project constitute the following:  (1) Construction of sewer reticulation in Jamestown</p>	<p>Total Budget: R38 550 081  2017/18 R15 000 000</p>	<p>MIG</p>	<p>Walter Sisulu LM</p>	<p>PMU</p>	<p>TBA</p>	<p>TBA</p>	<p>Total Exp. Prev. FYs=R4 666 535.06  2017/18 Exp. = R1,810,430.81</p>	<p>Progress:<b>Construction</b>  &lt;=50%</p>	<p>The sewer line project was challenged when it was at 50% complete and therefore was instructed by a Supreme Court of Appeals to stop.</p>
<p>Jamestown Bucket Eradication and Sanitation - Phase 2 Contract: JGDM 2014/15-001 (Pumpstations)</p>	<p>The project constitute the following:  1. Construction of two Pump stations</p>	<p>Total Budget: R38 550 081  2017/18 R15 000 000</p>	<p>MIG</p>	<p>Walter Sisulu LM</p>	<p>PMU</p>	<p>TBA</p>	<p>TBA</p>	<p>Total Exp. Prev. FYs=R9 861 921  2017/18 Exp. = 32 246.11</p>	<p>Progress:<b>Construction</b>  &lt;=50%</p>	<p>The Pump stations are little bit behind schedule, however they are progressing well.</p>

Senqu Rural Sanitation VIP Toilet Programme	Project is implemented by Mvula Trust for JGDM. The project scope is basically the construction of VIP toilet in various Senqu LM villages	Total Budget: R102 761 447  2017/18 R25 000 000.00	MIG	Senqu LM	PMU	TBA	TBA	Total Exp. Prev. FYs=R109 676 109.96  2017/18 Exp. = R 24 202 956.99	Progress: <b>Construction</b>  <=50%	The project has started and there are 26 Local SMMEs appointed in Senqu area to complete the VIP toilets
Elundini Rural Sanitation VIP Toilet Programme	Project is implemented by Mvula Trust for JGDM. The project scope is basically the construction of VIP toilet in various Elundini LM villages	Total Budget: R182 117 245  201/2018 R24 500 000	MIG	Elundini LM	PMU	TBA	TBA	Total Exp. Prev FYs R102 613 183.37  2017/2018 R 26 705 918.81	Progress: Construction  <=50%	The project has started and there are 32 Local SMMEs appointed in Elundini area to complete the VIP toilets

Senqu Rural Water Supply: Network Extension	<p>The scope of the project can be summarised as follow:</p> <p><b>Water supply to the FF:</b></p> <ol style="list-style-type: none"> <li>1. The rural areas (zones 1 to 5 and zone 9) supplied with water from the Jozana's Hoek dam (surface water supply)</li> <li>2. A total of 30 remote rural villages (zones 6 to 8) with an average size of 330 households per village (803 largest and 74 smallest) supplied with water from standalone borehole schemes..</li> </ol>	<p>Total Budget: R85 000 000</p> <p>2017/18 R25 000 000</p>	MIG	Senqu LM	PMU	TBA	TBA	<p>Total Exp. Prev. FYs=R55 865 783.8 6</p> <p>2017/18</p> <p>Exp. = R 12 085 981.95</p>	<p>Progress:<b>Construction</b>  &lt;=50%</p>	<p>There were four contracts under this project, and three are still on site while one has completed its portion of the work.</p> <p>There were challenges with regards to the Implementing Agent not paying the contractors, however that has been sorted and contractors are back on site.</p>
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RBIG Funded Sterkspruit Reg. WWTW & Bulk Infrastructure	Provision of Professional Services for Feasibility and Implementation Ready Studies; And Design and Construction Management of Sterkspruit Regional WWTW and Associated Bulk Infrastructure in Senqu LM	Total budget: R120 000 000  2017/18 R23 547 000	RBIG	Senqu LM	PMU	12/08/2014	completed	Total Exp. Prev. FYs=R5 908 138.03  2017/18 Exp. =R 921 559,13	Progress: Design & Tender	The Sterkspruit Regional WWTW has been endorsed by DWS on the ECTAC meeting that was on 13/03/2018 and a go ahead for implementation has been granted.
RBIG Funded: Lady Grey: Reg	The Zachtvelei Dam and Karringmelkspruit projects currently form part of the broader RBIG funded project to address Lady Grey's medium- to long-term water requirements (the EC Treasury funded projects address Lady Grey's immediate water needs).	Total budget: R37 000 000  2017/18 R30 000 000	RBIG	Senqu LM	PMU	12/08/2014	completed	Total Exp. Prev. FYs=R10 109 285.04  2017/18 Exp. =R 394 463,98	Progress: Design & Tender	The project has been presented to the ECTAC meeting on 13/03/2018 and has been endorsed by ECTAC and now will be presented to ECPCC to approval of project funding.

Sub-Project 1: Lady Grey: Borehole Pump stations and Storage Reservoirs	The project entails the following: (1) Equipping 7 Boreholes with complete pump houses propelled with electrical power (2) 50kl storage reservoir, (3) 160mm gravity main into the reticulation network, and (4) inclusive of certain emergency works.	Total budget R20M  2017/18  R10M	ECPT	Senqu LM	PMU	26/04/2016	14/07/2017	Total Exp. Prev. FYs = R19.4M  2017/18  Exp. = R498K	Progress: Completed (retention)	<ul style="list-style-type: none"> <li>• UWP was appointed on a turnkey basis (i.e. design and construct).</li> <li>• The project is complete with the following snags:</li> <li>• Installation of Eskom electricity and connection to pump stations – All payments have been done and we are awaiting Eskom installation</li> <li>• The Water Use License application for water abstraction is in process.</li> </ul>
Sub-Project 4: Lady Grey: Additional Storage Reservoirs and Groundwater supplies	The project entails the following: (1) Equipping 3 boreholes with complete pump houses propelled with electrical power, (2) 3 Storage Reservoirs (1ML, 300KL & 100KL), (3) 250mm bulk line and (4) 160mm gravity main into the reticulation network	Total Budget R35.8M  2017/18  R35.8M	ECPT	Senqu LM	PMU	22/04/2017	30/04/2018	Total Exp. Prev. FYs = R4.4M  2017/18  Exp.= R9M	Progress: Construction <= 37%	<ul style="list-style-type: none"> <li>• The project was awarded to Radee Civils.</li> <li>• Radee Civils experienced cash flow constraints and requested to appoint a sub that has financial capacity</li> <li>• Radee Civils appointed 7 World Group as sub-contractor to complete the three reservoirs in the contract.</li> <li>• 7 World group is 5-12 weeks behind schedule and is expected to submit action plan in January 2018</li> </ul>



Aliwal North: The Outfall sewer from SPA to the Nursery PS	The project entails the Construction of the East Sewer Line and Associated Works	Total Budget R21.5M  2017/18  R5M	ECPT	Walter Sisulu LM	PMU	8/04/2016	3/11/2017	Total Exp. Prev. FYs = R17.8M  2017/18  Exp.= R3,077,628.09	Progress: 100% Complete (retention)	<ul style="list-style-type: none"> <li>• Certificate of Completion was issued on 2 November 2017.</li> <li>• The servitudes where the sewer crosses erven have to be surveyed and registered by a Land Surveyor.</li> </ul>
Aliwal North: Reconstruction of the Nursery Pump Station (NPS)	The works constitute the construction of the following: (1) New pump station fitted with adequate modern submersible pumps and a stand-by generator. (2) Emergency sewer reconstruction in Dukathole was also included in the project.	Total Budget R4.1M  2017/18  R800,000.00	ECPT	Walter Sisulu LM	PMU	8/10/2015	10/11/2016	Total Exp. Prev. FYs = R4,043,377.07  2017/18  Exp.= R202,168.82 (Retention Release)	Progress: 100% Complete	<ul style="list-style-type: none"> <li>• Practical Completion – Certificate of Practical Completion issued on 10 November 2016</li> <li>• Certificate of Completion – Certificate of Completion issued on 24 November 2016</li> <li>• Final Approval Certificate – Final inspection was done, Final Approval Certificate was issued on 20 November 2017.</li> </ul>

Aliwal North: Rehabilitation of the pumping and gravity main between the Nursery Pump Station and Phola Park Pump Station	The works constitute the following; (1) Construction of a new pumping main along a new alignment, (2) increasing the diameters (315mm Ø) to cope with the increased and future flow volumes.	Total Budget R5M  2017/18 R700,000.00	ECPT	Walter Sisulu LM	PMU	6/04/2016	6/10/2016	Total Exp. Prev. FYs = R4,829,484.60  2017/18  Exp.= R0 (Retention Release: Retention is invoiced. A guarantee is in place in lieu of the retention)	Progress: Complete 100%	<ul style="list-style-type: none"> <li>• Practical Completion – Certificate of Practical Completion issued on 6 October 2016</li> <li>• Certificate of Completion – Certificate of Completion issued on 20 November 2016</li> <li>• Final Approval Certificate – Final inspection was done, Final Approval Certificate was issued on 20 November 2017.</li> </ul>
Aliwal North: Reconstruction of the Pumping Main from PPPS to the Waste Water Treatment Works	The works on this project constituted the following; (1) Reconstruction of the Pumping Main from PPPS to the Waste Water Treatment Works	Total Budget R4M  2017/18 R500,000.00	ECPT	Walter Sisulu LM	PMU	6/04/2016	6/10/2016	Total Exp. Prev. FYs= R3,794,540.98  2017/18  Exp.= R189,727.05 (Retention Release)	Progress: Complete 100%	<ul style="list-style-type: none"> <li>• Practical Completion – Certificate of Practical Completion issued on 28 October 2016</li> <li>• Certificate of Completion – Certificate of Completion issued on 9 November 2016</li> <li>• Final Approval Certificate – Final inspection was done, Final Approval Certificate was issued on 20 November 2017.</li> </ul>

<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Aliwal North: Rehabilitation of the Mechanical Plant at the Waste Water Treatment Works and the Phola Park Pump Station</p>	<p>The works on this project constituted of the following;</p> <p>(1) Rehabilitation of the Mechanical Plant at the Waste Water Treatment Works,</p> <p>(2) and the Phola Park Pump Station</p>	<p>Total Budget R 45,934,844.60</p> <p>2017/18</p> <p>R500,000.00</p>	<p>ECPT</p>	<p>Walter Sisulu LM</p>	<p>PMU</p>	<p>6/04/2016</p>	<p>15/11/2017</p>	<p>Total Exp. Prev. FYs= R44,779,016.97</p> <p>2017/18</p> <p>Exp.= R189,727.05 (Retention Release)</p>	<p>Progress: Construction &lt;=99%,</p>	<p><b>Tecroveer Plant</b></p> <ul style="list-style-type: none"> <li>• The Tecroveer Plant is in operation.</li> <li>• Old Activated Sludge Plant</li> <li>• All mechanical equipment has been refurbished.</li> <li>• Cleaning of the sludge is now complete.</li> </ul> <p><b>Phola Park Pump Station</b></p> <ul style="list-style-type: none"> <li>• The motor of one of the pumps is malfunctioning. This has been taken up with the supplier, who will see to the repair thereof.</li> <li>• The project is now approaching completion.</li> <li>• VO's need to be approved, in order to reach completion for BD board which is not functioning well.</li> </ul>
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Replacement of Water Mains in La Rochelle Street, in Burgersdorp	The project was to replace the pipeline system in La Rochelle street in Burgersdorp	Total Budget R 9,598,843.09  2017/18 R500,000.00	ECPT	Walter Sisulu LM	PMU	14/03/2016	04/10/2016	Total Exp. Prev. FYs= R9,365,536.01  2017/18 Exp.= R0	Progress: 100% complete  (Retention)	<ul style="list-style-type: none"> <li>• Sinakho held a meeting on the 16th of November 2017 with JGDM maintenance to resolve the house connections and commissioning of the line.</li> <li>• Materials for house connections and for commissioning are in the process of being purchased. Once they have been purchased, commissioning of the line shall be done.</li> <li>• The project is complete and it is on defects liability period.</li> </ul>
Replacement of Water Mains in Queenstown Road, in Burgersdorp	The objective of the project was to replace the pipeline system in Queenstown Road in Burgersdorp	Total Budget R 7,616,844.52  2017/18 R1,000,000.00	ECPT	Walter Sisulu LM	PMU	14/03/2016	16/05/2017	Total Exp. Prev. FYs= R6,632,064.64  2017/18 Exp.= R0	Progress: 100% Complete (Retention)	<ul style="list-style-type: none"> <li>• Sinakho held a meeting on the 16th of November 2017 with JGDM maintenance to resolve the house connections and commissioning of the line.</li> <li>• Materials for house connections and for commissioning are in the process of being purchased. Once they have been purchased, commissioning of the line shall be done.</li> <li>• The project is complete and it is on defects liability period.</li> </ul>

Refurbishment of Chiappinni's Klip Dam 2	The objective of the project was to rehabilitate Chiappinni Klip dam	Total Budget R 5,801,819.10  2017/18 R500,000.00	ECPT	Walter Sisulu LM	PMU	9/04/2016	13/02/2017	Total Exp. Prev. FYs= R4,901,649.34  2017/18 Exp.= R0	Progress: 100% Complete (Retention)	<ul style="list-style-type: none"> <li>The project is complete.</li> <li>Penalties will be applied for late completion of project on the last Payment Certificate.</li> <li>Fencing and grassing will be done as a separate project.</li> </ul>
Replacement of Water Mains in Rose Road, in Burgersdorp	The objective of the project was to replace the pipeline system in Rose Road in Burgersdorp	Total Budget R 10,048,712.54  2017/18 R500,000.00	ECPT	Walter Sisulu LM	PMU	24/10/2016	26/06/2017	Total Exp. Prev. FYs= R7,404,243.23  2017/18 Exp.= R0	Progress: 100% Complete (Retention)	<ul style="list-style-type: none"> <li>The project is complete.</li> <li>The project is complete and is on defects liability stage.</li> <li>Penalties will be applied for late completion of project on the last Payment Certificate.</li> </ul>

Burgersdorp Plantation Sump and Boreholes	The project entails the construction of Sump next to the Burgersdorp WTW	Total Budget R 8,708,192.95  2017/18 R11,500,000.00	ECPT	Walter Sisulu LM	PMU	11/05/20 17	11/11/2 017	Total Exp. Prev. FYs= R 0  2017/18 Exp.= R1,954,457.18	Progress: Construction  <=50%	<ul style="list-style-type: none"> <li>Contractor has de-established site.</li> <li>Mvezo and DDX Builders have signed the cession and subcontract agreement. As the Director of DDX Builders was terminally and unfortunately subsequently died.</li> <li>Reinforcing steel has been corrected</li> <li>Concrete has been poured for foundations for the pump station.</li> <li>300m of excavated for the pipeline has been done.</li> </ul>
Steynsburg Koppie Water Supply	The project constituted of the following:  (1) Construction of Three boreholes with their pump houses (2) Bulk main and gravity main to the existing reticulation network (3) Reservoir	Total Budget R 7,935,323.4  2017/18 R4,000,000.00	ECPT	Walter Sisulu LM	PMU	11/10/20 16	07/11/2 017	Total Exp. Prev. FYs= 5,707,593.97  2017/18 Exp.= R 809,412.28	Progress: Construction  <=99%	<ul style="list-style-type: none"> <li>Batabile Construction Services is the appointed Contractor.</li> <li>Sinakho facilitated a meeting with the Contractor, ECPT and JGDM on the 06th of November 2017, to get the Contractor to complete the works.</li> <li>The Contractor has since improved on progress and the projects is practically complete and is attending to the snags list.</li> </ul>

6ML Storage Reservoir at Burgersdorp WTW	Construction of 6ML reservoir next to the Burgersdorp WTW	Total Budget R 26,667,014.80  2017/18  R18,853,986	ECPT	Walter Sisulu LM	PMU	09/11/20 17	28/11/2 018	Total Exp. Prev. FYs= R 0  2017/18  Exp.= R0	Progress: Construction  <=25%	<ul style="list-style-type: none"> <li>• Mvezo and DDX Builders have signed a cession and subcontractor agreement. As the director of DDX Builder was terminally ill.</li> <li>• Reservoir site has been cleared.</li> <li>• Access road has been surveyed and pegged out.</li> <li>• 300m of excavations for the rising main line has been done</li> <li>•</li> </ul>
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## **5.1 Conclusion**

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This document represents the Joe Gqabi District Municipality's detailed report back to citizens and stakeholders on the municipality's performance over the third quarter of the 2017/18 financial year. This report therefore provides a lens through which scrutiny of the progress and performance of the municipality can be made in terms of assessing achievements in efforts to realise the objectives as set by Council. As such, this report not only reflects on milestones and challenges experienced, but also on the on-going commitment to progressively deepen accountability to the citizens of the Joe Gqabi District municipality area.