

Third Quarter SDBIP Report

(January-March 2019)

2018/19 FINANCIAL YEAR

JOE GQABI DISTRICT MUNICIPALITY

April 2019

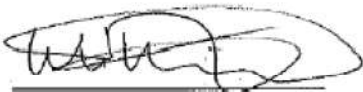
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MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, ZA Williams, the Municipal Manager of the Joe Gqabi District Municipality, hereby certify that this **THIRD QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN REPORT** for the 2018/19 FINANCIAL YEAR has been prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.



ZA Williams
Municipal Manager

Date: 30 April 2019

EXECUTIVE MAYOR'S APPROVAL

I, ZI Dumzela, the Executive Mayor of the Joe Gqabi District Municipality, hereby accept the THIRD QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN Report for the 2018/19 FINANCIAL YEAR as prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.



Cllr. ZI Dumzela
Executive Mayor

Date: 30 April 2019

PART 1: BACKGROUND AND EXECUTIVE SUMMARY

1.1 Executive Mayor's Report

The 2018/19 FY Service Delivery and Budget Implementation Plan (SDBIP) represents a delivery path set by the new administration for the 2018/19 financial year and sets the direction for the term of office from 2017 – 2022. The SDBIP sets the scene for the implementation of proposals put forward in the Joe Gqabi District municipality Integrated Development Plan (IDP) which was approved by the Council in May 2018. The 2018/19 SDBIP is the second year of the implementation of the vision and objectives set by the newly elected administration. The Council of the Joe Gqabi District Municipality remains committed to the objectives and priorities that were crafted to guide this Council in its pursuit of an improved quality of life for all residents.

As clearly depicted in the performance report contained in this third quarter SDBIP report, this municipality has managed to deliver services and implement its programmes in terms of the Council approved budget, though some challenges still remain. The limited cashflow and the constantly declining infrastructure grants, especially the Municipal Infrastructure Grant (MIG), which is the main funding sources for our key projects, continues to pose a serious challenge for the District. Although some accomplishments are evidenced in certain areas, we recognise that multitudes of challenges still face our municipality and consequently the communities serviced by this municipality. However, within these constraints, the administration has not compromised delivery in the key areas such as water and sanitation and has increased its efforts to bring about quality services to the people of the District.

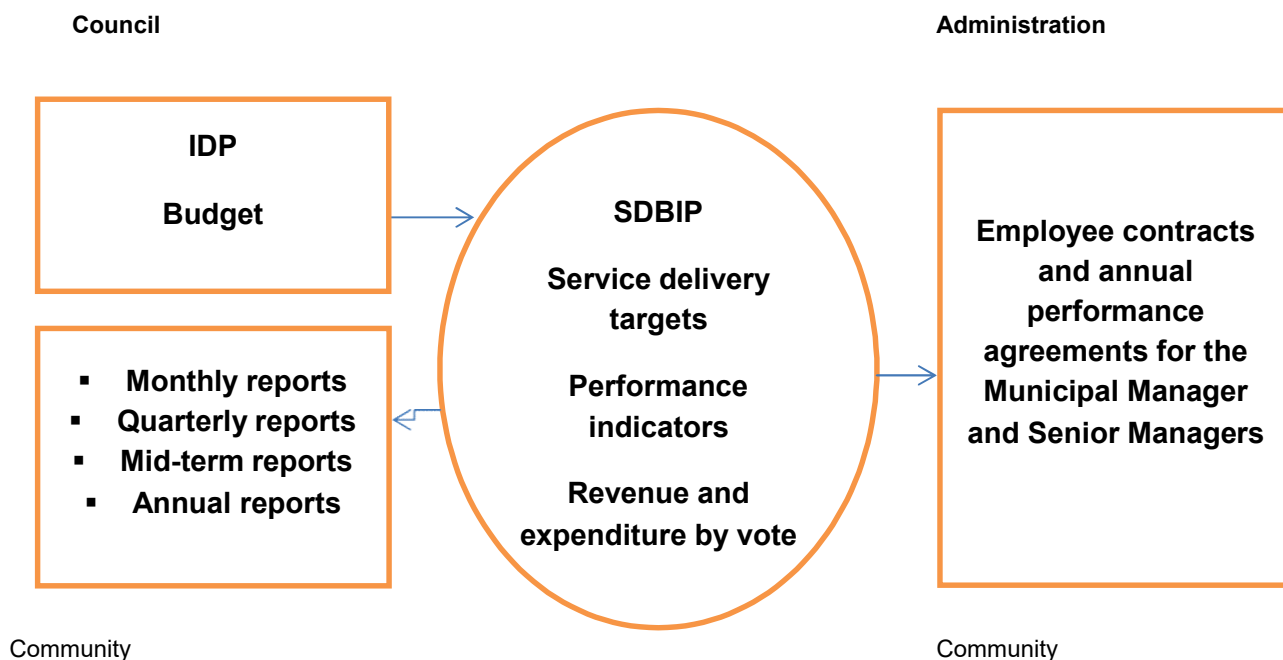
1.2 Legislative Imperative

In terms of Section 53 (1) of the Municipal Finance Management Act of 2003 (MFMA), the mayor of a municipality must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Annual performance agreements as required in terms of section 57(1)(6) of the Municipal Systems Act for the municipal manager and all senior managers must also be concluded and they must be linked to the measurable performance objectives approved with the budget and to the SDBIP. The SDBIP and these performance agreements therefore give effect to the Integrated Development Plan (IDP) and budget of the municipality in ensuring that the execution of the budget, performance of senior management and achievement of the strategic objectives set by the Council are monitored.

The MFMA stipulates general responsibilities of Mayors. Section 52 (d) of the Act requires that a Mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality.

1.3 SDBIP Cycle



1.4 Resolutions

That the report on the third quarter budget and performance assessment of the Joe Gqabi District Municipality for the 2018/19 financial year be noted.

That the report on the third quarter budget and performance assessment of the Joe Gqabi District Municipality for the 2018/19 financial year be approved.

1.5 Executive summary

1.5.1 Overall performance of the Municipality

The table below illustrates the summary of overall performance of the Municipality for the quarter ended March 2019. This means that it is a tabulation of the total number of targets set of the institution as per the approved Institutional SDBIP. It gives a picture of how the municipality has performed over the period under review.

KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	No. information	Achievement per PKA
Service Delivery and Infrastructure Provision	3	3	0	0	0	100%
Local Economic Development	3	2	0	1	0	67%
Financial Management and Viability	5	5	0	0	0	100%
Institutional Development and Municipal Transformation	1	1	0	0	0	100%
Good Governance and Public participation	11	10	0	1	0	90%
Total	23	21	0	2	1	

The tabulation above shows that the average municipal performance for all KPAs is sitting at **91.3%**.

1.5.2 Performance of the Municipality per Directorate

The table below illustrates the summary of overall performance of the Directorates for the quarter ending March 2019. This means that it is a tabulation of the total number of targets set by all directorates, which then gives a picture of how the directorates has performed. *NB:* Analysis report of the Quarter is based on six Directorates i.e. Technical Services (including WSP), Community Services, Chief Operations Office, Institutional Support & Advancement, Finance and Corporate Services.

OFFICE OF THE MUNICIPAL MANAGER

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	N/A	N/A	N/A	N/A	N/A
<i>Local Economic Development</i>	5	4	0	1	0
<i>Financial Management and Viability</i>	1	0	0	0	1
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	13	12	0	1	0
Total	20	17	0	2	1

The table above shows that the average directorate performance for all KPAs is sitting at **85%**

CORPORATE SERVICES

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	N/A	N/A	N/A	N/A	N/A
<i>Local Economic Development</i>	N/A	N/A	N/A	N/A	N/A
<i>Financial Management and Viability</i>	2	1	0	0	1
<i>Institutional Development and Municipal Transformation</i>	4	3	0	1	0
<i>Good Governance and Public participation</i>	7	7	0	0	0
Total	13	11	0	1	1

The table above shows that the average directorate performance for all KPAs is sitting at **86%**.

FINANCIAL SERVICES

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	1	1	0	0	0
<i>Local Economic Development</i>	N/A	N/A	N/A	N/A	N/A
<i>Financial Management and Viability</i>	9	8	0	1	0
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	5	5	0	0	0
Total	16	15	0	1	0

The table above shows that the average directorate performance for all KPAs is sitting at **94%**.

INSTITUTIONAL SUPPORT AND ADVANCEMENT

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	N/A	N/A	N/A	N/A	N/A
<i>Local Economic Development</i>	2	2	0	0	0
<i>Financial Management and Viability</i>	1	0	0	0	1
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	14	12	0	2	0
Total	18	15	0	2	1

The table above shows that the average directorate performance for all KPAs is sitting at **83%**.

TECHNICAL SERVICES

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	4	4	0	0	0
<i>Local Economic Development</i>	1	0	0	1	0
<i>Financial Management and Viability</i>	3	2	0	0	1
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	5	5	0	0	0
Total	14	12	0	1	1

The table above shows that the average directorate performance for all KPAs is sitting at **86%**.

WATER SERVICES PROVISION

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	2	2	0	0	0
<i>Local Economic Development</i>	N/A	N/A	N/A	N/A	N/A
<i>Financial Management and Viability</i>	2	0	0	0	2
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	5	5	0	0	0
Total	10	8	0	0	2

The table above shows that the average directorate performance for all KPAs is sitting at **80%**

COMMUNITY SERVICES

Analysis Results					
KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	7	7	0	0	0
<i>Local Economic Development</i>	N/A	N/A	N/A	N/A	
<i>Financial Management and Viability</i>	1	0	0	0	1
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	5	4	0	1	0
Total	14	12	0	1	1

The table above shows that the average directorate performance for all KPAs is sitting at **86%**

PART 2: FINANCIAL PERFORMANCE

DC14 Joe Gqabi - Table C1 Consolidated Monthly Budget Statement Summary - Q3 Third Quarter

Description	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	159 854	159 854	17 765	77 151	119 891	(42 740)	-36%	159 854
Investment revenue	-	4 030	4 030	-	1 772	3 023	(1 250)	-41%	4 030
Transfers and subsidies	-	366 101	401 001	22 204	221 905	300 751	(78 846)	-26%	401 001
Other own revenue	-	26 845	26 845	12	14 460	20 133	(5 673)	-28%	26 845
Total Revenue (excluding capital transfers and contributions)	-	556 830	591 730	39 980	315 288	443 797	(128 509)	-29%	591 730
Employee costs	-	202 557	202 557	15 888	164 896	151 918	12 978	9%	202 557
Remuneration of Councillors	-	6 256	6 256	476	4 465	4 692	(228)	-5%	6 256
Depreciation & asset impairment	-	49 457	49 457	-	-	37 092	(37 092)	-100%	49 457
Finance charges	-	3 378	3 378	-	183	2 534	(2 350)	-93%	3 378
Materials and bulk purchases	-	41 168	41 768	2 521	24 032	31 326	(7 294)	-23%	41 768
Transfers and subsidies	-	9 305	9 305	987	7 245	6 979	266	4%	9 305
Other expenditure	-	256 704	291 004	14 745	144 025	218 253	(74 228)	-34%	291 004
Total Expenditure	-	568 824	603 724	34 617	344 845	452 793	(107 948)	-24%	603 724
Surplus/(Deficit)	-	(11 995)	(11 995)	5 363	(29 557)	(8 996)	(20 561)	229%	(11 995)
Transfers and subsidies - capital (monetary allocation)	-	211 685	184 458	16 456	67 725	138 344	(70 619)	-51%	184 458
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	199 690	172 463	21 820	38 168	129 348	(91 180)	-70%	172 463
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	199 690	172 463	21 820	38 168	129 348	(91 180)	-70%	172 463
Capital expenditure & funds sources									
Capital expenditure	-	225 522	198 621	16 456	67 560	148 965	(81 405)	-55%	198 621
Capital transfers recognised	-	225 522	198 621	16 456	67 395	148 965	(81 570)	-55%	198 621
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	165	-	165	#DIV/0!	-
Total sources of capital funds	-	225 522	198 621	16 456	67 560	148 965	(81 405)	-55%	198 621
Financial position									
Total current assets	-	154 963	174 517	-	463 776	-	-	-	174 517
Total non current assets	-	1 831 273	1 804 046	-	1 635 094	-	-	-	1 804 046
Total current liabilities	-	41 059	41 059	-	158 290	-	-	-	41 059
Total non current liabilities	-	59 843	59 843	-	41 783	-	-	-	59 843
Community wealth/Equity	-	1 885 334	1 877 661	-	1 898 796	-	-	-	1 877 661
Cash flows									
Net cash from (used) operating	-	233 234	225 561	109 204	203 472	205 223	1 751	1%	225 561
Net cash from (used) investing	-	(225 522)	(198 295)	(16 456)	(67 725)	(148 721)	(80 996)	54%	(198 295)
Net cash from (used) financing	-	(5 905)	(5 905)	-	-	(3 937)	(3 937)	100%	(5 905)
Cash/cash equivalents at the month/year end	-	5 016	24 570	-	148 402	55 774	(92 628)	-166%	34 016
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	16 287	19 101	15 952	14 341	14 873	13 904	72 087	251 681	418 226
Creditors Age Analysis									
Total Creditors	9 074	-	-	-	-	-	-	-	9 074

DC14 Joe Gqabi - Table C2 Consolidated Monthly Budget Statement - Financial Performance (functional classification) - Q3 Third Quarter

Description	Ref	Budget Year 2018/19								
		2017/18 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		-	265 622	265 622	14 011	180 472	199 217	(18 744)	-9%	265 622
Executive and council		-	1 080	1 080	-	-	810	(810)	-100%	1 080
Finance and administration		-	264 542	264 542	14 011	180 472	198 407	(17 934)	-9%	264 542
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	260 020	260 020	-	72 715	195 015	(122 300)	-63%	260 020
Planning and development		-	200 158	200 158	-	64 897	150 119	(85 221)	-57%	200 158
Road transport		-	43 189	43 189	-	7 818	32 392	(24 574)	-76%	43 189
Environmental protection		-	16 673	16 673	-	-	12 505	(12 505)	-100%	16 673
Trading services		-	242 873	250 546	42 426	129 825	187 909	(58 084)	-31%	250 546
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	154 255	161 928	26 109	82 196	121 446	(39 250)	-32%	161 928
Waste water management		-	88 618	88 618	16 317	47 630	66 463	(18 833)	-28%	88 618
Waste management		-	-	-	-	-	-	-	-	-
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	-	768 515	776 188	56 437	383 013	582 141	(199 128)	-34%	776 188
Expenditure - Functional										
Governance and administration		-	183 571	183 571	6 625	95 713	137 678	(41 965)	-30%	183 571
Executive and council		-	23 036	23 036	1 660	21 603	17 277	4 327	25%	23 036
Finance and administration		-	158 012	158 012	4 965	69 815	118 509	(48 694)	-41%	158 012
Internal audit		-	2 523	2 523	-	4 294	1 892	2 402	127%	2 523
Community and public safety		-	35 813	35 813	5 972	23 220	26 860	(3 640)	-14%	35 813
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	22 625	22 625	4 816	14 293	16 969	(2 676)	-16%	22 625
Housing		-	-	-	-	-	-	-	-	-
Health		-	13 188	13 188	1 156	8 927	9 891	(964)	-10%	13 188
Economic and environmental services		-	129 523	129 523	6 883	71 228	91 798	(20 570)	-22%	129 523
Planning and development		-	71 151	71 151	5 069	40 443	53 364	(12 921)	-24%	71 151
Road transport		-	43 212	43 212	1 711	24 846	32 409	(7 563)	-23%	43 212
Environmental protection		-	15 160	15 160	104	5 939	6 025	(86)	-1%	15 160
Trading services		-	219 917	254 817	15 137	154 684	196 458	(41 773)	-21%	254 817
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	175 352	175 952	10 376	103 269	137 309	(34 040)	-25%	175 952
Waste water management		-	44 565	78 865	4 762	51 415	59 148	(7 733)	-13%	78 865
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	-	568 824	603 724	34 617	344 845	452 793	(107 948)	-24%	603 724
Surplus/ (Deficit) for the year		-	199 690	172 463	21 820	38 168	129 348	(91 180)	-70%	172 463

DC14 Joe Gqabi - Table C3 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q3

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - Management Services	1	-	1 430	1 430	-	-	1 073	(1 073)	-100,0%	1 430
Vote 2 - Institutional Support Advancement		-	-	-	-	-	-	-	-	-
Vote 3 - Financial Services		-	264 133	264 133	14 011	180 472	198 100	(17 627)	-8,9%	264 133
Vote 4 - Corporate Services		-	409	409	-	-	307	(307)	-100,0%	409
Vote 5 - Community Services		-	16 673	16 673	-	-	12 505	(12 505)	-100,0%	16 673
Vote 6 - Technical Services		-	242 997	250 670	-	72 715	165 597	(92 882)	-56,1%	250 670
Vote 7 - Water Services Provision		-	242 873	242 873	42 426	129 825	204 560	(74 734)	-36,5%	242 873
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	-	768 515	776 188	56 437	383 013	582 141	(199 128)	-34,2%	776 188
Expenditure by Vote										
Vote 1 - Management Services	1	-	34 225	34 225	2 565	17 398	25 669	(8 271)	-32,2%	34 225
Vote 2 - Institutional Support Advancement		-	28 285	28 285	1 523	14 265	21 214	(6 949)	-32,8%	28 285
Vote 3 - Financial Services		-	48 099	48 099	2 138	18 393	36 074	(17 681)	-49,0%	48 099
Vote 4 - Corporate Services		-	54 068	54 068	2 510	36 524	40 551	(4 027)	-9,9%	54 068
Vote 5 - Community Services		-	67 376	67 376	7 084	32 590	50 532	(17 943)	-35,5%	67 376
Vote 6 - Technical Services		-	116 854	116 854	7 404	68 585	87 640	(19 055)	-21,7%	116 854
Vote 7 - Water Services Provision		-	219 917	254 817	11 393	157 090	191 113	(34 023)	-17,8%	254 817
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	-	568 824	603 724	34 617	344 845	452 793	(107 948)	-23,8%	603 724
Surplus/ (Deficit) for the year	2	-	199 690	172 463	21 820	38 168	129 348	(91 180)	-70,5%	172 463

DC14 Joe Gqabi - Table C4 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q3 Third Quarter

Description	Ref	Budget Year 2018/19								
		2017/18 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates										
Service charges - electricity revenue										
Service charges - water revenue			115 255	115 255	15 213	65 341	86 441	(21 101)	-24%	115 255
Service charges - sanitation revenue			44 599	44 599	2 552	11 810	33 450	(21 639)	-65%	44 599
Service charges - refuse revenue										
Service charges - other										
Rental of facilities and equipment			691	691	-	-	518	(518)	-100%	691
Interest earned - external investments			4 030	4 030	-	1 772	3 023	(1 250)	-41%	4 030
Interest earned - outstanding debtors			24 018	24 018	-	14 413	18 014	(3 600)	-20%	24 018
Dividends received										
Fines, penalties and forfeits										
Licences and permits										
Agency services			1 636	1 636	-	-	1 227	(1 227)	-100%	1 636
Transfers and subsidies			366 101	401 001	22 204	221 905	300 751	(78 846)	-26%	401 001
Other revenue			500	500	12	47	375	(328)	-87%	500
Gains on disposal of PPE										
Total Revenue (excluding capital transfers and contributions)			556 830	591 730	39 980	315 288	443 797	(128 509)	-29%	591 730
Expenditure By Type										
Employee related costs			202 557	202 557	15 888	164 896	151 918	12 978	9%	202 557
Remuneration of councillors			6 256	6 256	476	4 465	4 692	(228)	-5%	6 256
Debt impairment			75 020	75 020	-	-	56 265	(56 265)	-100%	75 020
Depreciation & asset impairment			49 457	49 457	-	-	37 092	(37 092)	-100%	49 457
Finance charges			3 378	3 378	-	183	2 534	(2 350)	-93%	3 378
Bulk purchases			10 000	10 000	-	1 969	7 500	(5 531)	-74%	10 000
Other materials			31 168	31 768	2 521	22 063	23 826	(1 762)	-7%	31 768
Contracted services			100 684	134 984	3 924	77 326	101 238	(23 912)	-24%	134 984
Transfers and subsidies			9 305	9 305	987	7 245	6 979	266	4%	9 305
Other expenditure			81 000	81 000	10 822	66 699	60 750	5 948	10%	81 000
Loss on disposal of PPE										
Total Expenditure			568 824	603 724	34 617	344 845	452 793	(107 948)	-24%	603 724
Surplus/(Deficit)										
Transfers and subsidies - capital (minority allocations) (National / Provincial and District)			(11 995)	(11 995)	5 363	(29 557)	(8 996)	(20 561)	0	(11 995)
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			211 685	184 458	16 456	67 725	138 344	(70 619)	(0)	184 458
Transfers and subsidies - capital (in-kind - all)										
Surplus/(Deficit) after capital transfers & contributions			199 690	172 463	21 820	38 168	129 348			172 463
Taxation										
Surplus/(Deficit) after taxation			199 690	172 463	21 820	38 168	129 348			172 463
Attributable to minorities										
Surplus/(Deficit) attributable to municipality			199 690	172 463	21 820	38 168	129 348			172 463
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year			199 690	172 463	21 820	38 168	129 348			172 463

References

1. Material variances to be explained on Table SC1

Total Revenue (excluding capital transfers and contributions) incl.	768 515	776 188	56 437	383 013	582 141		776 188
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DC14 Joe Gqabi - Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding - Q3 Third Quarter

Vote Description	Ref	2017/18	Budget Year 2018/19							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Management Services		-	-	-	-	-	-	-	-	-
Vote 2 - Institutional Support Advancement		-	-	-	-	-	-	-	-	-
Vote 3 - Financial Services		-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services		-	-	-	-	-	-	-	-	-
Vote 5 - Community Services		-	-	-	-	-	-	-	-	-
Vote 6 - Technical Services		-	150 500	150 795	-	30 557	113 097	(82 540)	-73%	150 795
Vote 7 - Water Services Provision		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	150 500	150 795	-	30 557	113 097	(82 540)	-73%	150 795
Single Year expenditure appropriation	2									
Vote 1 - Management Services		-	500	500	-	-	375	(375)	-100%	500
Vote 2 - Institutional Support Advancement		-	1 530	1 530	-	-	1 148	(1 148)	-100%	1 530
Vote 3 - Financial Services		-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services		-	640	640	-	-	480	(480)	-100%	640
Vote 5 - Community Services		-	3 767	3 767	-	-	2 825	(2 825)	-100%	3 767
Vote 6 - Technical Services		-	295	295	-	-	222	(222)	-100%	295
Vote 7 - Water Services Provision		-	68 290	41 093	16 456	37 003	30 820	6 184	20%	41 093
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	-	75 022	47 825	16 456	37 003	35 869	1 135	3%	47 825
Total Capital Expenditure		-	225 522	198 621	16 456	67 560	148 965	(81 405)	-55%	198 621
Capital Expenditure - Functional Classification										
Governance and administration		-	2 670	2 670	-	165	2 003	(1 838)	-92%	2 670
Executive and council		-	500	500	-	-	375	(375)	-100%	500
Finance and administration		-	2 170	2 170	-	165	1 628	(1 463)	-90%	2 170
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		-	3 055	3 055	-	-	2 291	(2 291)	-100%	3 055
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	3 000	3 000	-	-	2 250	(2 250)	-100%	3 000
Housing		-	-	-	-	-	-	-	-	-
Health		-	55	55	-	-	41	(41)	-100%	55
Economic and environmental services		-	151 477	151 477	-	30 557	113 608	(83 051)	-73%	151 477
Planning and development		-	150 795	150 795	-	30 557	113 097	(82 540)	-73%	150 795
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	682	682	-	-	511	(511)	-100%	682
Trading services		-	68 320	41 093	16 456	37 003	30 820	6 184	20%	41 093
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	48 320	21 093	14 659	30 054	15 820	14 235	90%	21 093
Waste water management		-	20 000	20 000	1 798	6 949	15 000	(8 051)	-54%	20 000
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	-	225 522	198 295	16 456	67 725	148 721	(80 996)	-54%	198 295
Funded by:										
National Government		-	185 522	158 621	16 456	50 165	118 965	(68 801)	-58%	158 621
Provincial Government		-	40 000	40 000	-	17 230	30 000	(12 770)	-43%	40 000
District Municipality		-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	225 522	198 621	16 456	67 395	148 965	(81 570)	-55%	198 621
Public contributions & donations	5	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	165	-	165	#DIV/0!	-
Total Capital Funding		-	225 522	198 621	16 456	67 560	148 965	(81 405)	-55%	198 621

DC14 Joe Gqabi - Table C6 Consolidated Monthly Budget Statement - Financial Position - Q3 Third Quarter

Description	Ref	2017/18	Budget Year 2018/19			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash			673	20 227	6 922	20 227
Call investment deposits			4 343	4 343	60 380	4 343
Consumer debtors			121 295	121 295	382 069	121 295
Other debtors			26 275	26 275	14 405	26 275
Current portion of long-term receivables						
Inventory			2 378	2 378		2 378
Total current assets			–	154 963	174 517	463 776
Non current assets						
Long-term receivables						
Investments			3 305	3 305	3 572	3 305
Investment property			2 534	2 534	2 439	2 534
Investments in Associate						
Property, plant and equipment			1 825 020	1 797 793	1 628 631	1 797 793
Agricultural						
Biological						
Intangible			415	415	453	415
Other non-current assets						
Total non current assets			–	1 831 273	1 804 046	1 635 094
TOTAL ASSETS			–	1 986 236	1 978 563	2 098 869
LIABILITIES						
Current liabilities						
Bank overdraft						
Borrowing			2 147	2 147	4 362	2 147
Consumer deposits			900	900	958	900
Trade and other payables			15 090	15 090	122 112	15 090
Provisions			22 922	22 922	30 859	22 922
Total current liabilities			–	41 059	41 059	158 290
Non current liabilities						
Borrowing			9 562	9 562	7 506	9 562
Provisions			50 281	50 281	34 276	50 281
Total non current liabilities			–	59 843	59 843	41 783
TOTAL LIABILITIES			–	100 903	100 903	200 073
NET ASSETS	2		–	1 885 334	1 877 661	1 898 796
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)			1 885 334	1 877 661	1 898 796	1 877 661
Reserves						
TOTAL COMMUNITY WEALTH/EQUITY	2		–	1 885 334	1 877 661	1 898 796

DC14 Joe Gqabi - Table C7 Consolidated Monthly Budget Statement - Cash Flow - Q3 Third Quarter

Description	Ref	2017/18	Budget Year 2018/19								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands	1										
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates								-			
Service charges			63 942	63 942	2 549	68 251	47 956	20 295	42%	63 942	
Other revenue			2 826	2 826	-	-	2 120	(2 120)	-100%	2 826	
Government - operating			368 286	368 286	69 451	277 268	276 214	1 054	0%	368 286	
Government - capital			209 500	209 500	71 822	155 628	157 125	(1 497)	-1%	209 500	
Interest			13 637	13 637	-	-	10 228	(10 228)	-100%	13 637	
Dividends								-			
Payments											
Suppliers and employees			(412 556)	(420 229)	(33 631)	(290 247)	(280 152)	10 095	-4%	(420 229)	
Finance charges			(3 097)	(3 097)	-	(183)	(2 064)	(1 881)	91%	(3 097)	
Transfers and Grants			(9 305)	(9 305)	(987)	(7 245)	(6 203)	1 041	-17%	(9 305)	
NET CASH FROM/(USED) OPERATING ACTIVITIES			-	233 234	225 561	109 204	203 472	205 223	1 751	1%	225 561
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE								-			
Decrease (Increase) in non-current debtors								-			
Decrease (increase) other non-current receivables								-			
Decrease (increase) in non-current investments								-			
Payments											
Capital assets			(225 522)	(198 295)	(16 456)	(67 725)	(148 721)	(80 996)	54%	(198 295)	
NET CASH FROM/(USED) INVESTING ACTIVITIES			-	(225 522)	(198 295)	(16 456)	(67 725)	(148 721)	(80 996)	54%	(198 295)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans								-			
Borrowing long term/refinancing								-			
Increase (decrease) in consumer deposits								-			
Payments											
Repayment of borrowing			(5 905)	(5 905)	-	-	(3 937)	(3 937)	100%	(5 905)	
NET CASH FROM/(USED) FINANCING ACTIVITIES			-	(5 905)	(5 905)	-	-	(3 937)	(3 937)	100%	(5 905)
NET INCREASE/ (DECREASE) IN CASH HELD			-	1 807	21 361	92 748	135 747	52 565			21 361
Cash/cash equivalents at beginning:			3 209	3 209		12 655	3 209				12 655
Cash/cash equivalents at month/year end:			-	5 016	24 570		148 402	55 774			34 016

References

1. Material variances to be explained in Table SC1

PART 3: QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS

KPA 1: Service Delivery and Infrastructure provision

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD 2018/19 FY Target	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Audited)		Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr. 2 Actual	Qtr. 3 Plan	Qtr. 3 Actual					
Provide access to basic services	SD01: Develop and maintain water and sanitation infrastructure	SD01-01	% compliance with SANS 241 for drinking water quality	95.18%	94.5%	97%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	IRIS report	WSP
		SD01-02	Develop Water Services infrastructure Operations and Maintenance plan	N/A	New Indicator	Water Service Infrastructure Operations and Maintenance plan approved by Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Council resolution. 2. Infrastructure Operations and Maintenance plan	WSP
	SD02-01	Ratio of fire incidents timely responded to as a proportion of entries in the Occurrence Book.	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	👉	None	None	Report to MayCo	Community Services

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Audited)		2018/19 FY Target	Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr. 2 Actual	Qtr. 3 Plan					
SD03: Expand and fast-track provision of universal access to basic services		SD03-01	% of households earning less than R1100 per month with access to free basic services (water and sanitation)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	👉	None	None	1.Billing report	Finance
		SD03-02	% of households with access to basic level of water	82%	74%	74,2%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1.Report to Mayco	Community Services
		SD03-03	% of households with access to a basic level of sanitation	94%	84%	86,1%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1.Report to MayCo	Community Services
SD04: Render effective municipal health services		SD04-01	Number of inspections on health establishment premises	N/A	New Indicator	2 inspections of 95 health establishment premises	N/A	N/A	1 inspection of 87 health establishment premises	1 inspection of 96* health establishments	N/A	N/A	N/A	N/A	N/A	1.Inspection reports	Community Services

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Audited)	2018/19 FY Target	Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr. 2 Actual	Qtr. 3 Plan	Qtr. 3 Actual					
	SD05: Support maintenance of road networks in the District	SD05-01	Number of kilometres of gravel roads graded	2429km	2158km	2800km	700 km	755 km	700km	465km	700km	793km	👉	Target exceeded due to good rains resulting in sufficient moisture of gravel road layers for blading to be done	None	1. Report to MayCo	Technical Services

* Target was revised during mid-year review

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Audited)	2018/19 FY Target	Qrt. 1 Plan	Qrt. 1 Actual	Qrt. 2 Plan	Qrt.2 Actual	Qrt. 3 Plan	Qrt.3 Actual					
Facilitate and implement job creation and poverty alleviation initiatives	LED01: implement and expand implementation of EPWP and other job creation initiatives	LED01-01	Number of jobs created through local economic-development initiatives including capital projects.	888	655	2050	200	293	600	156	600	348		The target could not be reached due to JoGEDA not having commenced with construction of VIP toilets for the year due to slow procurement process to appoint contractors.	None. As at the end of the quarter, 70 contractors have received letters of appointment and started with work in March 2019.	1.Report to MayCo 2. Employment report to the funder	Technical Services & WSP
	LED02: Support and facilitate rural development and poverty alleviation programmes	LED02-01	Number of reports on the implementation of RAFI project	N/A	New Indicator	4	1	1	1	1	1	1		None	None	1.Report to MayCo	OMM
	LED03: Facilitate and actively participate in youth, women and people with disability development programmes	LED03-01	Number of capacity building workshops for youth, women and people with disabilities	New Indicator	1	3	N/A	N/A	1	1	1	1		None	None	1. Report to MayCo	OMM

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Audited)		2018/19 FY Target	Qrt. 1 Plan	Qrt. 1 Actual	Qrt. 2 Plan	Qrt.2 Actual	Qrt. 3 Plan					
Facilitate and support regional economic development initiatives	LED04: Facilitate and support local economic development initiatives	LED04-01	Number of SMMEs trained	N/A	New Indicator	27*	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Certificates 2. Attendance Registers	JoGEDA
		LED04-02	% of procurement allocated to local businesses	New Indicator	0%	30%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Procurement report to MayCo	Technical Services

* Target was reviewed during midyear

KPA 3: Financial Viability and Management

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD 2018/19 FY (Target)	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Audited)	2017/18FY (Actual Audited)		Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr.2 Actual	Qtr. 3 Plan	Qtr. 3 Plan					
Ensure sound and effective financial management and reporting	FM01: Comply with all statutory financial management and reporting requirements	FM01-01	% of capital budget actually spent on capital projects identified in the IDP	84%	64%	100%	15%	10%	40% (accumulative)	41%	70% (accumulative)	71%	👍	None	None	Income and expenditure report	Technical Services
		FM01-02	Cost coverage ratio	1.5	1	2.02	2.02	4.04**	2.02	0.69	2.02	2.07	👍	None	None	S71 Report to Council	Finance
		FM01-03	% of budget actually spent on implementing workplace skills plan	94%	75%	100%	N/A	N/A	50%	71.9%.	75% (cumulative)	90%(Cumulative)	👍	None	There will be less expenditure on training in the fourth quarter as the unit will be busy with WSP development for the forthcoming financial year	Income and Expenditure report	Corporate Services
		FM01-04	% of operational budget allocated for repairs and maintenance	New Indicator	8%	8%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Approved budgeted	Finance*
		FM01-05	Debt coverage ratio	1.4	7.76	2.03	2.03	4.24**	2.03	3.97	2.03	3.71	👍	None	None	S71 Report to Council.	Finance

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Audited)	2017/18FY (Actual Audited)	2018/19 FY (Target)	Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr.2 Actual	Qtr. 3 Plan	Qtr. 3 Plan					
		FM01-06	Outstanding service debtors to revenue ratio	3.85	1.8	1.8	1.8	8.56**	1.8	6.43	1.8	5.42		None	None	Debtors Report	Finance
	FM02: Implement revenue collection and enhancement strategy initiatives	FM02-01	% of billed revenue collected	New Indicator	30%	40%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Billing report 2. Report to MayCo	Finance
	FM03: Implement anti-fraud and anti-corruption measures	FM03-01	Number of anti-fraud and anti-corruption workshops conducted	1	1	1	N/A	N/A	1	0	N/A	N/A	N/A	N/A	N/A	1. Attendance Register 2. Report to MayCo	OMM

** Target was not reported during first and second quarter

KPA 4: Institutional Development and Transformation

STRATEGIC OBJECTIVE	PROGRAMME STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2018/19 FY Target	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	RESPONSIBLE DIRECTORATE
				2016/17 FY (Audited)	2017/18 FY (Actual Audited)		Qtr. 1	Qtr. 1 Actual	Qtr.2	Qtr. 2 Actual	Qtr.3	Qtr. 3 Actual					
Improve human resource capacity and potential	ID01: Effectively empower and develop skills base within the District	ID01-01	Number of people from employment equity target groups employed in the three highest levels of management in compliance with EEP	10	23	11	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report to MayCo	Corporate Services
		ID01-02	Number of internships & learnership opportunities created	70	53	48	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to MayCo	Corporate Services
		ID01-03	Fill all budgeted and funded vacant posts	N/A	Not achieved	All vacant budgeted posts filled	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to management	Corporate Services
	ID02: Maintain conducive working conditions for staff	ID02-01	Number of LLF meetings held	4	3	4	1	1	1	1	1	1	0	None	None	1. Minutes 2. Attendance Registers	Corporate Services

KPA 5: Good Governance and Public Participation

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2018/19 FY (Target)	QUARTERLY TARGETS (2018/19 FY)					Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE	
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Audited)		Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr.2 Actual	Qtr. 3 Plan						Qtr.3 Actual
Facilitate intergovernmental cooperation and coordination	GG01: Support and facilitate in intergovernmental cooperation initiatives	GG01-01	Number of DIMAFO meetings held	2	2	4	1	0	1	0	1	1	👉	None	None	1. Minutes 2. Attendance Registers	Institutional Support & Advancement
	GG02: Establish and maintain stakeholder engagement initiatives	GG02-01	Number of Council meetings held	11	11	11	3	3	2	2	3	3	👉	None	None	1. Minutes 2. Attendance Register	Corporate Services
		GG02-02	Number of Mayoral outreach programs held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	N/A	N/A	1 Mayoral outreach held in each Local Municipality	1 (except Walter Sisulu LM)	N/A	N/A	N/A	N/A	N/A	1. Attendance Registers 2.Outreach report	Institutional Support & Advancement

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Audited)	2018/19 FY (Target)	Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr. 2 Actual	Qtr. 3 Plan	Qtr. 3 Actual					
	GG03: Provide support to local municipalities	GG03-01	Number of IDP/PMS, IT and Internal Audit support initiatives for local municipalities	New Indicator	3	3	N/A	N/A	1	1	1	1	👉	None	None	1. Report to MayCo 2. Attendance Registers	Institutional Support & Advancement & OMM
	GG04: Facilitate environmental management and conservation	GG04-01	Climate Change TOR & Action Plan developed	New indicator	New indicator	Climate Change TOR & Action Plan developed	N/A	N/A	N/A	N/A	Climate Change TOR & Action Plan developed	Not Achieved	👉	Shortages of key staff negatively impacted on the operations of the Disaster Section.	This KPA will be achieved in Q4	1. TOR & Action Plan 2. Report to management	Community Services
Establish and support municipal oversight systems, mechanisms and processes	GG05: Ensure and maintain corporate governance	GG05-01	Compile 2017/18FY annual report	2015/16 FY Annual Report approved by Council	2016/17 FY Annual Report approved by Council	2017/18 FY Annual Report approved by Council	N/A	N/A	N/A	N/A	Draft Annual report tabled before Council	Draft Annual report tabled before Council	👉	None	None	1. Approved Annual Report. 2. Council Resolution	OMM

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Audited)	2018/19 FY (Target)	Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr.2 Actual	Qtr. 3 Plan	Qtr.3 Actual					
		GG05-02	Compile 2019/20 FY MTEF Budget	2017/18 FY MTEF Budget approved by Council	2018/19 FY MTEF Budget approved by Council	2019/20 FY MTEF Budget approved by Council	N/A	N/A	N/A	N/A	Draft 2019/20 FY MTEF Budget tabled before Council	Draft 2019/20 FY MTEF Budget tabled before Council	👉	None	None	1. Approved Budget 2. Council Resolution adopting the budget	Finance
		GG05-03	Compile 2019/20 FY IDP	2017/18 FY final reviewed IDP approved by Council	2018/19 reviewed IDP approved by Council	2019/20 FY IDP compiled and approved by Council	N/A	N/A	N/A	N/A	Draft 2019/20 FY IDP tabled before Council	Draft 2019/20 FY IDP tabled before Council	👉	None	None	1. 2019/2020 FY IDP 2. Council resolution	OMM
		GG05-04	Number of signed performance agreements for Directors & Managers directly reporting to the Municipal Manager including the Municipal Manager	7	8	8	8	8	N/A	N/A	N/A	N/A	N/A	N/A	N/A	8 signed performance agreements	OMM

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Audited)	2018/19 FY (Target)	Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr.2 Actual	Qtr. 3 Plan	Qtr.3 Actual					
		GG05-05	Clean audit outcomes achieved	2015/16 FY Clean audit maintained	2016/17 FY unqualified Audit opinion	2017/18 FY Clean audit outcomes achieved	N/A	N/A	N/A*	N/A	Clean audit achieved	Clean audit achieved	👉	None	None	Audit report	All Directors
		GG05-06	Number of MPAC meetings held	4	4	4	1	1	1	1	1	1	👉	None	None	1. Minutes 2. Attendance Register	OMM
		GG05-07	Number of Audit and Performance Committee meetings held	5	6	5	1	1	2	2	1	1	👉	None	None	1. Minutes 2. Attendance Register	OMM

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2018/19 FY (Target)	QUARTERLY TARGETS (2018/19 FY)						Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Audited)		Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr.2 Actual	Qtr. 3 Plan	Qtr.3 Actual					
Facilitate the development of a healthy and inclusive society	GG06: Facilitate Implementation of programmes supporting special groups	GG06-01	Hold District Mayor's Cup	N/A	New Indicator	District Mayoral Cup held	N/A	N/A	District Mayoral Cup held	District Mayoral Cup held	N/A	N/A	N/A	N/A	N/A	1.Report to MayCo	OMM
		GG06-02	Hold District Sondela Youth Festival	N/A	New Indicator	District Sondela Youth Festival held	N/A	N/A	N/A	N/A	District Sondela Youth Festival held	District Sondela Youth Festival held		None	None	1. Report to MayCo	OMM

* Target was revised during midyear review

PART 4: CAPITAL PROJECTS PERFORMANCE

The municipality receives various grant allocations for infrastructure development/ and upgrades, the table below shows the grant allocations for 2018/19 FY and expenditures to date.

GRANT	BUDGET (2018/19FY)	EXPENDITURE (YTD)	% Expenditure First quarter	EXPENDITURE (YTD)	% Expenditure Second quarter	EXPENDITURE (YTD)	% Expenditure Third quarter
MIG	R153 554 000	R15 084 744.59	9.82%	R64 369 390	41.9%	R 98 715 562 (64.3%)	64.3%
ECPT	R40 000 000	R9 288 719.41	23%	R17 523 548	44%	R 36 050 438 (90%)	90%
EPWPIG	R2 254 000	R0	0%	R0	0%	R 782 425	35%
GRAND TOTAL	R195 808 000	R24 373 464	16.4%	R81 892 938	43%	R 135 548 425	69%

(A) Project Name	(B) Description	(C) Budgets (‘000)	(D) Fundin g Sourc e	(E) Location (Ward/ Local Municip ality)	(F) Start Date End Date	(G) Progress on Expenditure ()	(H) Progress: Design & Tender, Contractor appointed, Construction <=25%, <=50%, <=75%, <=99%, completed, retention)	(I) Comments
Maclear Water Treatment and Distribution Upgrade (Phase 1)	The project constitute the Following activities for this financial year: (1) The construction of pipeline linking the reservoirs, (2) Installation of fittings for the link pipeline	Total Budget R95 995 638 2018/19 10 000 000	MIG	Elundini LM	29/10/2015 29/03/2019	Total Exp. Prev. FYs = R17 207 351.31 2018/19 R 0	Phase 1 Progress: Construction <=80%, (On hold until the appointment of a new service provider)	Phase 1 The services of the PSP that was appointed on this project were terminated due to under performance. The item to MAYCO has been prepared for the appointment of the PSP that was appointed for Phase 2 of the project to complete what was not completed on Phase 1. That process is still under way
Maclear Water Treatment and Distribution Upgrade (Phase 2 – Construction of Water Treatment Works)	1) The project activities for 2018/19 FY: • Procurement of Construction Services Provider (CSP) • Construction of WTW	Total Budget R96 837 705 2018/19 R 10 000 000	MIG	Elundini LM	11/03/2016 30/05/2021	Total Exp: 2018/19 FY R 3 361 277.24	Phase 2: Progress: Project is at Tender stage,	Phase 2 – Construction of WTW 25% Complete – Tender adverts were published on the 15 February 2019 and they closed on the 25 March 2019, they are being evaluated
Maclear Water Treatment and Distribution Upgrade (Phase 2 – Maclear Town Pipe Replacement)	1) The project activities for 2018/19 FY: • Procurement of Construction Services Provider (CSP) • Replacement of AC Pipe in Maclear town	Total Budget R20 000 000 2018/19 R 10 000 000	MIG	Elundini LM	11/03/2016 30/05/2021	Total Exp: 2018/19 FY R 3 361 277.24	Phase 2: Progress: Project is at Tender stage,	Phase 2 – AC Pipe Replacement in Maclear 25% Complete – Tender adverts were published on the 15 February 2019 and they closed on the 25 March 2019, they are being evaluated

<p>Mt Fletcher Bulk Water Supply Scheme Phase 2 (Upper and Lower Tokwana Villages Project)</p>	<p>Project activities for 2018/19 FY</p> <ul style="list-style-type: none"> Releasing the final account to the contractor 	<p>Total Budget: R152 000 000</p> <p>2018/19 R 8 600 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>26/01/2015 Complete</p>	<p>Total Exp. Prev. FYs =R 101 151 201</p> <p>2018/19 Exp. = R 8 281 579.58</p>	<p>Progress:100% complete, (retention)</p>	<p>Final Accounts have been settled and the project is complete</p>
<p>Mt Fletcher Bulk Water Supply Scheme Phase 2 (Upper and Lower Tsolobeng and Mpharane Project)</p>	<p>Project Activities for 2018/19 FY</p> <ul style="list-style-type: none"> Monitoring of Dampness on the Reservoir wall and signing off of the final certificate 	<p>Total Budget: R152 000 000</p> <p>2018/19 R5 000 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>16/09/2013 30/06/2018</p>	<p>Total Exp. Prev. FYs =R 101 151 201</p> <p>2018/19 Exp. = R 0</p>	<p>Progress: 100% complete</p>	<p>The final accounts have been issued to the SMME contractors and the project is in the process of being handed over officially to WSP.</p>
<p>Error! Reference source not found. : Phase 3B:</p>	<p>Project Activities for 2018/19 FY</p> <ul style="list-style-type: none"> Procurement of Construction Service Provider (CSP) Construction of Phase 3B 	<p>Total Budget: R63,543,600.25</p> <p>2017/18 R 17 000 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>11/03/2015 30/06/2021</p>	<p>Total Exp. Prev. FYs = R0</p> <p>201/18 Exp. = R 10 441 348.79</p>	<p>Progress: Project is at Design and Tender stage (Designs 100%, and Tender Development <=100%,</p>	<p>Tender adverts were published on the 15 February 2019 and they closed on the 25 March 2019, they are being evaluated</p>

<p>Error! Reference source not found. : (Phase 3)</p>	<p>Project Activities for 2018/19 FY (1) Completion of Upgrading of WWTW from 0.7 to 1.4 MI/day (2) Completion of Pump station and rising main</p>	<p>Total Budget: R49 006 769 2018/19 R17 000 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>11/05/2015 01/05/2019</p>	<p>Total Exp. Prev. FYs =R 29 327 016.80 2018/19 Exp. = R 10 441 348.79</p>	<p>Progress: Construction <=70%</p>	<p>Update on 2017/18 progress Main Constructor struggled with cash flow problems and ended up ceding the entire outstanding work to its M&E sub-contractor. The ff have been completed by the sub-contractor: 1) Clarifier 99% complete, testing has been started and now is being monitored for any failures 2) Pump Station is 80% complete – The extension of time that was requested by the new sub-contractor has since been approved and progressing quite well.</p>
<p>Error! Reference source not found. : Phase 4</p>	<p>Project Activities for 2018/19 FY Design development for: • Sewer Reticulation of the entire Maclear town</p>	<p>TBA</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>TBA</p>	<p>Total Exp. Prev. FYs = 0 2017/18 Exp. = 0</p>	<p>Progress: Design & Tender</p>	<p>Update on 2018/19 progress The consultant is still busy with the development of the Technical Report to be submitted to the Pre-DAC in the 2d Quarter of 2018/19 FY. The project is planned to be implemented in 2019/20</p>
<p>Ugie Bulk Water Infrastructure Phase B</p>	<p>Project Activities for 2018/19 FY This is Phase B of the project which still at design and tender documentation for following activities: (1) Construction of Phase 2 of the bulk supply lines for Ugie (2) Provision of a water reticulation system for Ugie town (3) Construction of the Ugie Dam</p>	<p>Total Budget: 143,188,981.93 2018/19 R 2 000 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>July 2015 TBA</p>	<p>Total Exp. Prev. FYs = R0 2017/18 Exp. = R0</p>	<p>Progress: Design and Tender</p>	<p>What has been completed up to 2017/18 Phase A has been completed which consisted of the following: Upgrading and extension of the Ugie water treatment plant (1) Construction of bulk supply lines (2) Construction of rising mains to the 2 existing reservoirs (3) And basic planning of the proposed Ugie Dam Update on 2018/19 progress A meeting was held with the PSP on the project where he took the municipality into confidence that they will be able to undertake the project. The municipality has given them a chance to continue with the project. And now are busy with Tender Documentation. The project is anticipated to go out on tender in the 2nd Quarter of 2018/19</p>

<p>Elundini Rural Water Programme (Orio Project)</p>	<p>Project Activities for 2018/19 FY</p> <ul style="list-style-type: none"> • Procurement of Sub-consultant • Completion of Designs • Procurement of Construction Service Provider (CSP) 	<p>Total Budget: R221 252 004,62</p> <p>2018/19 R 3 000 000</p>	<p>MIG ORIO</p>	<p>Elundini LM</p>	<p>TBA</p>	<p>Total Exp. Prev. FYs= R3 749 416.01</p> <p>2018/19 Exp. = R 404 874,75</p>	<p>Progress:Design & Tender</p>	<p>Update on progress in 2018/19 FY 20% Complete – The project is at Design Stage and Tender stage. The procurement of Sub-Consultants has been completed by JGDM and the reports have been sent to ORIO for verification and approval. The municipality is awaiting ORIO to appoint.</p>
<p>Sterkspruit: Upgrading of WTW and Bulk Lines 200mmØ Hershel Pipeline (Under construction)</p>	<p>Project Activities for 2018/19 FY</p> <ul style="list-style-type: none"> • Completion of 200mmØ Hershel Pipeline 	<p>Total Budget: R 125,438,317.60</p> <p>2018/19 R 2 000 000</p>	<p>MIG</p>	<p>Senqu LM</p>	<p>10/2009</p>	<p>Total Exp. Prev. FYs= R 130 498 734.00</p> <p>2017/18 Exp. = R 511 894 .06</p>	<p>Progress: Construction ≤75%</p>	<p>Update on progress in 2018/19 FY The IA is in the process of claiming the guarantee from the Contractor and in the mean time the processes to procure a new contractor for the project are underway.</p>
<p>Jamestown Bucket Eradication and Sanitation - Phase 2 Contract: JGDM 2014/15-009 (Pipelines)</p>	<p>Project Activities for 2018/19 FY</p> <ul style="list-style-type: none"> • Procurement of new contractor (This is after the SCA ruling that JGDM should go out to tender again) • Restarting the construction of Pipeline project 	<p>Total Budget: R38 550 081</p> <p>2018/19 R 5 000 000</p>	<p>MIG</p>	<p>Walter Sisulu LM</p>	<p>TBA</p>	<p>Total Exp. Prev. FYs=R4 666 535.06</p> <p>2018/19 Exp. = R 1 064 186.09</p>	<p>Progress:Construction ≤50%</p>	<p>Update on 2018/19 progress The sewer line project was challenged when it was at 50% complete and therefore was instructed by a Supreme Court of Appeals to stop. The judgement was received only late in June 2018, where the SCA instructed that procurement should start from scratch. Tender adverts were published on the 15 February 2019 and they closed on the 25 March 2019, they are being evaluated</p>

<p>Jamestown Bucket Eradication and Sanitation - Phase 2 Contract: JGDM 2014/15-001 (Pump stations)</p>	<p>Project Activities for 2018/19 FY 1. Completion of Two Pump Station in Jamestown</p>	<p>Total Budget: R38 550 081 2018/19 R 5 000 000</p>	<p>MIG</p>	<p>Walter Sisulu LM</p>	<p>TBA</p>	<p>Total Exp. Prev. FYs=R 15 874 653.20 2017/18 Exp. = R 0</p>	<p>Progress: Construction <=99%</p>	<p>Update on 2018/19 progress The main contractor has ceded the M&E work to a specialist sub-contractor and they are on site already Pumps have already been installed. The project was completed at the end of November 2018. The contractor was busy with the snag list. After final inspection it was discovered that the Pump stations have not yet been connected to Eskom due to non payment by the contractor to Eskom. The PSP has written to the municipality seeking way forward as the project is on penalties. .</p>
<p>Senqu Rural Sanitation VIP Toilet Programme</p>	<p>Project Activities for 2018/19 • Construction of VIP toilets in Senqu</p>	<p>Total Budget: R102 761 447 2018/19 R 40 450 000</p>	<p>MIG</p>	<p>Senqu LM</p>	<p>TBA</p>	<p>Total Exp. Prev. FYs=R 153 536 582 2018/19 Exp. = R 30 226 644.40</p>	<p>Progress: Construction <=70%</p>	<p>Update on 2018/19 progress The Implementing Agent (IA) that has been responsible for this project has been relieved and the project has been transferred to JOGEDA for implementation, however the staff and the office of the IA have been retained by JOGEDA The contractors have stated working on sites</p>
<p>Elundini Rural Sanitation VIP Toilet Programme</p>	<p>Project Activities for 2018/19 • Construction of VIP toilets in Elundini</p>	<p>Total Budget: R182 117 245 201/2018 R 40 450 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>TBA</p>	<p>Total Exp. Prev. FYs R 145 851 179.40 2018/19 R 34 307 922.99</p>	<p>Progress: Construction <=85%</p>	<p>Update on 2018/19 progress The Implementing Agent (IA) that has been responsible for this project has been relieved and the project has been transferred to JOGEDA for implementation, however the staff and the office of the IA have been retained by JOGEDA The Contractors has started working on sites.</p>

Senqu Rural Water Supply: Network Extension	Project Activities for 2018/19 <ul style="list-style-type: none"> Water Supply (Quick Wins) to Sterkspruit Villages 	Total Budget: R85 000 000 2018/19 R 3 000 000	MIG	Senqu LM	TBA	Total Exp. Prev. FYs=R 78 538 418.33 2018/19 Exp. = R 1 152 711.87	Progress: Construction <=70%	Update on 2018/19 progress The Implementing Agent (IA) that has been responsible for this project has been relieved and the project has been transferred to JOGEDA for implementation, however the staff and the office of the IA have been retained by JOGEDA The transfer from IA to JOGEDA been concluded and JOGEDA will start working on the project on the 1 st October 2018. PSP has been engaged, and two PSPs have started with designs and will establish site in April 2019
Upscaling and Upgrading of Barkly East Bulk Water Supply	Project Activities for 2018/19 <ul style="list-style-type: none"> Secure WULA for small streams Revision of Designs as the scope has been increased on the new funding Construction started 	Total Approved Budget R 42 490 377 2018/19 R 15 000 000	MIG	Senqu	01/09/2018 30/06/2020	Total Exp. Prev FYs = R 12 969 199,27 2018/19 = R 3 080 299.25	Progress: Construction <=50%	Update on 2018/19 progress The contractor was expected to establish site in August 2018, however the delays with WULA approval has since delayed the site establishment The WULA has been approved and received The Designs are at 100% complete for the extra work The contractor has established site, and has stated with laying of pipes and construction of the pump house at the river abstraction
Sub-Project 4: Lady Grey: Additional Storage Reservoirs and Groundwater supplies	Project Activities for 2018/19 <ul style="list-style-type: none"> Equipping 3 boreholes with complete pump houses propelled with electrical power, 3 Storage Reservoirs (1ML, 300KL & 100KL), 250mm bulk line and (4) 160mm gravity main into the reticulation network 	Total Budget R35.8M 2018/19 R35.8M	ECPT	Senqu LM	22/04/2017 30/04/2019	Total Exp. To date: R 31 998 559.27	Progress: Construction <= 80%	Update on 2018/19 progress <ul style="list-style-type: none"> The new contractor went in full production to ensure the following activities were completed in December 2018 <ul style="list-style-type: none"> 250mm pipeline from BPT to existing town reservoirs BH 331/329 and related pumping mains BH 332/328 and related pumping mains Repairs at the two 1 ML reservoirs have started

Burgersdorp Plantation Sump and Boreholes	Project Activities for 2018/19 The project entails the construction of Sump next to the Burgersdorp WTW	Total Budget R8,708,192.95 2018/19 R8,708,192.95	ECPT	Walter Sisulu LM	11/05/2017 11/11/2018	Total Exp. To date: R 7 863 236.19	Progress: Construction <=100%	Update on 2018/19 progress <ul style="list-style-type: none"> Project is practically complete
6ML Storage Reservoir at Burgersdorp WTW	Project Activities for 2018/19 <ul style="list-style-type: none"> Construction of 6ML reservoir next to the Burgersdorp WTW 	Total Budget R 26,667,014.80 2018/19 R26,667,014.80	ECPT	Walter Sisulu LM	09/11/2017 28/11/2018	Total Exp. To date: R 22 758 571.10	Progress: Construction <=98%	Update on 2018/19 progress <ul style="list-style-type: none"> C4 Base course for the access road is at 100% completion Surfacing of the access road with paving blocks is at 80% complete Concrete walls at the 6ML reservoir are 100% complete. Columns at the 6ML reservoir are 100% complete. Beams at the 6ML reservoir are 100% complete The concrete roof at the 6ML reservoir is 100% complete Piping, Testing and cleaning are the outstanding activities

PART 5: CONCLUSION

5.1 Conclusion

This document represents the Joe Gqabi District Municipality's detailed report back to citizens and stakeholders on the municipality's performance over the third quarter of the 2018/19 financial year. This report therefore provides a lens through which scrutiny of the progress and performance of the municipality can be made in terms of assessing achievements in efforts to realise the objectives as set by Council. As such, this report not only reflects on milestones and challenges experienced, but also on the on-going commitment to progressively deepen accountability to the citizens of the Joe Gqabi District municipality area.