



4th QUARTER SDBIP REPORT

2014 – 2015
FINANCIAL YEAR

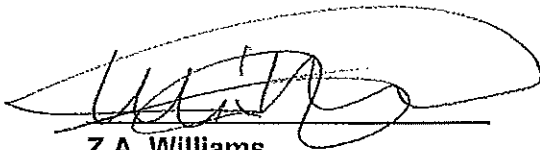
JOE GQABI
DISTRICT
MUNICIPALITY

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MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, ZOLUÉ ALBERT WILLIAMS, the Municipal Manager of the Joe Gqabi District Municipality, hereby certify that this **FOURTH QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN REPORT** for the 2014/2015 FINANCIAL YEAR has been prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

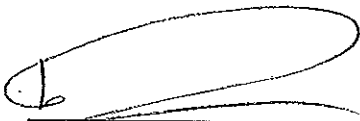


Z.A. Williams
Municipal Manager

27/08/2015
Date

EXECUTIVE MAYOR'S APPROVAL

I, Zibonke Dumzela, the Executive Mayor of the Joe Gqabi District Municipality, hereby accept the FOURTH QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN REPORT for the 2014/2015 FINANCIAL YEAR as prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.



Cllr Z.I. Dumzela
Executive Mayor

27/08/2015
Date

PART 1:

1.1 Executive Mayor's Report

When the new Council of the Joe Gqabi District Municipality came into office after the May 2011 elections, it was armed with the critical electoral mandate of addressing poverty, unemployment, providing access to basic life sustaining goods and services as well as the broader development of the municipal area. On the basis of the election manifesto that drove the process towards the 2011 local government elections, as well as the development agenda of the previous Council, the current Council of the Joe Gqabi District Municipality remains committed to the objectives and priorities that were crafted to guide this Council in its pursuit of an improved quality of life for all residents.

Through the development and adoption of the Integrated Development Plan for the District, as well as other concerted and sustained programmes of action of Council, this municipality has managed to deliver services and implement its programmes in terms of the Council approved budget, over the fourth quarter of the 2014/15 financial year.

Although some accomplishments can be evidenced in certain areas, we recognise that multitudes of challenges still face our municipality and consequently the communities serviced by this municipality. In relation to this, the financial challenges that face the municipality have forced the institution to adopt a conservative approach to spending.

However, within these constraints, the administration has not compromised delivery in the key areas such as water and sanitation but has increased its efforts to bring about quality services to the people of the District.

1.2 Legislative Imperative

In terms of Section 53 (1) of the Municipal Finance Management Act of 2003 (MFMA), the mayor of a municipality must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Annual performance agreements as required in terms of section 57(1)(6) of the Municipal Systems Act for the municipal manager and all senior managers must also be concluded and they must be linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

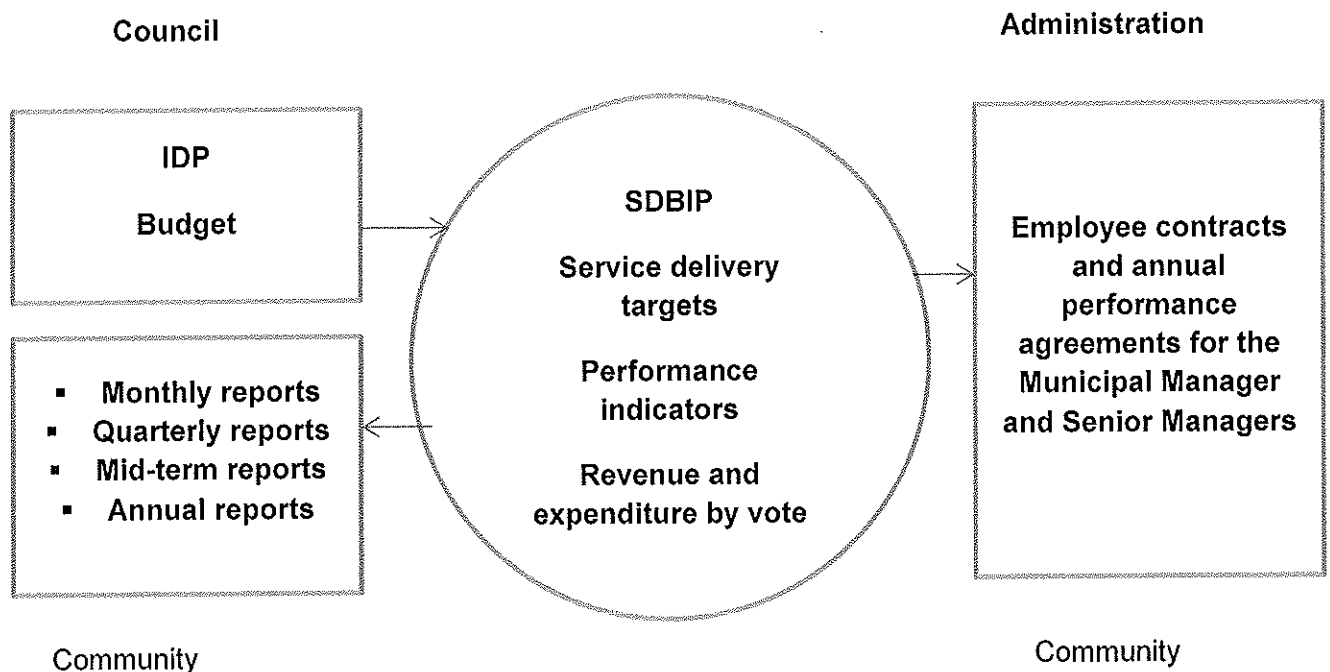
The SDBIP and these performance agreements therefore give effect to the Integrated Development Plan (IDP) and budget of the municipality in ensuring that the execution of the budget, performance of senior management and achievement of the strategic objectives set by the Council are monitored.

The MFMA stipulates general responsibilities of Mayors. Section 52 (d) of the Act requires that a Mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality.

1.3 Resolutions

1.3.1 That the 4th quarter report of THE 2014/2015 FINANCIAL YEAR on the implementation of the budget and financial affairs of the municipality be noted and approved.

1.4 SDBIP Cycle







1.5 Executive summary

1.5.1 Overall performance of the Municipality per Directorate

The table below illustrates the summary of overall performance of the Municipality for the quarter ending June 2015. This means that it is a tabulation of the total number of targets set by all directorates combined, which then gives a picture of how the municipality has performed. *NB:* Analysis report of the Quarter is based on five Directorates i.e. Technical Services, Community Services, Chief Operations Office, Finance and Corporate Services.

| Analysis Results | | | | | | |
|---|--------------------|-------------------------|-----------------------------------|-----------------------------|------------|--|
| KPA | No. of Targets set | No. of Targets achieved | No. of Targets partially achieved | No. of Targets not achieved | % Achieved | Comments on non-achieved targets |
| <i>Service Delivery and Infrastructure Provision</i> | 22 | 13 | 3 | 6 | 59% | <ul style="list-style-type: none"> The Green and Blue Drop Assessment has not yet been conducted by the Department of Water and Sanitation Section 78 report has not yet been discussed by Local Labour Forum. |
| <i>Local Economic Development</i> | 10 | 7 | 0 | 3 | 80% | JGDM gets funding in terms of the national financial year. Only agreement with working for wetlands programme was concluded in the year. The one with working for water programme has been delayed due to concerns on disciplinary action against JGDM staff involved in the programme |
| <i>Financial Management and Viability</i> | 16 | 0 | 0 | 0 | 0% | Information not available |
| <i>Institutional Development and Municipal Transformation</i> | 8 | 6 | 1 | 1 | 75% | There was 1 case hearing in the 4th quarter but it was not concluded due to outstanding documents from accused |
| <i>Good Governance and Public participation</i> | 17 | 16 | 1 | 0 | 95% | None |
| Total | 73 | 42 | 5 | 10 | 58% | |

The tabulation above shows that the average municipal performance for all directorates is sitting at 58%





 = Target achieved and or exceeded (> 90%).
  = target not achieved (< 75%).
  = information not yet available.
  = significant progress (75 - 90%) has been achieved.
 N/A = No target was set for the quarter in the approved SDBIP

PART 2

Component 1 – Budget Information

Table C1 Consolidated Monthly Budget Statement Summary

| DC14 Joe Gqabi - Table C1 Monthly Budget Statement Summary - Q4 Fourth Quarter | | | | | | | | | |
|--|------------------|------------------|---------------------|-----------------|------------------|------------------|------------------|----------------|--------------------|
| Description | 2013/14 | | Budget Year 2014/15 | | | | | | |
| | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | |
| Financial Performance | | | | | | | | | |
| Property rates | - | - | - | - | - | - | - | | - |
| Service charges | 40,425 | 55,946 | 67,113 | 1,048 | 41,088 | 67,113 | (26,025) | -39% | 33,705 |
| Investment revenue | 3,240 | 2,394 | 4,353 | 270 | 3,901 | 4,353 | (452) | -10% | 4,437 |
| Transfers recognized – operational | 247,308 | 254,204 | 245,989 | 276 | 210,825 | 245,989 | (35,164) | -14% | 165,529 |
| Other own revenue | 13,827 | 7,109 | 8,263 | 33 | (2,477) | 8,263 | (10,740) | -130% | (2,308) |
| Total Revenue (excluding capital transfers and contributions) | 304,799 | 319,653 | 325,719 | 1,627 | 253,338 | 325,719 | (72,381) | -22% | 201,363 |
| Employee costs | 128,170 | 149,790 | 155,666 | 12,575 | 160,517 | 155,666 | 4,851 | 3% | 160,662 |
| Remuneration of Councilors | 5,022 | 5,743 | 5,743 | 417 | 5,259 | 5,743 | (484) | -8% | 5,259 |
| Depreciation & asset impairment | 42,311 | 46,357 | 46,207 | 3,760 | 45,122 | 46,207 | (1,086) | -2% | 45,122 |
| Finance charges | 3,968 | 4,121 | 2,752 | 56 | 763 | 2,752 | (1,988) | -72% | 2,763 |
| Materials and bulk purchases | 2,474 | 5,852 | 11,769 | 739 | 1,730 | 11,769 | (10,039) | -85% | 1,730 |
| Transfers and grants | - | 1,598 | - | - | - | - | - | | - |
| Other expenditure | 331,616 | 265,446 | 287,465 | 13,632 | 186,037 | 287,465 | (101,428) | -35% | 188,845 |
| Total Expenditure | 513,560 | 478,908 | 509,603 | 31,180 | 399,428 | 509,603 | (110,174) | -22% | 404,381 |
| Surplus/(Deficit) | (208,761) | (159,255) | (183,884) | (29,553) | (146,090) | (183,884) | 37,793 | -21% | (203,018) |

 = Target achieved and or exceeded (> 90%),
  = target not achieved (< 74%),
  = information not yet available,
  = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDBIP

| | | | | | | | | | |
|--|---------------|-------------|-------------|--------------|-------------|-------------|---------------|----------|--------------|
| Transfers recognized – capital Contributions & Contributed assets Surplus/(Deficit) after capital transfers & contributions Share of surplus/ (deficit) of associate Surplus/ (Deficit) for the year | 191,525 | 209,478 | 273,116 | 24,847 | 194,181 | 273,116 | (78,935) | -29% | 194,179 |
| | – (17,236) | – 50,223 | – 89,232 | – (4,706) | – 48,090 | – 89,232 | – (41,142) | –46% | – (8,839) |
| <u>Capital expenditure & funds sources</u> Capital transfers recognized Public contributions & donations Borrowing Internally generated funds Total sources of capital funds | – | 120,105 | 190,255 | 3,991 | 90,104 | 190,255 | (100,152) | -53% | 200,829 |
| | – | 91,795 | 92,193 | 3,479 | 61,615 | 92,193 | (30,578) | -33% | – |
| | – | – | – | – | – | – | – | – | – |
| | – | – | 10,000 | – | 124 | 10,000 | (9,876) | -99% | 10,000 |
| | – | 28,311 | 88,062 | 512 | 28,365 | 88,062 | (59,697) | -68% | 180,255 |
| | – | 120,105 | 190,255 | 3,991 | 90,104 | 190,255 | (100,152) | -53% | 190,255 |
| <u>Financial position</u> Total current assets Total non-current assets Total current liabilities Total non-current liabilities Community wealth/Equity | 112,999 | 65,922 | 65,922 | | 112,457 | | | | 65,922 |
| | 1,288,280 | 1,413,008 | 1,413,008 | | 1,333,178 | | | | 1,413,008 |
| | 159,975 | 76,031 | 76,031 | | 158,727 | | | | 76,031 |
| | 35,866 | 20,106 | 20,106 | | 33,381 | | | | 20,106 |
| | 1,205,438 | 1,382,793 | 1,382,793 | | 1,253,527 | | | | 1,382,793 |
| <u>Cash flows</u> Net cash from (used) operating Net cash from (used) investing Net cash from (used) financing Cash/cash equivalents at the month/year end | 101,449 | 105,576 | (149) | 36,717 | 85,835 | (6,389) | 92,224 | -1443% | 105,576 |
| | (94,743) | (120,433) | 107 | (3,969) | (91,116) | (120,433) | 29,317 | -24% | (120,433) |
| | (229) | (1,001) | – | – | 4,569 | (1,001) | 5,569 | -556% | (1,001) |
| | 23,846 | (48,974) | (60) | – | 37,511 | (160,939) | 198,450 | -123% | 22,365 |
| Debtors & creditors analysis | 0-30 Days | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181 Dys-1 Yr | Over 1Yr | Total |
| Debtors Age Analysis Total By Income Source Creditors Age Analysis | 1,431 | 569 | 497 | 532 | 3,348 | 430 | 1,785 | 5,779 | 14,372 |

👍 = Target achieved and or exceeded (> 90). 🐼 = target not achieved (< 74). 📄 = information not yet available. 📈 = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP

| | | | | | | | | | |
|-----------------|-------|-------|-------|-------|-------|-----|-------|---|--------|
| Total Creditors | 7,833 | 2,595 | 3,802 | 1,275 | 1,253 | 617 | 1,979 | 5 | 19,358 |
|-----------------|-------|-------|-------|-------|-------|-----|-------|---|--------|






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Table C2 Consolidated Monthly Budget Statement - Financial Performance (standard classification)

| DC14 Joe Gqabi - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - Q4 Fourth Quarter | | | | | | | | | | |
|--|-----|-----------------|-----------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| Description | Ref | 2013/14 | Budget Year | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| | | Audited Outcome | Original Budget | | | | | | | |
| R thousands | 1 | | | | | | | | | |
| Revenue – Standard | | | | | | | | | | |
| <i>Governance and administration</i> | | 188,416 | 206,737 | 208,780 | 376 | 203,694 | 208,780 | (5,086) | -2% | 158,993 |
| Executive and council | | 5,073 | 5,428 | 5,468 | - | 5,407 | 5,468 | (61) | -1% | 5,407 |
| Budget and treasury office | | 182,863 | 200,100 | 202,096 | 374 | 197,393 | 202,096 | (4,702) | -2% | 152,692 |
| Corporate services | | 479 | 1,209 | 1,216 | 1 | 894 | 1,216 | (323) | -27% | 894 |
| <i>Community and public safety</i> | | - | - | - | - | - | - | - | - | - |
| Community and social services | | - | - | - | - | - | - | - | - | - |
| Sport and recreation | | - | - | - | - | - | - | - | - | - |
| Public safety | | - | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - |
| <i>Economic and environmental services</i> | | 218,280 | 221,483 | 215,860 | 16,406 | 180,884 | 215,860 | (34,976) | -16% | 180,883 |
| Planning and development | | - | - | - | - | - | - | - | - | - |
| Road transport | | 196,945 | 206,862 | 204,588 | 16,406 | 185,402 | 204,588 | (19,186) | -9% | 185,400 |
| Environmental protection | | 21,335 | 14,621 | 11,272 | - | (4,517) | 11,272 | (15,790) | -140% | (4,517) |
| <i>Trading services</i> | | 93,491 | 100,911 | 174,195 | 9,692 | 62,940 | 174,195 | (111,254) | -64% | 55,130 |
| Electricity | | - | - | - | - | - | - | - | - | - |
| Water | | 80,382 | 70,960 | 146,810 | 9,692 | 56,468 | 146,810 | (90,342) | -62% | 48,917 |
| Waste water management | | 13,109 | 29,950 | 27,384 | - | 6,472 | 27,384 | (20,912) | -76% | 6,213 |
| Waste management | | - | - | - | - | - | - | - | - | - |
| <i>Other</i> | 4 | - | - | - | - | - | - | - | - | - |
| Total Revenue – Standard | 2 | 500,187 | 529,131 | 598,835 | 26,474 | 447,519 | 598,835 | (151,316) | -25% | 395,006 |
| Expenditure – Standard | - | | | | | | | | | |

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| | | | | | | | | | | |
|--|----------|-----------------|----------------|----------------|----------------|----------------|----------------|------------------|-------------|----------------|
| Governance and administration | | | | | | | | | | |
| Executive and council | 86,342 | 139,197 | 166,651 | 9,419 | 107,743 | 166,651 | (58,909) | -35% | 111,491 | |
| Budget and treasury office | 30,873 | 32,162 | 34,961 | 3,777 | 35,247 | 34,961 | 287 | 1% | 35,247 | |
| Corporate services | 21,888 | 67,311 | 83,119 | 3,602 | 32,419 | 83,119 | (50,700) | -61% | 32,419 | |
| Community and public safety | 33,581 | 39,724 | 48,571 | 2,039 | 40,076 | 48,571 | (8,495) | -17% | 43,824 | |
| Community and social services | 15,775 | 14,009 | 14,059 | 1,185 | 12,388 | 14,059 | (1,671) | -12% | 12,493 | |
| Sport and recreation | 5,761 | 2,187 | 2,187 | 136 | 1,935 | 2,187 | (252) | -12% | 1,935 | |
| Public safety | - | - | - | - | - | - | - | - | - | |
| Housing | 10,014 | 11,822 | 11,872 | 1,050 | 10,453 | 11,872 | (1,419) | -12% | 10,558 | |
| Health | - | - | - | - | - | - | - | - | - | |
| Economic and environmental services | - | - | - | - | - | - | - | - | - | |
| Planning and development | 180,418 | 157,898 | 152,768 | 7,659 | 141,866 | 152,768 | (10,902) | -7% | 141,919 | |
| Road transport | 1 | - | - | - | - | - | - | - | - | |
| Environmental protection | 155,283 | 130,740 | 126,945 | 6,398 | 125,276 | 126,945 | (1,669) | -1% | 125,276 | |
| Trading services | 25,134 | 27,158 | 25,823 | 1,260 | 16,590 | 25,823 | (9,233) | -36% | 16,643 | |
| Electricity | 231,025 | 167,804 | 176,125 | 12,917 | 137,432 | 176,125 | (38,693) | -22% | 138,479 | |
| Water | - | - | - | - | - | - | - | - | - | |
| Waste water management | 196,932 | 117,655 | 126,059 | 9,274 | 99,434 | 126,059 | (26,625) | -21% | 100,481 | |
| Waste management | 34,092 | 50,148 | 50,065 | 3,643 | 37,998 | 50,065 | (12,067) | -24% | 37,998 | |
| Other | - | - | - | - | - | - | - | - | - | |
| Total Expenditure – Standard | 3 | 513,560 | 478,908 | 509,603 | 31,180 | 399,428 | 509,603 | (110,174) | -22% | 404,381 |
| Surplus/ (Deficit) for the year | | (13,374) | 50,223 | 89,232 | (4,706) | 48,090 | 89,232 | (41,142) | -46% | (9,375) |

 = Target achieved and or exceeded (> 90).  = target not achieved (< 74).  = information not yet available.  = significant progress (75 - 90%) has been achieved.  N/A = No target was set for the quarter in the approved SDBIP

| | | | | | | | | | | |
|---------------------------------|-----|----------|---------|---------|---------|---------|---------|-----------|--------|---------|
| Vote 6 - [NAME OF VOTE 6] | --- | - | - | - | - | - | - | - | - | |
| Vote 7 - [NAME OF VOTE 7] | --- | - | --- | - | - | - | --- | - | - | |
| Vote 8 - [NAME OF VOTE 8] | --- | - | - | - | - | - | - | - | - | |
| Vote 9 - [NAME OF VOTE 9] | --- | - | - | - | - | - | - | - | - | |
| Vote 10 - [NAME OF VOTE 10] | --- | - | - | - | - | - | - | - | - | |
| Vote 11 - [NAME OF VOTE 11] | --- | - | - | - | - | - | - | - | - | |
| Vote 12 - [NAME OF VOTE 12] | --- | - | - | - | - | - | - | - | - | |
| Vote 13 - [NAME OF VOTE 13] | --- | - | - | - | - | - | - | - | - | |
| Vote 14 - [NAME OF VOTE 14] | --- | - | - | - | - | - | - | - | - | |
| Vote 15 - [NAME OF VOTE 15] | --- | - | - | - | - | - | - | - | - | |
| Total Expenditure by Vote | 2 | 513,560 | 478,908 | 509,603 | 32,700 | 399,428 | 509,603 | (110,174) | -21.6% | 404,381 |
| Surplus/ (Deficit) for the year | 2 | (13,374) | 50,223 | 89,232 | (6,227) | 48,090 | 89,232 | (41,142) | -46.1% | (9,375) |

Table C4 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure)

DC14 Joe Gqabi - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q4 Fourth Quarter

| Description | Ref | Budget Year 2014/15 | | | | | | | | |
|---|---------|-------------------------------|--------------------|--------------------|-------------------|------------------|------------------|-----------------|----------------------|-----------------------|
| | | 2013/14 Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | |
| Property rates | | - | - | - | - | - | - | - | - | - |
| Property rates - penalties & collection charges | | - | - | - | - | - | - | - | - | - |
| Service charges - electricity revenue | | - | - | - | - | - | - | - | - | - |
| Service charges - water revenue | 33,101 | 40,495 | 54,233 | 1,048 | 36,357 | 54,233 | (17,876) | -33% | 29,033 | |
| Service charges - sanitation revenue | 7,324 | 15,450 | 12,880 | - | 4,732 | 12,880 | (8,148) | -63% | 4,672 | |
| Service charges - refuse revenue | - | - | - | - | - | - | - | - | - | - |
| Service charges – other | - | - | - | - | - | - | - | - | - | - |
| Rental of facilities and equipment | - | - | - | - | - | - | - | - | - | - |
| Interest earned - external investments | 3,240 | 2,394 | 4,353 | 270 | 3,901 | 4,353 | (452) | -10% | 3,901 | |
| Interest earned - outstanding debtors | 4,379 | 4,214 | 4,214 | - | 1,119 | 4,214 | (3,096) | -73% | 536 | |
| Dividends received | - | - | - | - | - | - | - | - | - | - |
| Fines | - | - | - | - | - | - | - | - | - | - |
| Licences and permits | - | - | - | - | - | - | - | - | - | - |
| Agency services | 2,929 | - | 1,072 | - | (1,012) | 1,072 | (2,084) | -194% | (1,012) | |
| Transfers recognized - operational | 247,308 | 254,204 | 245,989 | 276 | 210,825 | 245,989 | (35,164) | -14% | 165,529 | |
| Other revenue | 6,542 | 2,895 | 2,977 | 33 | (2,584) | 2,977 | (5,560) | -187% | (1,833) | |
| Gains on disposal of PPE | (24) | - | - | - | - | - | - | - | - | - |
| Total Revenue (excluding capital transfers and contributions) | | 304,799 | 319,653 | 325,719 | 1,627 | 253,338 | 325,719 | (72,381) | -22% | 200,827 |
| Expenditure By Type | | | | | | | | | | |
| Employee related costs | - | 128,170 | 149,790 | 155,666 | 12,575 | 160,517 | 155,666 | 4,851 | 3% | 160,662 |
| Remuneration of councillors | | 5,022 | 5,743 | 5,743 | 417 | 5,259 | 5,743 | (484) | -8% | 5,259 |
| Debt impairment | | 41,522 | 26,091 | 37,603 | - | (1,603) | 37,603 | (39,206) | -104% | (1,406) |
| Depreciation & asset impairment | | 42,311 | 46,357 | 46,207 | 3,760 | 45,122 | 46,207 | (1,086) | -2% | 45,122 |
| Finance charges | | 3,968 | 4,121 | 2,752 | 56 | 763 | 2,752 | (1,988) | -72% | 2,763 |

= Target achieved and exceeded (> 90),
 = target not achieved (< 74),
 = information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDBIP

| | | | | | | | | | |
|--|------------------|------------------|------------------|-----------------|------------------|------------------|------------------|-------------|------------------|
| Bulk purchases | 2,474 | 5,852 | 11,769 | 739 | 1,730 | 11,769 | (10,039) | -85% | 1,730 |
| Other materials | - | - | - | - | - | - | - | - | - |
| Contracted services | - | - | - | - | - | - | - | - | - |
| Transfers and grants | - | 1,598 | - | - | - | - | - | - | - |
| Other expenditure | 286,916 | 239,027 | 249,534 | 13,632 | 187,640 | 249,534 | (61,894) | -25% | 190,253 |
| Loss on disposal of PPE | 3,177 | 328 | 328 | - | - | 328 | (328) | -100% | - |
| Total Expenditure | 513,560 | 478,908 | 509,603 | 31,180 | 399,428 | 509,603 | (110,174) | -22% | 404,381 |
| Surplus/(Deficit) | (208,761) | (159,255) | (183,884) | (29,553) | (146,090) | (183,884) | 37,793 | (0) | (203,554) |
| Transfers recognized – capital | 191,525 | 209,478 | 273,116 | 24,847 | 194,181 | 273,116 | (78,935) | (0) | 194,179 |
| Contributions recognized - capital | - | - | - | - | - | - | - | - | - |
| Contributed assets | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | (17,236) | 50,223 | 89,232 | (4,706) | 48,090 | 89,232 | | | (9,375) |
| Taxation | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after taxation | (17,236) | 50,223 | 89,232 | (4,706) | 48,090 | 89,232 | | | (9,375) |
| Attributable to minorities | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) attributable to municipality | (17,236) | 50,223 | 89,232 | (4,706) | 48,090 | 89,232 | | | (9,375) |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - |
| Surplus/ (Deficit) for the year | (17,236) | 50,223 | 89,232 | (4,706) | 48,090 | 89,232 | | | (9,375) |

= Target achieved and or exceeded (> 90%)
 = target not achieved (< 74%)
 = information not yet available
 = significant progress (75 - 90%) has been achieved
 N/A = No target was set for the quarter in the approved SDAIP

Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

DC14 Joe Gqabi - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - Q4 Fourth Quarter

| Vote Description | Ref | 2013/14 | Budget Year 2014/15 | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
|--|-----|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | | | | | | | |
| R thousands | 1 | | | | | | | | | |
| <u>Multi-Year expenditure appropriation</u> | 2 | | | | | | | | | |
| Vote 1 - MANAGEMENT SERVICES | | - | - | - | - | - | - | - | | - |
| Vote 2 - FINANCIAL SERVICES | | - | - | - | - | - | - | - | | - |
| Vote 3 - CORPORATE SERVICES | | - | - | - | - | - | - | - | | - |
| Vote 4 - TECHNICAL SERVICES | | - | - | - | - | - | - | - | | - |
| Vote 5 - COMMUNITY SERVICES | | - | - | - | - | - | - | - | | - |
| Vote 6 - [NAME OF VOTE 6] | | - | - | - | - | - | - | - | | - |
| Vote 7 - [NAME OF VOTE 7] | | - | - | - | - | - | - | - | | - |
| Vote 8 - [NAME OF VOTE 8] | | - | - | - | - | - | - | - | | - |
| Vote 9 - [NAME OF VOTE 9] | | - | - | - | - | - | - | - | | - |
| Vote 10 - [NAME OF VOTE 10] | | - | - | - | - | - | - | - | | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | | - |
| Total Capital Multi-year expenditure | 4,7 | - | - | - | - | - | - | - | | - |
| <u>Single Year expenditure appropriation</u> | 2 | | | | | | | | | |
| Vote 1 - MANAGEMENT SERVICES | | - | - | - | - | - | - | (250) | -100% | - |
| Vote 2 - FINANCIAL SERVICES | | - | 250 | 250 | - | - | 250 | (166) | -18% | 250 |
| Vote 3 - CORPORATE SERVICES | | - | 654 | 901 | - | 734 | 901 | | | 901 |

= Target achieved and or exceeded (> 90%),
 = target not achieved (< 74%),
 = information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDBIP

| | | | | | | | | | |
|--|---|---------|---------|-------|--------|---------|-----------|-------|---------|
| Vote 4 - TECHNICAL SERVICES | - | 118,502 | 188,325 | 3,528 | 88,906 | 188,325 | (99,419) | -53% | 198,898 |
| Vote 5 - COMMUNITY SERVICES | - | 700 | 780 | - | 464 | 780 | (316) | -41% | 780 |
| Vote 6 - [NAME OF VOTE 6] | - | - | - | - | - | - | - | - | - |
| Vote 7 - [NAME OF VOTE 7] | - | - | - | - | - | - | - | - | - |
| Vote 8 - [NAME OF VOTE 8] | - | - | - | - | - | - | - | - | - |
| Vote 9 - [NAME OF VOTE 9] | - | - | - | - | - | - | - | - | - |
| Vote 10 - [NAME OF VOTE 10] | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | - | - | - | - | - | - | - | - | - |
| Total Capital single-year expenditure | 4 | 120,105 | 190,255 | 3,991 | 90,104 | 190,255 | (100,152) | -53% | 200,829 |
| Total Capital Expenditure | - | 120,105 | 190,255 | 3,991 | 90,104 | 190,255 | (100,152) | -53% | 200,829 |
| Capital Expenditure - Standard Classification | | | | | | | | | |
| Governance and administration | - | 904 | 1,151 | - | 734 | 1,151 | (416) | -36% | 1,151 |
| Executive and council | - | - | - | - | - | - | - | - | - |
| Budget and treasury office | - | 250 | 250 | - | - | 250 | (250) | -100% | 250 |
| Corporate services | - | 654 | 901 | - | 734 | 901 | (166) | -18% | 901 |
| Community and public safety | - | 700 | 780 | 462 | 464 | 780 | (316) | -41% | 780 |
| Community and social services | - | - | - | - | - | - | - | - | - |
| Sport and recreation | - | - | - | - | - | - | - | - | - |
| Public safety | - | 700 | 700 | 462 | 464 | 700 | (236) | -34% | 700 |
| Housing | - | - | - | - | - | - | - | - | - |
| Health | - | - | 80 | - | - | 80 | (80) | -100% | 80 |
| Economic and environmental services | - | - | - | - | - | - | - | - | - |
| Planning and development | - | - | - | - | - | - | - | - | - |
| Road transport | - | - | - | - | - | - | - | - | - |
| Environmental protection | - | - | - | - | - | - | - | - | - |
| Trading services | - | 118,502 | 188,325 | 3,528 | 88,906 | 188,325 | (99,419) | -53% | 198,898 |
| Electricity | - | - | - | - | - | - | - | - | - |

= Target achieved and or exceeded (> 90%),
 = target not achieved (< 74%),
 = information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SD3IP

| | | | | | | | | | | |
|--|----------|----------|----------------|----------------|--------------|---------------|----------------|------------------|-------------|----------------|
| Water | | - | 75,519 | 162,886 | 2,970 | 82,815 | 162,886 | (80,071) | -49% | 173,434 |
| Waste water management | | - | 42,982 | 25,438 | 558 | 6,091 | 25,438 | (19,347) | -76% | 25,464 |
| Waste management | | - | - | - | - | - | - | - | - | - |
| Other | | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure - Standard Classification | 3 | - | 120,105 | 190,255 | 3,991 | 90,104 | 190,255 | (100,152) | -53% | 200,829 |
| Funded by: | | | | | | | | | | |
| National Government | | - | 91,795 | 92,193 | 3,479 | 61,615 | 92,193 | (30,578) | -33% | 102,741 |
| Provincial Government | | - | - | - | - | - | - | - | - | - |
| District Municipality | | - | - | - | - | - | - | - | - | - |
| Other transfers and grants | | - | - | - | - | - | - | - | - | (102,741) |
| Transfers recognized - capital | | - | 91,795 | 92,193 | 3,479 | 61,615 | 92,193 | (30,578) | -33% | - |
| Public contributions & donations | 5 | - | - | - | - | - | - | - | -99% | - |
| Borrowing | 6 | - | - | 10,000 | - | 124 | 10,000 | (9,876) | -99% | 10,000 |
| Internally generated funds | | - | 28,311 | 88,062 | 512 | 28,365 | 88,062 | (59,697) | -68% | 180,255 |
| Total Capital Funding | | - | 120,105 | 190,255 | 3,991 | 90,104 | 190,255 | (100,152) | -53% | 190,255 |

= Target achieved and or exceeded (> 90).
 = target not achieved (< 74).
 = information not yet available.
 = significant progress (75 - 90%) has been achieved.
 N/A = No target was set for the quarter in the approved SDBIP

Table C6 Consolidated Monthly Budget Statement - Financial Position

DC14 Joe Gqabi - Table C6 Monthly Budget Statement - Financial Position - Q4 Fourth Quarter

| Description | Ref | 2013/14 | Budget Year 2014/15 | Adjusted Budget | YearTD actual | Full Year Forecast |
|--|----------|------------------|---------------------|------------------|------------------|--------------------|
| | | Audited Outcome | Original Budget | | | |
| R thousands | 1 | | | | | |
| ASSETS | | | | | | |
| Current assets | | | | | | |
| Cash | | 38,102 | 3,729 | 3,729 | 16 | 3,729 |
| Call investment deposits | | 35,091 | 20,000 | 20,000 | 35,920 | 20,000 |
| Consumer debtors | | 43,602 | 30,621 | 30,621 | 67,278 | 30,621 |
| Other debtors | | (6,814) | - | - | 5,270 | - |
| Current portion of long-term receivables | | - | 10,000 | 10,000 | - | 10,000 |
| Inventory | | 3,018 | 1,572 | 1,572 | 3,973 | 1,572 |
| Total current assets | | 112,999 | 65,922 | 65,922 | 112,457 | 65,922 |
| Non-current assets | | | | | | |
| Long-term receivables | | - | - | - | - | - |
| Investments | | 3,195 | 3,619 | 3,619 | 3,289 | 3,619 |
| Investment property | | 2,621 | 3,078 | 3,078 | 2,575 | 3,078 |
| Investments in Associate | | - | - | - | - | - |
| Property, plant and equipment | | 1,280,256 | 1,403,453 | 1,403,453 | 1,325,727 | 1,403,453 |
| Agricultural | | - | - | - | - | - |
| Biological assets | | - | - | - | - | - |
| Intangible assets | | 2,208 | 2,858 | 2,858 | 1,586 | 2,858 |
| Other non-current assets | | - | - | - | - | - |
| Total non-current assets | | 1,288,280 | 1,413,008 | 1,413,008 | 1,333,178 | 1,413,008 |
| TOTAL ASSETS | | 1,401,279 | 1,478,930 | 1,478,930 | 1,445,635 | 1,478,930 |
| LIABILITIES | | | | | | |
| Current liabilities | | | | | | |
| | | - | | | | |

= Target achieved and or exceeded (> 90).
 = target not achieved (< 74).
 = information not yet available.
 = significant progress (75 - 90%) has been achieved
 N/A = No target was set for the quarter in the approved SDBIP





| | | | | | | |
|--------------------------------------|---|------------------|------------------|------------------|------------------|------------------|
| Bank overdraft | | - | - | - | 2,144 | - |
| Borrowing | | (878) | 398 | 398 | 1,327 | 398 |
| Consumer deposits | | - | - | - | - | - |
| Trade and other payables | | 143,960 | 47,315 | 47,315 | 126,607 | 47,315 |
| Provisions | | 16,893 | 28,318 | 28,318 | 28,649 | 28,318 |
| Total current liabilities | | 159,975 | 76,031 | 76,031 | 158,727 | 76,031 |
| Non-current liabilities | | | | | | |
| Borrowing | | 5,740 | 6,054 | 6,054 | 5,893 | 6,054 |
| Provisions | | 30,126 | 14,052 | 14,052 | 27,487 | 14,052 |
| Total non-current liabilities | | 35,866 | 20,106 | 20,106 | 33,381 | 20,106 |
| TOTAL LIABILITIES | | 195,841 | 96,137 | 96,137 | 192,108 | 96,137 |
| NET ASSETS | 2 | 1,205,438 | 1,382,793 | 1,382,793 | 1,253,527 | 1,382,793 |
| COMMUNITY WEALTH/EQUITY | | | | | | |
| Accumulated Surplus/(Deficit) | | 1,205,438 | 1,382,793 | 1,382,793 | 1,253,527 | 1,382,793 |
| Reserves | | - | - | - | - | - |
| TOTAL COMMUNITY WEALTH/EQUITY | 2 | 1,205,438 | 1,382,793 | 1,382,793 | 1,253,527 | 1,382,793 |

= Target achieved and or exceeded (> 90%),
 = target not achieved (< 74%),
 = information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDBIP

Table C7 Consolidated Monthly Budget Statement - Cash Flow

DC14 Joe Gqabi - Table C7 Monthly Budget Statement - Cash Flow - Q4 Fourth Quarter

| Description | Ref | 2013/14 | Budget | Adjusted | Monthly | YearTD | YearTD | YTD | YTD | |
|---|----------|-----------------|-------------------------|--------------|----------------|-----------------|------------------|-----------------|---------------|--------------------|
| | | Audited Outcome | 2014/15 Original Budget | | | | | | | |
| R thousands | 1 | | | | actual | actual | budget | variance | variance % | Full Year Forecast |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Ratepayers and other | | 47,817 | 81,939 | 29 | 178 | 2,741 | 81,939 | (79,198) | -97% | 81,939 |
| Government – operating | | 311,264 | 254,204 | 244 | 11,292 | 470,173 | 142,239 | 327,934 | 231% | 254,204 |
| Government – capital | | 96,876 | 209,478 | - | 49,560 | 326,337 | 209,478 | 116,859 | 56% | 209,478 |
| Interest | | 4,535 | 2,394 | 3 | 17 | 682 | 2,394 | (1,711) | -71% | 2,394 |
| Dividends | | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | |
| Suppliers and employees | | (345,992) | (348,588) | (361) | (24,330) | (621,143) | (348,588) | 272,555 | -78% | (348,588) |
| Finance charges | | (764) | (4,121) | (8) | - | (701) | (4,121) | (3,420) | 83% | (4,121) |
| Transfers and Grants | | (12,286) | (89,730) | (56) | - | (92,254) | (89,730) | 2,524 | -3% | (89,730) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | 101,449 | 105,576 | (149) | 36,717 | 85,835 | (6,389) | 92,224 | -1443% | 105,576 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Proceeds on disposal of PPE | | 150 | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current debtors | | - | - | - | 21 | 297 | - | 297 | #DIV/0! | - |
| Decrease (increase) other non-current receivables | | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current investments | | 219 | 231 | - | - | - | 231 | (231) | -100% | 231 |
| Payments | | | | | | | | | | |
| Capital assets | | (95,112) | (120,664) | 107 | (3,991) | (91,413) | (120,664) | (29,252) | 24% | (120,664) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | (94,743) | (120,433) | 107 | (3,969) | (91,116) | (120,433) | (29,317) | 24% | (120,433) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | |





 = Target achieved and or exceeded (> 90%).
  = target not achieved (< 74%).
  = information not yet available.
  = significant progress (75 - 90%) has been achieved.
 N/A = No target was set for the quarter in the approved SDBIP

| | | | | | | | | | | |
|--|--------|----------|------|--------|--------|-----------|----------|---------|---------|----------|
| Receipts | | | | | | | | | | |
| Short term loans | - | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing | - | - | - | - | - | 5,000 | - | 5,000 | #DIV/0! | - |
| Increase (decrease) in consumer deposits | 171 | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | | |
| Repayment of borrowing | (399) | (1,001) | - | - | - | (431) | (1,001) | (569) | 57% | (1,001) |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | (229) | (1,001) | - | - | - | 4,569 | (1,001) | (5,569) | 556% | (1,001) |
| NET INCREASE/ (DECREASE) IN CASH HELD | 6,478 | (15,858) | (43) | 32,747 | (712) | (127,823) | (15,858) | | | (15,858) |
| Cash/cash equivalents at beginning: | 17,368 | (33,116) | (17) | | 38,223 | (33,116) | 38,223 | | | 38,223 |
| Cash/cash equivalents at month/year end: | 23,846 | (48,974) | (60) | | 37,511 | (160,939) | | | | 22,365 |

🏆 = Target achieved and/or exceeded (> 90%).
 🐢 = target not achieved (< 74%).
 🚧 = information not yet available.
 🏗️ = significant progress (75 - 90%) has been achieved
 N/A = No target was set for the quarter in the approved SDBIP

Sub-component 2- Adjustment Budget Statement Summary

| Description | Budget Year 2014/15 | | | | | | | | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
|--|---------------------|----------------|--------------|--------------------|-----------------|--------------------|----------------|----------------|---------------------------|---------------------------|
| | Original Budget | Prior Adjusted | Accum. Funds | Multi-Year capital | Unfore. Unavoid | Nat. or Prov. Govt | Other Adjusts. | Total Adjusts. | Adjusted Budget | Adjusted Budget |
| R thousands | | | | | | | | | | |
| Financial Performance | | | | | | | | | | |
| Property rates | - | - | - | - | - | - | - | - | - | - |
| Service charges | 55,946 | 55,946 | - | - | - | - | 11,168 | 11,168 | 67,135 | 80,562 |
| Investment revenue | 2,394 | 2,394 | - | - | - | - | 1,959 | 1,959 | 4,353 | 2,690 |
| Transfers recognized – operational | 254,204 | 254,204 | - | - | - | - | (8,215) | (8,215) | 252,985 | 288,177 |
| Other own revenue | 7,109 | 7,119 | - | - | - | - | 1,144 | 1,144 | 6,519 | 8,221 |
| Total Revenue (excluding capital transfers and contributions) | 319,653 | 319,663 | - | - | - | - | 6,056 | 6,056 | 330,992 | 379,651 |
| Employee costs | 149,790 | 147,254 | - | - | - | - | 12,002 | 12,002 | 159,377 | 168,940 |
| Remuneration of councilors | 5,743 | 5,743 | - | - | - | - | - | - | 6,111 | 6,478 |
| Depreciation & asset impairment | 46,357 | 46,357 | - | - | - | - | 500 | 500 | 49,107 | 51,580 |
| Finance charges | 4,121 | 4,121 | - | - | - | - | (1,369) | (1,369) | 4,360 | 4,578 |
| Materials and bulk purchases | 5,069 | 3,769 | - | - | - | - | - | - | 3,769 | 5,695 |
| Transfers and grants | 89,730 | 80,319 | - | - | - | - | 924 | 924 | 84,749 | 52,830 |
| Other expenditure | 178,097 | 191,354 | - | - | - | - | 18,627 | 18,627 | 217,217 | 204,079 |

 = Target achieved and or exceeded (> 90%).
  = target not achieved (< 74%).
  = information not yet available.
  = significant progress (75 - 90%) has been achieved.
 N/A = No target was set for the quarter in the approved SOBIP

| | | | | | | | | | | | | |
|--|------------------|------------------|----------|----------|----------|----------|----------|------------------|------------------|------------------|------------------|------------------|
| Total Expenditure | 478,908 | 478,918 | - | - | - | - | - | 30,684 | 30,684 | 509,603 | 524,689 | 494,180 |
| Surplus/(Deficit) | (159,255) | (159,255) | - | - | - | - | - | (24,628) | (24,628) | (183,884) | (193,697) | (114,529) |
| Transfers recognized – capital | 209,478 | 209,478 | - | - | - | - | - | 63,638 | 63,638 | 273,116 | - | - |
| Contributions recognized - capital & contributed assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | 50,223 | 50,223 | - | - | - | - | - | 39,010 | 39,010 | 89,232 | (193,697) | (114,529) |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/ (Deficit) for the year | 50,223 | 50,223 | - | - | - | - | - | 39,010 | 39,010 | 89,232 | (193,697) | (114,529) |
| Capital expenditure & funds sources | | | | | | | | | | | | |
| Capital expenditure | 120,336 | 120,053 | - | - | - | - | - | 70,203 | 70,203 | 190,255 | 54,646 | 47,643 |
| Transfers recognized – capital | (93,549) | (82,996) | - | - | - | - | - | (54,356) | (54,356) | (137,353) | (54,646) | (47,643) |
| Public contributions & donations | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowing | - | - | - | - | - | - | - | (15,000) | (15,000) | (15,000) | - | - |
| Internally generated funds | 213,885 | (37,340) | - | - | - | - | - | (562) | (562) | (37,902) | - | - |
| Total sources of capital funds | 120,336 | (120,336) | - | - | - | - | - | (69,919) | (69,919) | (190,255) | (54,646) | (47,643) |
| Financial position | | | | | | | | | | | | |
| Total current assets | 65,922 | - | - | - | - | - | - | (37,077) | (37,077) | 28,845 | 83,776 | 105,258 |
| Total non-current assets | 1,413,008 | - | - | - | - | - | - | (121,460) | (121,460) | 1,291,548 | 1,472,919 | 1,561,168 |
| Total current liabilities | 76,031 | - | - | - | - | - | - | 80,201 | 80,201 | 156,232 | 80,593 | 82,268 |
| Total noncurrent liabilities | 20,106 | - | - | - | - | - | - | 27,849 | 27,849 | 47,955 | 21,313 | 22,591 |
| Community wealth/Equity | 1,382,793 | - | - | - | - | - | - | (266,587) | (266,587) | 1,116,205 | 1,454,790 | 1,561,566 |
| Cash flows | | | | | | | | | | | | |





= Target achieved and or exceeded (> 90%),
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 N/A = No target was set for the quarter in the approved SDBIP





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|---|-----------|--------|---|---|---|---|-----------|-----------|-----------|-----------|-----------|
| Net cash from (used) operating | 105,242 | - | - | - | - | - | (20,844) | (20,844) | 84,398 | 112,332 | 144,839 |
| Net cash from (used) investing | (120,105) | - | - | - | - | - | (69,688) | (69,688) | (189,793) | (108,995) | (140,002) |
| Net cash from (used) financing | (1,001) | - | - | - | - | - | 15,651 | 15,651 | 14,650 | (1,001) | (1,001) |
| Cash/cash equivalents at the year end | (48,980) | - | - | - | - | - | (36,658) | (36,658) | (35,638) | 2,337 | 3,836 |
| Cash backing/surplus reconciliation | | | | | | | | | | | |
| Cash and investments available | 27,348 | - | - | - | - | - | (68,606) | (68,606) | (41,258) | 28,107 | 29,145 |
| Application of cash and investments | (5,790) | - | - | - | - | - | 71,525 | 71,525 | 65,735 | (18,445) | (27,422) |
| Balance - surplus (shortfall) | 33,138 | - | - | - | - | - | (140,131) | (140,131) | (106,993) | 46,552 | 56,568 |
| Asset Management | | | | | | | | | | | |
| Asset register summary (WDV) | 1,403,453 | - | - | - | - | - | - | - | 1,403,453 | 1,463,765 | 1,552,390 |
| Depreciation & asset impairment | 46,357 | 46,357 | - | - | - | - | 500 | 500 | 46,857 | 49,107 | 51,580 |
| Renewal of Existing Assets | - | 300 | - | - | - | - | - | - | 300 | - | - |
| Repairs and Maintenance | 9,221 | 12,895 | - | - | - | - | 2,297 | 2,297 | 15,191 | 13,738 | 10,677 |
| Free services | | | | | | | | | | | |
| Cost of Free Basic Services provided | - | - | - | - | - | - | - | - | - | - | - |
| Revenue cost of free services provided | - | - | - | - | - | - | - | - | - | - | - |
| Households below minimum service level | | | | | | | | | | | |
| Water: | 39 | - | - | - | - | - | - | - | 39 | 34 | 29 |
| Sanitation/sewerage: | 39 | - | - | - | - | - | - | - | 39 | 33 | 28 |
| Energy: | 103 | - | - | - | - | - | - | - | 103 | 103 | 103 |
| Refuse: | 70 | - | - | - | - | - | - | - | 70 | 70 | 70 |

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Sub-component 3-Financial Ratios

| STRATEGIC OBJECTIVE | RATIO | RATIO NUMBER | RATIO | BASELINE 2014 | ANNUAL TARGET | REVIEWED ANNUAL TARGET | QUARTERLY TARGETS | | | | Snapshot | Audit Evidence | Reasons for variance | Mitigating Measures | Responsible |
|---|--|--------------|--|---------------|---------------|------------------------|-------------------|----------------|----|--|----------|-------------------------------|----------------------|---------------------|-------------|
| Ensure effective financial management and reporting | Comply with all statutory financial reporting and management | R:01-01 | Capital Expenditure to Total Expenditure | 20% | 20% | N/A | 5% | 17% | 5% | | | Income and expenditure report | | | CFO |
| | | R:01-02 | Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value) | 100% | 70% | 0% | 0% | 0% | | | | Income and expenditure report | | | CFO |
| | | R:01-03 | Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value) | 5% | 13% | 5% | 3% | 0.6922 62997 % | 5% | | | Income and expenditure report | | | CFO |

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| STRATEGIC OBJECTIVE | | | | | | | | | | | | | | |
|------------------------|--|--|--|------------------|---|---|---|----------|---|-------|---|--|-----|--|
| RATIO | | | | | | | | | | | | | | |
| RATIO NUMBER | | R:01-04 | | R:01-05 | | R:01-06 | | R:01-07 | | RATIO | | | | |
| Collection Rate | | Bad Debts Written-off as % of Provision for Bad Debt | | Net Debtors Days | | Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants) | | | | | | | | |
| BASELINE 2014 | | 41% | | New indicator | | 488 days | | -1 Month | | | | | | |
| ANNUAL TARGET | | 70% | | 100% | | 50 days | | 2 months | | | | | | |
| REVIEWED ANNUAL TARGET | | 50% | | 21% | | N/A | | N/A | | | | | | |
| QUARTERLY TARGETS | | | | | QRT 3 Planned | | QRT 3 Actual | | QRT 4 Planned | | QRT 4 Actual | | | |
| | | | | | 20% | | 6.2% | | 20% | | | | | |
| Snapshot | | | | |  | |  | |  | |  | | | |
| Audit Evidence | | | | | Income and expenditure report | | Income and expenditure report | | Income and expenditure report | | | | | |
| Reasons for variance | | | | | | | | | | | | | | |
| Mitigating Measures | | | | | | | | | | | | | | |
| Responsible | | | | | CFO | | CFO | | CFO | | CFO | | CFO | |

= Target achieved and or exceeded (> 90%),
 = target not achieved (< 74%),
 = information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDSIP





| STRATEGIC OBJECTIVE | | RATIO | | RATIO | | BASELINE 2014 | | ANNUAL TARGET | | REVIEWED ANNUAL TARGET | | QUARTERLY TARGETS | | | | Snapshot | Audit Evidence | Reasons for variance | Mitigating Measures | Responsible |
|---------------------|--|---------|--|---|--|---------------|--|---------------|--|------------------------|--|-------------------|----------------|---------------|--------------|----------|-------------------------------|----------------------|---------------------|-------------|
| | | RATIO | | RATIO | | BASELINE 2014 | | ANNUAL TARGET | | REVIEWED ANNUAL TARGET | | QRT 3 Planned | QRT 3 Actual | QRT 4 Planned | QRT 4 Actual | | | | | |
| | | R:01-08 | | Current Ratio | | 1.6 | | 1.8 | | N/A | | 0.5 | 0.93 | 0.5 | | | Income and expenditure report | | | CFO |
| | | R:01-09 | | Capital Cost (Interest Paid and Redemption) as a % of Total Operating Expenditure | | 1% | | 6% | | N/A | | 2% | 0.0018 35414 % | 2% | | | Income and expenditure report | | | CFO |
| | | R:01-10 | | Debt (Total Borrowings) / Revenue | | 68% | | 50% | | 30% | | 5% | 15% | 5% | | | Income and expenditure report | | | CFO |
| | | R:01-11 | | Level of Cash Backed Reserves (Net Assets - Accumulated Surplus) | | 25% | | -47% | | N/A | | -11% | -1% | -14% | | | Income and expenditure report | | | CFO |

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 N/A = No target was set for the quarter in the approved SD8IP

| STRATEGIC OBJECTIVE | | | | | | RATIO | | | | RATIO | BASELINE 2014 | ANNUAL TARGET | REVIEWED ANNUAL TARGET | QUARTERLY TARGETS | | | | Snapshot | Audit Evidence | Reasons for variance | Mitigating Measures | Responsible |
|---------------------|--|--|--|--|--|------------------------------|----------------------------|---|--|--|---------------|---------------|------------------------|-------------------|--------------|---------------|--------------|----------|-------------------------------|----------------------|---------------------|-------------|
| | | | | | | R:01-12 | R:01-13 | R:01-14 | R:01-15 | R:01-16 | | | | QRT 3 Planned | QRT 3 Actual | QRT 4 Planned | QRT 4 Actual | | | | | |
| | | | | | | Net Operating Surplus Margin | Net Surplus /Deficit Water | Net Surplus /Deficit Sanitation and Waste Water | Water Distribution Losses (Percentage) | Growth in Number of Active Consumer Accounts | | | | -7% | 13% | -7% | | | Income and expenditure report | | | CFO |
| | | | | | | -12% | -281% | -1% | 51% | 51% | | | | -14% | -90% | 14-9% | | | Income and expenditure report | | | CFO |
| | | | | | | 5% | -56% | -76% | | 60% | | | | | | | | | Income and expenditure report | | | CFO |
| | | | | | | -12% | N/A | N/A | 48% | 15% | | | | | | | | | Income and expenditure report | | | CFO |
| | | | | | | | | | N/A | 15% | | | | | 0% | 15% | | | Income and expenditure report | | | CFO |

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| STRATEGIC OBJECTIVE | | | | | | | | | | | | | |
|--|--------------|--|---------------|---------------|------------------------|-------------------|--------------|---------------|--------------|----------|-------------------------------|----------------------|---------------------|
| RATIO | | | | | | | | | | | | | |
| RATIO | RATIO NUMBER | | BASELINE 2014 | ANNUAL TARGET | REVIEWED ANNUAL TARGET | QUARTERLY TARGETS | | | | Snapshot | Audit Evidence | Reasons for variance | Mitigating Measures |
| | | | | | | QRT 3 Planned | QRT 3 Actual | QRT 4 Planned | QRT 4 Actual | | | | |
| Revenue Growth (%) | R:01-17 | Revenue Growth (%) | 3% | 10% | N/A | 3% | -18% | 4% | | | Income and expenditure report | | |
| Revenue Growth (%) - Excluding capital grants | R:01-18 | Revenue Growth (%) - Excluding capital grants | 6% | 12% | N/A | 3% | -16% | 3% | | | Income and expenditure report | | |
| Creditors Payment Period (Trade Creditors) | R:01-19 | Creditors Payment Period (Trade Creditors) | 111 days | 90 days | 30 days | 30 days | 30 days | | | | Income and expenditure report | None | None |
| Irregular, Fruitless and Wasteful and Unauthorised Expenditure as a % of Total Operating Expenditure | R:01-20 | Irregular, Fruitless and Wasteful and Unauthorised Expenditure as a % of Total Operating Expenditure | 0% | 0% | 0% | 0% | 1% | 0% | | | SCM Reports | | |
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Sub-component 4- Reconciliation of IDP Strategic Objectives and 2014-2015 Final Budget

| IDP Objectives | Programme | Revenue | Operating Expenditure | Capital Expenditure | Total Expenditure | Service Name |
|---|--|--------------|-----------------------|---------------------|-------------------|--|
| KPA 1: Service Delivery and Infrastructure Provision (SD) | | | | | | |
| Provide universal access to basic services | SD01 Maintain and rehabilitate all water and sanitation infrastructure | -274 594 104 | 301 387 998 | 117 801 756 | 419 189 754 | Director: Technical Services, Director: Community Services |
| | SD02 Support municipalities in the provision of municipal services | -105 125 104 | 210 342 646 | 117 801 756 | 328 144 402 | Director: Technical Services, Director: Community Services |
| | SD03 Provide fire, emergency and rescue services | - | 14 009 204 | 700 000 | 14 709 204 | Director: Community Services, Fire & Disaster |
| | SD04 Create and maintain stakeholder engagement initiatives to deal with service delivery challenges | - | 7 060 720 | - | 7 060 720 | Director: Community Services |
| | SD05 Expand and fast-track the provision of universal access to water and sanitation | -274 594 104 | 301 387 998 | 117 801 756 | 419 189 754 | Director: Technical Services, Director: Community Services |
| | SD06 Provide and improve the quality of municipal health services | - | 12 057 646 | - | 12 057 646 | Director: Community Services |
| | SD07 Support rehabilitation of all road networks throughout the District | -37 393 000 | 39 694 952 | - | 39 694 952 | Director: Technical Services |

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| IDP Objectives | Programme | Revenue | Operating Expenditure | Capital Expenditure | Total Expenditure | Service Name |
|---|--|--------------|-----------------------|---------------------|-------------------|---|
| | SD08 Facilitate improvement of network and communications towers throughout the District | -934 000 | 8 968 089 | 250 000 | 9 218 089 | Chief Operations Officer |
| Facilitate environmental management and conservation | SD09 Implement working for water and working for wetlands | -14 621 227 | 19 473 492 | - | 19 473 492 | Director: Community Services |
| KPA 2: Local Economic Development (LED) | | | | | | |
| Facilitate and implement job creation and poverty alleviation initiatives | LED01 Implement projects and programmes through labour intensive methods | -184 090 227 | 112 820 797 | - | 112 820 797 | Director: Community Services, Director Technical Services |
| | LED2 Encourage improvement of access to government services in farming areas | -1 292 000 | 8 623 796 | - | 8 623 796 | Chief Operations Officer |
| | LED03 Encourage and support initiatives geared towards mass job creation and sustainable livelihoods | -1 292 000 | 8 623 796 | - | 8 623 796 | Chief Operations Officer |
| | LED04 Support and facilitate rural development and poverty alleviation programmes. | -1 292 000 | 8 623 796 | - | 8 623 796 | Chief Operations Officer |

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
| IDP Objectives | Programme | Revenue | Operating Expenditure | Capital Expenditure | Total Expenditure | Service Name |
|--|--|--------------|-----------------------|---------------------|-------------------|--|
| | LED05 Facilitate and actively participate in youth development programmes. | -358 000 | 2 538 460 | - | 2 538 460 | Chief Operations Officer |
| | LED06 Identify, support and implement economic development flagship and anchor projects. | -1 292 000 | 2 538 460 | - | 2 538 460 | Chief Operations Officer , JoGEDA CEO |
| | LED07 Facilitate and support local supplier development initiatives | -1 292 000 | 18 258 022 | - | 18 258 022 | Chief Operations Officer, |
| | LED08 Create and maintain stakeholder engagement initiatives. | -1 292 000 | 8 623 796 | - | 8 623 796 | Chief Operations Officer |
| | LED09 Participate and support initiatives geared towards revitalization of towns and settlements | -1 292 000 | 8 623 796 | - | 8 623 796 | Chief Operations Officer |
| KPA 3: Financial Viability and Management (FM) | | | | | | |
| Ensure effective financial management and reporting | FM01 Comply with all statutory financial reporting and management | -195 885 905 | 29 108 448 | 250 000 | 29 358 448 | Director: Financial Services |

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| IDP Objectives | Programme | Revenue | Operating Expenditure | Capital Expenditure | Total Expenditure | Service Name |
|---|--|--------------|-----------------------|---------------------|-------------------|------------------------------|
| | <u>FM02</u> Improve financial administrative capacity of the District. | -195 885 905 | 29 108 448 | 250 000 | 29 358 448 | Director: Financial Services |
| | <u>FM03</u> Implement anti-fraud and anti-corruption measures | -934 000 | 8 983 328 | - | 8 983 328 | Chief Operations Officer |
| | <u>FM04</u> Implement revenue enhancement strategy | -124 669 104 | 211 449 293 | 117 801 756 | 329 251 049 | Director: Financial Services |
| KPA 4: Institutional Development and Transformation (ID) | | | | | | |
| Improve human resource capacity | <u>ID01</u> Effectively empower and develop the Council's workforce. | -1 200 000 | 17 055 013 | - | 17 055 013 | Director: Corporate Services |
| | <u>ID02</u> Encourage and support capacity and skills building initiatives for communities. | -1 200 000 | 6 006 080 | - | 6 006 080 | Director: Corporate Services |
| | <u>ID03</u> Attract, retain and encourage skills transfer initiatives. | - | 13 481 523 | - | 13 481 523 | Director: Corporate Services |
| | <u>ID04</u> Maintain good working conditions for staff | - | 13 481 523 | - | 13 481 523 | Director: Corporate Services |

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| IDP Objectives | Programme | Revenue | Operating Expenditure | Capital Expenditure | Total Expenditure | Service Name |
|--|---|-----------|-----------------------|---------------------|-------------------|------------------------------|
| | ID05 Implement shared services on governance issues within the District | - | 6 987 208 | 884 580 | 7 871 788 | Director: Corporate Services |
| | ID06 Ensure that funded vacant posts are filled. | - | 13 481 523 | - | 13 481 523 | Director: Corporate Services |
| Ensure enhanced service delivery through efficient institutional arrangements | | | | | | |
| | ID07 Ensure legislative compliance and improved legal capacity of the District. | - | 16 005 530 | - | 16 005 530 | Director: Corporate Services |
| | ID08 Strategically utilise ICT to improve government efficiency. | - | 6 987 208 | 884 580 | 7 871 788 | Director: Corporate Services |
| Continuously develop and strategically utilise information technology, legal services and other internal services to provide more efficient government | ID09 Ensure availability of office space and manage council buildings in an effective and efficient manner. | -8 764.00 | 18 022 790 | 700 000 | 18 722 790 | Director: Corporate Services |
| | KPA 5: Good Governance and Public Participation (Gg) | | | | | |

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 N/A = No target was set for the quarter in the approved SDBIP

| IDP Objectives | Programme | Revenue | Operating Expenditure | Capital Expenditure | Total Expenditure | Service Name |
|---|---|------------|-----------------------|---------------------|-------------------|--------------------------|
| Facilitate intergovernmental cooperation | <u>GG01</u> Promote intergovernmental cooperation initiatives. | -934 000 | 6 085 336 | - | 6 085 336 | Chief Operations Officer |
| | <u>GG02</u> Regular and effective communications with communities. | -934 000 | 8 968 089 | - | 8 968 089 | Chief Operations Officer |
| | <u>GG03</u> Work closely with traditional leadership structures in the implementation of rural development programmes. | -5 070 000 | 18 942 986 | - | 18 942 986 | Chief Operations Officer |
| Communicate effectively with communities | <u>GG04</u> Strengthen internal communications. | -934 000 | 8 968 089 | - | 8 968 089 | Chief Operations Officer |
| | <u>GG05</u> Promote performance management amongst councillors and officials. | -934 000 | 6 085 336 | - | 6 085 336 | Chief Operations Officer |
| | <u>GG06</u> Implement effective planning and reporting mechanisms. | -934 000 | 17 968 665 | - | 17 968 665 | Chief Operations Officer |
| Ensure integrated planning and performance management | | | | | | |

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 = target not achieved (< 74%).
 = information not yet available.
 = significant progress (75 - 90%) has been achieved.
 N/A = No target was set for the quarter in the approved SDBIP

| IDP Objectives | Programme | Revenue | Operating Expenditure | Capital Expenditure | Total Expenditure | Service Name |
|---|---|----------|-----------------------|---------------------|-------------------|--|
| | GG07 Establish and support municipal oversight systems, mechanisms and processes. | -934 000 | 31 011 349 | - | 31 011 349 | Director Financial Services, Director Corporate Services, Director Community Services, Chief Operations Officer, Director Technical Services |
| | GG08 Ensure and maintain clean governance. | -934 000 | 23 066 478 | - | 23 066 478 | Director Financial Services, Director Corporate Services, Director Community Services, Chief Operations Officer, Director Technical Services |
| | GG09 Facilitate Implementation of HIV and AIDS programmes. | -934 000 | 8 198 604 | - | 8 198 604 | Chief Operations Officer |
| Facilitate the development of a healthy and inclusive society | GG10 Facilitate Implementation of programmes targeting the special groups (SPU). | | 8 198 604 | - | 8 198 604 | Chief Operations Officer |
| To capture additional objectives expand groups | | | | | | |

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  = information not yet available.
  = significant progress (75 - 90%) has been achieved.
 N/A = No target was set for the quarter in the approved SDBIP


| IDP Objectives | Programme | Revenue | Operating Expenditure | Capital Expenditure | Total Expenditure | Service Name |
|---|-----------|----------------|-----------------------|---------------------|-------------------|--------------|
| Total budgeted/actual expenditure/revenue | | -1 433 079 444 | 1 621 308 915 | 475 126 184 | 2 096 435 099 | 0 |



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 N/A = No target was set for the quarter in the approved SDBIP

PART 3

Quarterly Projections of Service Delivery Targets and Performance Indicators

2.1.1 KPA 1: Service Delivery and Infrastructure provision

| STRATEGIC OBJECTIVE | | | | | | | | | | | | | | | |
|--|---|-------------------|--|----------------|----|----------------|-----|----------|-------------|-------------------------------------|---|--|--|--------------------------|--|
| PROGRAMME | | | | | | | | | | | | | | | |
| KPI NUMBER | | | | | | | | | | | | | | | |
| KEY PERFORMANCE INDICATOR | | | | | | | | | | | | | | | |
| BASELINE (JUNE 2014) | | | | | | | | | | | | | | | |
| APPROVED ANNUAL TARGET | | | | | | | | | | | | | | | |
| REVIEWED ANNUAL TARGET | | | | | | | | | | | | | | | |
| | | QUARTERLY TARGETS | | | | AUDIT EVIDENCE | | SNAPSHOT | | REASONS FOR VARIANCE | | CORRECTIVE MEASURES | | RESPONSIBLE DIRECTORATE | |
| | | Qtr. 3 Planned | | Qtr. 4 Planned | | | | | | | | | | | |
| | | Qtr. 3 Actual | | Qtr. 4 Actual | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |
| Provide universal access to basic services | SD01: Maintain and rehabilitate all water and sanitation infrastructure | SD01-01 | Improvement in municipal green drop score (output) | 33 | 50 | N/A | N/A | 50 | Outstanding | Official Green Drop report from DWA |  | The Green Drop Assessment has not yet been conducted by the Department of Water and Sanitation | Engage the Department for information as to when they will release results. There are monthly Blue and Green Drop meetings to monitor the progress to meet the annual target | Community Services & WSP | |

| STRATEGIC OBJECTIVE | PROGRAMME | KPI NUMBER | KEY PERFORMANCE INDICATOR | BASELINE (JUNE 2014) | APPROVED ANNUAL TARGET | REVIEWED ANNUAL TARGET | QUARTERLY TARGETS | | | | AUDIT EVIDENCE | SNAPSHOT | REASONS FOR VARIANCE | CORRECTIVE MEASURES | RESPONSIBLE DIRECTORATE | |
|---------------------|-----------|------------|--|----------------------|------------------------|------------------------|-------------------|----------------|---------------|----------------|----------------|-------------------------------------|---|--|--|--------------------------|
| | | SD01-03 | Improvement in municipal blue drop score (Output) | 87 | 87 | N/A | 87-N/A | Qtr. 3 Planned | Qtr. 3 Actual | Qtr. 4 Planned | Qtr. 4 Actual | Official Blue Drop report from DWVA |  | The Blue Drop Report has not yet been released by the Department of Water and Sanitation | Engage the Department for information as to when they will release results. There are monthly Blue and Green Drop meetings to monitor the progress to meet the annual target | Community Services & WSP |
| | | SD01-04 | % compliance with SANS 241 for drinking water quality as per BDS (Outcome) | 97% | 97% | N/A | 97% | | 84.2% | 97% | 94.4% | BDS report on water quality |  | Old and aging infrastructure that compromises clean water when it is distributed to the consumers. | Ongoing lobbying for funding to replace the old aging infrastructure | WSP |

= Target achieved and or exceeded (> 80%),
 = target not achieved (< 74%),
 = information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDBIP

| STRATEGIC OBJECTIVE | | PROGRAMME | | KPI NUMBER | | KEY PERFORMANCE INDICATOR | | BASELINE (JUNE 2014) | | APPROVED ANNUAL TARGET | | REVIEWED ANNUAL TARGET | | QUARTERLY TARGETS | | | | AUDIT EVIDENCE | | SNAPSHOT | | REASONS FOR VARIANCE | | CORRECTIVE MEASURES | | RESPONSIBLE DIRECTORATE | | | | | |
|---------------------|--|---|--|------------|--|---|--|----------------------|--|--|--|-----------------------------------|--|-------------------------|--|-------|--|-----------------------------------|--|-----------------------------------|--|----------------------|--|--|--|--|--|--------------------------|--|--------------------|--|
| SD01-07 | | SD01-06 | | SD01-05 | | Review of WSDP and approved by Council (LGTA's) (Input) | | Approved WSDP | | Reviewed of WSDP and approved by Council | | Reviewed WSDP approved by Council | | Drafted the council N/A | | N/A | | Reviewed WSDP approved by Council | | Reviewed WSDP approved by Council | | Council resolutions | | | | None | | None | | Community Services | |
| | | Number Ratio of reported water and waste water incidents on asset management system on which action is taken (LGTA's) (Outcome) | | | | | | 01:01 | | 01:01 | | 01:01 | | 01:01 | | 01:01 | | Quarterly to Top Management | | | | None | | None | | WSP | | | | | |
| New indicator | | 01:01 | | | | | | | | | | | | | | 30 | | Outstanding | | Report from DWA | | | | The Department of Water Services has not yet releases the result | | Engage the Department for information as to when they will release results | | Community Services & WSP | | | |
| 30 | | 01:01 | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| N/A | | N/A | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |

Community Services

= Target achieved and or exceeded (> 90%),
 = target not achieved (< 74%),
 = information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDBIP

| STRATEGIC OBJECTIVE | | PROGRAMME | | KPI NUMBER | | KEY PERFORMANCE INDICATOR | | BASELINE (JUNE 2014) | | APPROVED ANNUAL TARGET | | REVIEWED ANNUAL TARGET | | QUARTERLY TARGETS | | | | AUDIT EVIDENCE | | SNAPSHOT | | REASONS FOR VARIANCE | | CORRECTIVE MEASURES | | RESPONSIBLE DIRECTORATE | | | | | | | |
|--|--|---|--|---|--|---|--|---|--|------------------------|--|------------------------|--|---|--|---|--|--------------------|--|-----------------|--|---|--|---|--|-------------------------|--|---|--|---|--|--------------------|--|
| SD06: Provide and improve the quality of municipal health services | | SD06-01 | | SD05-05 | | SD05-04 | | % of households with access to basic level of sanitation (NKPI) | | New indicator | | 55.2% (53897) | | 60.3% (58897) | | N/A | | N/A | | 60.3% | | 62% | | Report to Mayco | | | | More toilets were built in Elundini villages due to additional budget availability. | | The more households without any sanitation to benefit in the shortest time from this project, the better. | | Technical Services | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| SD06-02 | | SD06-01 | | SD05-05 | | SD05-04 | | % of households earning less than R1100 per month with access to free basic services (NKPI) | | New indicator | | 55.2% (53897) | | 60.3% (58897) | | N/A | | N/A | | 60.3% | | 62% | | Report to Mayco | | | | More toilets were built in Elundini villages due to additional budget availability. | | The more households without any sanitation to benefit in the shortest time from this project, the better. | | Technical Services | |
| Number of inspections (visits) per quarter on each of the 13 urban waste sites (Outcome) | | Number % of illegal waste dumping points where compliance was enforced (Output) | | % of households earning less than R1100 per month with access to free basic services (NKPI) | | % of households with access to basic level of sanitation (NKPI) | | 100% of registered households (indigents) | | New indicator | | 55.2% (53897) | | 60.3% (58897) | | N/A | | N/A | | 60.3% | | 62% | | Report to Mayco | | | | More toilets were built in Elundini villages due to additional budget availability. | | The more households without any sanitation to benefit in the shortest time from this project, the better. | | Technical Services | |
| 14 inspection | | 100% of all illegal waste dumping | | New indicator | | 55.2% (53897) | | 60.3% (58897) | | N/A | | N/A | | 60.3% | | 62% | | Report to Mayco | | | | More toilets were built in Elundini villages due to additional budget availability. | | The more households without any sanitation to benefit in the shortest time from this project, the better. | | Technical Services | | | | | | | |
| 12 inspection per site | | 100% | | 100% of registered households (indigents) | | 60.3% (58897) | | N/A | | N/A | | N/A | | 60.3% | | 62% | | Report to Mayco | | | | More toilets were built in Elundini villages due to additional budget availability. | | The more households without any sanitation to benefit in the shortest time from this project, the better. | | Technical Services | | | | | | | |
| N/A | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A | | 60.3% | | 62% | | Report to Mayco | | | | More toilets were built in Elundini villages due to additional budget availability. | | The more households without any sanitation to benefit in the shortest time from this project, the better. | | Technical Services | | | | | | | |
| 3 | | 100% | | N/A | | N/A | | N/A | | N/A | | N/A | | 60.3% | | 62% | | Report to Mayco | | | | More toilets were built in Elundini villages due to additional budget availability. | | The more households without any sanitation to benefit in the shortest time from this project, the better. | | Technical Services | | | | | | | |
| 3 | | 100% (of 420) | | N/A | | N/A | | N/A | | N/A | | N/A | | 60.3% | | 62% | | Report to Mayco | | | | More toilets were built in Elundini villages due to additional budget availability. | | The more households without any sanitation to benefit in the shortest time from this project, the better. | | Technical Services | | | | | | | |
| 3 | | 100% | | 100% of registered households (indigents) | | 60.3% | | 62% | | Report to Mayco | | | | More toilets were built in Elundini villages due to additional budget availability. | | The more households without any sanitation to benefit in the shortest time from this project, the better. | | Technical Services | | | | | | | | | | | | | | | |
| 3 | | 100% (of 434) | | N/A | | N/A | | N/A | | N/A | | N/A | | 60.3% | | 62% | | Report to Mayco | | | | More toilets were built in Elundini villages due to additional budget availability. | | The more households without any sanitation to benefit in the shortest time from this project, the better. | | Technical Services | | | | | | | |
| Inspection Reports to management | | Monthly illegal Waste Reports to management | | Report to Mayco | | Report to Mayco | | Report to Mayco | | Report to Mayco | | Report to Mayco | | Report to Mayco | | Report to Mayco | | Report to Mayco | | Report to Mayco | | Report to Mayco | | Report to Mayco | | Report to Mayco | | Report to Mayco | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | | | | |
| None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | | | | | |
| Community Services | | Community | | Finance | | Technical Services | | RESPONSIBLE DIRECTORATE | | | | | | | | | | | | | | | | | | | | | | | | | |

| STRATEGIC OBJECTIVE | | PROGRAMME | | KPI NUMBER | | KEY PERFORMANCE INDICATOR | | BASELINE (JUNE 2014) | | APPROVED ANNUAL TARGET | | REVIEWED ANNUAL TARGET | | QUARTERLY TARGETS | | | | AUDIT EVIDENCE | | SNAPSHOT | | REASONS FOR VARIANCE | | CORRECTIVE MEASURES | | RESPONSIBLE DIRECTORATE | | | | | |
|---------------------|--|-----------|--|--|--|---|--|---------------------------------|--|------------------------|--|------------------------|--|-------------------|--|------------------|--|---|--|----------------------------------|--|---|--|--|--|--|--|--------------------|--|--------------------|--|
| | | | | SD06-03 | | % of sewage spills where compliance was enforced (Output) | | 100% of all sewage spills (114) | | 100% | | N/A | | 100% | | 100% (of 181) | | 100% | | 100% (of 197) | | Sewage Inspection Reports to management | | 👍 | | None | | None | | Community Services | |
| | | SD06-04 | | Number of Informal food vendors (hawkers, caterers, spaza shop owners) receiving Health and Hygiene education and or training (Output) | | 81 out of 400 | | 80 | | N/A | | N/A | | 80 (accumulative) | | 444 accumulative | | Attendance registers from training sessions | | 👍 | | Significant number of events in mainly rural areas where skills were not yet transferred resulting in many more caterers receiving Health and Hygiene education | | This is a matter that cannot be foreseen | | Community Services | | | | | |
| | | SD06-05 | | Number of Formal Food Premises inspections undertaken (input) | | 204 including some that are revaluation | | 204 | | N/A | | 51 | | 63 | | 51 | | 47 | | Inspection Reports to management | | 👍 | | Slight variation down on the target to even out matters in the prior quarter. Food premises are inspected to | | This is a matter that cannot be foreseen | | Community Services | | | |

| STRATEGIC OBJECTIVE | | | |
|---------------------------|--|--|-------------------|
| PROGRAMME | | | |
| KPI NUMBER | | | |
| KEY PERFORMANCE INDICATOR | | | |
| BASELINE (JUNE 2014) | | | |
| APPROVED ANNUAL TARGET | | | |
| REVIEWED ANNUAL TARGET | | | |
| QUARTERLY TARGETS | | | |
| | | | Qtr. 3 Planned |
| AUDIT EVIDENCE | | | |
| SNAPSHOT | | | |
| REASONS FOR VARIANCE | | | |
| CORRECTIVE MEASURES | | | |
| RESPONSIBLE DIRECTORATE | | | |

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| SD8: Facilitate improvement of network and communications | SD07: Support rehabilitation of all-gravel roads networks throughout the District | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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| STRATEGIC OBJECTIVE | | PROGRAMME | | KPI NUMBER | | KEY PERFORMANCE INDICATOR | | BASELINE (JUNE 2014) | | APPROVED ANNUAL TARGET | | REVIEWED ANNUAL TARGET | | QUARTERLY TARGETS | | | | AUDIT EVIDENCE | | SNAPSHOT | | REASONS FOR VARIANCE | | CORRECTIVE MEASURES | | RESPONSIBLE DIRECTORATE | |
|--|--|---|--|--|--|---|--|----------------------|--|------------------------|--|------------------------|--|-------------------|---------------|----------------|---------------|------------------|--|----------|--|---|--|----------------------------------|--|-------------------------|--|
| Facilitate environmental management and conservation | | SD9: Implement working for water and working for wetlands | | SD9-02 | | % budget expenditure in the of the 2014/15 National FY allocation of alien plants eradication programme (Working for Water) (Outcome) | | 100% | | 100% expenditure | | N/A | | Qtr. 3 Planned | Qtr. 3 Actual | Qtr. 4 Planned | Qtr. 4 Actual | Reports to Mayco | | | | Allocation of funding was delayed from the department | | Continue engaging the department | | Community Services | |
| | | SD9-01 | | % budget expenditure in the of the 2014/15 National FY allocation on implementation of working for Wetland rehabilitation programme (Output) | | 100% | | 100% | | 100% expenditure | | N/A | | Qtr. 3 Planned | Qtr. 3 Actual | Qtr. 4 Planned | Qtr. 4 Actual | Reports to Mayco | | | | 8% of money not claimed | | None | | Community Services | |

2.1.2: Local Economic Development

| Facilitate and implement job creation and poverty alleviation initiatives | | STRATEGIC OBJECTIVE | | | |
|--|--|---------------------------|---------------|----------------|---------------|
| LED01: Implement projects and programmes through labour intensive methods | | PROGRAMME | | | |
| LED01-02 | LED01-01 | KPI NUMBER | | | |
| Number of job opportunities created through WfW and wetlands (Output) | Number of jobs created through municipality's local economic development initiatives including capital projects | KEY PERFORMANCE INDICATOR | | | |
| 1986 | 2723 | BASELINE (JUNE 2014) | | | |
| 497 in each quarter | 2000 | ANNUAL TARGET | | | |
| 1659 | N/A | REVIEWED ANNUAL TARGET | | | |
| 497 | 500 | QUARTERLY TARGETS | | | |
| 168 | 608 | Qtr. 3 Planned | Qtr. 3 Actual | Qtr. 4 Planned | Qtr. 4 Actual |
| 299 | 500 | | | | |
| 497 | 1036 | | | | |
| 25 | Quarterly report to Mayo | AUDIT EVIDENCE | | | |
| Report to Mayo | 👍 | SNAPSHOT | | | |
| 👍 | More jobs were created due to the additional number of toilets constructed for the quarter due to the reallocation from the MIG. | REASONS FOR VARIANCE | | | |
| JGDM gets funding in terms of the national financial year. Only agreement with working for wetlands programme was concluded in the year. The one with working for water programme has been delayed due to concerns on disciplinary | None. The more jobs created for local people on this project, the better. | CORRECTIVE MEASURES | | | |
| Continue engaging the department | Technical Services | RESPONSIBLE DIRECTORATE | | | |
| Community Services | | | | | |



= Target achieved and or exceeded (> 90%),
 = target not achieved (< 74%),
 = Information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDBIP

| | | | STRATEGIC OBJECTIVE | | | | |
|---|--|--|---|---------------|----------------|-------------------------|----------------|
| LED03: Encourage and support initiatives geared towards mass job creation and sustainable livelihoods | LED2: Encourage improvement of access to | | PROGRAMME | | | | |
| LED03-01 | LED02-01 | | KPI NUMBER | | | | |
| Number of reports on job opportunities created through CWP (Input) | Number of information sessions held with farming communities (Outcome) | | KEY PERFORMANCE INDICATOR | | | | |
| | | | BASELINE (JUNE 2014) | | | | |
| | | | ANNUAL TARGET | | | | |
| | | | REVIEWED ANNUAL TARGET | | | | |
| | | | | | | | |
| | | | QUARTERLY TARGETS | | | | AUDIT EVIDENCE |
| | | | Qtr. 3 Planned | Qtr. 3 Actual | Qtr. 4 Planned | Qtr. 4 Actual | |
| 3 reports | 1 | | | | | | |
| 2 reports | 1 | | | | | | |
| N/A | N/A | | | | | | |
| | 1 | | | | | | |
| | 1 report | | | | | | |
| | 1 report | | | | | | |
| | N/A | | | | | | |
| | N/A | | | | | | |
| | Report to Mayco | Minutes of meetings and attendance registers / proof of engagement | | | | | |
| | | | | | | | |
| | N/A | N/A | action against JGDM staff involved in the programme | | | | |
| | N/A | N/A | | | | | |
| | COO | COO | | | | RESPONSIBLE DIRECTORATE | |

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 = target not achieved (< 74%),
 = information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDBIP

| STRATEGIC OBJECTIVE | | PROGRAMME | | KPI NUMBER | | KEY PERFORMANCE INDICATOR | | BASELINE (JUNE 2014) | | ANNUAL TARGET | | REVIEWED ANNUAL TARGET | | QUARTERLY TARGETS | | | | AUDIT EVIDENCE | | SNAPSHOT | | REASONS FOR VARIANCE | | CORRECTIVE MEASURES | | RESPONSIBLE DIRECTORATE | | | |
|---|--|--|--|---|--|--|--|----------------------|--|---------------|--|------------------------|--|-------------------|--|-----------------|--|----------------|--|--|--|----------------------|--|---------------------|--|-------------------------|--|-----|--|
| LED05: Facilitate and actively participate in youth development programmes | | LED04: Support and facilitate rural development and poverty alleviation programmes | | LED04-01 | | Number of Reports on the implementation of Rural development programme and anti-poverty strategy (Input) | | 2 | | 2 reports | | N/A | | 1 report | | 1 report | | N/A | | N/A | | Report to Mayco | | N/A | | N/A | | COO | |
| LED05-01 | | LED04-02 | | Number of funding applications submitted for cooperatives and SMMEs, to potential funders (Outcome) | | 13 | | 2 | | N/A | | N/A | | N/A | | 2 | | 2 | | Proof of submission of applications | | 👍 | | None | | None | | COO | |
| Number of business support meetings/ engagement facilitated for social groups (woman, youth, disabled) (Output) | | 12 | | 10 | | N/A | | 3 | | 3 | | 3 | | 4 | | Report to Mayco | | 👍 | | Additional engagements were facilitated based on the need to extend the impact of this programme | | None | | COO | | | | | |

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 N/A = No target was set for the quarter in the approved SD8IP

| Facilitate and support regional economic development initiatives | | | | | | | | | | STRATEGIC OBJECTIVE | |
|--|--|--|---|--|--|--|--|--|--|---------------------------|--|
| LED06: Identify, support and implement economic development flagship and anchor projects | | | | | | | | | | PROGRAMME | |
| LED06-03 | | | LED06-02 | | LED06-01 | | | | | KPI NUMBER | |
| JoGEDA: Investment Strategy Number of investment strategy developed and approved by the Board (Input) | | | JoGEDA: Maize Meat Hub Number of business plans approved (Output) | | JoGEDA: Number of Status Quo reports on Gariep middle income housing, Elundini middle income housing, Senqu Plastic, and Senqu Commercial Property Development presented to mayoral committee (Output) | | | | | KEY PERFORMANCE INDICATOR | |
| 0 | | | Business Plan 2011 | | Feasibility study, Business Plan 2007,2013 | | | | | BASELINE (JUNE 2014) | |
| 1 | | | 1 | | 4 | | | | | ANNUAL TARGET | |
| N/A | | | N/A | | N/A | | | | | REVIEWED ANNUAL TARGET | |
| | | | 4 N/A | | 1 | | | | | Qtr. 3 Planned | |
| | | | N/A | | 1 | | | | | Qtr. 3 Actual | |
| | | | N/A 1 | | 1 | | | | | Qtr. 4 Planned | |
| | | | 0 | | 1 | | | | | Qtr. 4 Actual | |
| Approved investment strategy, Board resolutions | | | Approved business plan by the Board. Proof of funding application | | Reports to Council | | | | | AUDIT EVIDENCE | |
|  | | | | |  | | | | | SNAPSHOT | |
| The target could not be achieved due to unexpected lack of human resource capacity. An employee responsible for the target got an accident | | | N/A | | None | | | | | REASONS FOR VARIANCE | |
| Target has been moved to the next financial year | | | N/A | | None | | | | | CORRECTIVE MEASURES | |
| COO | | | COO | | COO | | | | | RESPONSIBLE DIRECTORATE | |





| | | | | | | STRATEGIC OBJECTIVE | |
|--|--|--|--|--|--|---------------------------|---------------|
| LED07: Facilitate and support local supplier development initiatives | | | | | | PROGRAMME | |
| LED07-01 | | | | | | KPI NUMBER | |
| | | | | | | KEY PERFORMANCE INDICATOR | |
| | | | | | | BASELINE (JUNE 2014) | |
| | | | | | | ANNUAL TARGET | |
| | | | | | | REVIEWED ANNUAL TARGET | |
| | | | | | | QUARTERLY TARGETS | |
| | | | | | | Qtr. 3 Planned | Qtr. 3 Actual |
| | | | | | | Qtr. 4 Planned | Qtr. 4 Actual |
| | | | | | | AUDIT EVIDENCE | |
| | | | | | | SNAPSHOT | |
| | | | | | | REASONS FOR VARIANCE | |
| | | | | | | CORRECTIVE MEASURES | |
| | | | | | | RESPONSIBLE | |

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 = target not achieved (< 74%).
 = information not yet available.
 = significant progress (75 - 90%) has been achieved.
 N/A = No target was set for the quarter in the approved SDBIP



| | | STRATEGIC OBJECTIVE | | | |
|---|--|---------------------------|---------------|----------------|---------------|
| LED09: Participate and support initiatives geared towards revitalization of towns and settlements | LED08: Create and maintain stakeholder engagement | PROGRAMME | | | |
| LED09-01 | LED08-01 | KPI NUMBER | | | |
| Number of reports on the implementation of District Branding and marketing strategy | Number of District Support Team forum Meetings held (Outcome) | KEY PERFORMANCE INDICATOR | | | |
| District Branding and marketing strategy | 3 | BASELINE (JUNE 2014) | | | |
| 2 reports | 2 | ANNUAL TARGET | | | |
| N/A | N/A | REVIEWED ANNUAL TARGET | | | |
| | | QUARTERLY TARGETS | | | |
| | | Qtr. 3 Planned | Qtr. 3 Actual | Qtr. 4 Planned | Qtr. 4 Actual |
| N/A | N/A | 1 meeting | 0 meeting | | |
| Report to Mayco and Mayco resolutions | Minutes and attendance registers of meetings | AUDIT EVIDENCE | | | |
| | | SNAPSHOT | | | |
| None | Meeting scheduled 25 June 2015 but was later postponed due non-availability of members | REASONS FOR VARIANCE | | | |
| None | Meeting took place on 15 July 2015 | CORRECTIVE MEASURES | | | |
| COO | COO | RESPONSIBLE DIRECTORATE | | | |

= Target achieved and exceeded (> 90%),
 = target not achieved (< 74%),
 = information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDBIP






2.1.3 Financial Viability and Management

| Ensure effective financial management and reporting | | | | | | | | | | STRATEGIC OBJECTIVE | |
|---|--|---|--|---|--|---|--|-------------------------|--|---------------------------|--|
| FM01: Comply with all statutory financial reporting and management | | | | | | | | | | PROGRAMME | |
| FM01-04 | | FM01-03 | | FM01-02 | | FM01-01 | | KPI NUMBER | | KEY PERFORMANCE INDICATOR | |
| New indicator 100% | | 5% | | 100% | | 100% | | BASELINE (JUNE 2014) | | | |
| 100% | | 5% | | 100% | | 100% | | ANNUAL TARGET | | | |
| N/A | | 15% | | N/A | | N/A | | REVIEWED ANNUAL TARGET | | | |
| | | 100% | | 5% | | 25% | | Qtr. 3 Planned | | | |
| | | 100% | | 2% | | 31% | | Qtr. 3 Actual | | | |
| | | 100% | | 15% | | 25% | | Qtr. 4 Planned | | | |
| | | | | | | | | Qtr. 4 Actual | | | |
| Income and expenditure report | | Income and expenditure report | | Income and expenditure report | | Income and expenditure report | | AUDIT EVIDENCE | | | |
|  | |  | |  | |  | | SNAPSHOT | | | |
| None | | None | | | | | | REASONS FOR VARIANCE | | | |
| None | | None | | | | | | CORRECTIVE MEASURES | | | |
| Finance | | Finance | | Technical Services | | All Directors | | RESPONSIBLE DIRECTORATE | | | |

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 = Information not yet available,
 = significant progress (75 - 90%), has been achieved,
 N/A = No target was set for the quarter in the approved SDBIP

| STRATEGIC OBJECTIVE | | PROGRAMME | | KPI NUMBER | | KEY PERFORMANCE INDICATOR | BASELINE (JUNE 2014) | | ANNUAL TARGET | | REVIEWED ANNUAL TARGET | | QUARTERLY TARGETS | | | | AUDIT EVIDENCE | SNAPSHOT | REASONS FOR VARIANCE | CORRECTIVE MEASURES | RESPONSIBLE DIRECTORATE |
|---------------------|--|-----------|---------|------------|--|---------------------------|----------------------|--|---------------|--|------------------------|--|-------------------|----------------|---------------|----------------|--|---|----------------------|---------------------|-------------------------|
| FM01-09 | FM01-08 | FM01-07 | FM01-06 | FM01-05 | | | | | | | | | | Qtr. 3 Planned | Qtr. 3 Actual | Qtr. 4 Planned | | | | | |
| | % of budget actually spent on implementing workplace skills plan (LGSEIA and Internal training budget) (Input) | 0.13 | 30 days | 0% | | | | | | | | | 0% | 1% | 0% | | Income and expenditure report, Audited AFS |  | | | Finance |
| | % expenditure on repairs and maintenance against the budget (Input) | 02.02 | 30 days | 0% | | | | | | | | | 30 days | 30 days | 30 days | | S71 Report to Council |  | None | None | Finance |
| | | N/A | N/A | N/A | | | | | | | | | | | | | | | | | |
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| | | | | | STRATEGIC OBJECTIVE | | | |
|--|---|---|---|---|---------------------------|-------------------------|-------------------------|-------------------------|
| FM03: Implement anti-fraud and anti-corruption measures | | | | FM02: Improve financial administrative capacity of the District | PROGRAMME | | | |
| FM03-01 | FM02-04 | FM02-03 | FM02-02 | FM02-01 | KPI NUMBER | | | |
| Number of reports on the implementation of Anti-Fraud and anti-corruption strategy (Input) | % of operational budget actually spent (Input) | Total-outstanding service-debtors Outstanding service debtors to revenue (NKP) | % reduction in municipal debtors related to service charges (Output) | Debt coverage ratio (Output) | KEY PERFORMANCE INDICATOR | | | |
| Anti-Fraud and anti-corruption strategy | 100% | TBD | 50% | 01:01 | BASELINE (JUNE 2014) | | | |
| 4 reports | 100% | 1.8 | 40% | 02.03 | ANNUAL TARGET | | | |
| N/A | N/A | 1.8 | N/A | 14 | REVIEWED ANNUAL TARGET | | | |
| 1 report | 25% | 0.9 | 10% | 7 | QUARTERLY TARGETS | | | |
| 1 report | 18% | 2 | 10% | 23.2 | Qtr. 3 Planned | Qtr. 3 Actual | Qtr. 4 Planned | Qtr. 4 Actual |
| 1 report | 25% | 0.9 | 10% | 7 | Qtr. 4 Actual | Qtr. 4 Actual | Qtr. 4 Actual | Qtr. 4 Actual |
| Report to Mayco | Income and expenditure report, Audited AFS | Debtors Report | Debtors Report | S71 Report to Council | AUDIT EVIDENCE | AUDIT EVIDENCE | AUDIT EVIDENCE | AUDIT EVIDENCE |
|  |  |  |  |  | SNAPSHOT | SNAPSHOT | SNAPSHOT | SNAPSHOT |
| None | | None | None | None | REASONS FOR VARIANCE | REASONS FOR VARIANCE | REASONS FOR VARIANCE | REASONS FOR VARIANCE |
| None | | None | None | None | CORRECTIVE MEASURES | CORRECTIVE MEASURES | CORRECTIVE MEASURES | CORRECTIVE MEASURES |
| COO | Finance (All | Finance | Finance | Finance | RESPONSIBLE DIRECTORATE | RESPONSIBLE DIRECTORATE | RESPONSIBLE DIRECTORATE | RESPONSIBLE DIRECTORATE |

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 N/A = No target was set for the quarter in the approved SDBIP

| | | | STRATEGIC OBJECTIVE | | | | | | | | | | | | | | | |
|--|---|--|---------------------------|--|--|------|------|--|--------------------|---|-----|-----------------------------|-----|-----|-----|-----|-----|--------------------|
| ID04: Maintain good working conditions for staff | ID03: Attract, retain and encourage skills transfer initiatives | ID02: Encourage and support capacity and skills building initiatives for communities | PROGRAMME | | | | | | | | | | | | | | | |
| ID04-01 | ID03-01 | ID02-01 | KPI NUMBER | | | | | | | | | | | | | | | |
| Number of LLF meetings (Outcome) | Review of staff attraction and retention strategy (Input) | Number of training initiatives undertaken as per WSP (Outcome) | KEY PERFORMANCE INDICATOR | | | | | | | | | | | | | | | |
| 4 annually | Staff attraction and retention strategy | 14 | BASELINE (JUNE 2014) | | | | | | | | | | | | | | | |
| 4 meetings | Strategy implemented | 15 | ANNUAL TARGET | | | | | | | | | | | | | | | |
| N/A | Remove to 15/16 FY | Removed | REVIEWED ANNUAL TARGET | | | | | | | | | | | | | | | |
| 1 meeting | 1 meeting | 1 meeting | 1 meeting | Quarterly reports to Mayo / Minutes and attendance registers | | None | None | | Corporate Services | | | | | | | | | |
| | | | | | | | | | | Submission of the Draft to LLF for comments | N/A | Strategy adopted by Council | N/A | N/A | N/A | N/A | N/A | Corporate Services |
| | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | |

= Target achieved and or exceeded (> 90%),
 = target not achieved (< 74%),
 = information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDBIP

| STRATEGIC OBJECTIVE | | PROGRAMME | | KPI NUMBER | | KEY PERFORMANCE INDICATOR | | BASELINE (JUNE 2014) | | ANNUAL TARGET | | REVIEWED ANNUAL TARGET | | QUARTERLY TARGETS | | | | AUDIT EVIDENCE | | SNAPSHOT | | REASONS FOR VARIANCE | | CORRECTIVE MEASURES | | RESPONSIBLE DIRECTORATE | |
|---|--|--|--|---|--|---|--|-----------------------|--|-------------------|--|------------------------|--|-------------------|--|----------|--|----------------|--|----------------------------------|--|----------------------|--|---------------------|--|-------------------------|--|
| Ensure enhanced service delivery through efficient institutional arrangements | | ID05: Implement shared services on governance issues within the District | | ID05-01 | | Conduct Study on the possible implementation of a Shared Services on IT within the District (Input) | | Draft Study completed | | 1 report compiled | | Removed to 15/16 FY | | N/A | | N/A | | N/A | | | | N/A | | N/A | | Corporate Services | |
| ID06: Ensure that funded vacant posts are filled | | ID06-01 | | The average length of time it takes to fill a post (Output) | | 3 months | | 3 months | | N/A | | N/A | | 3 months | | 3 months | | 3 months | | Monthly report to Top Management | | None | | None | | Corporate Services | |

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 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SD8IP

| STRATEGIC OBJECTIVE | | PROGRAMME | | KPI NUMBER | | KEY PERFORMANCE INDICATOR | | BASELINE (JUNE 2014) | | ANNUAL TARGET | | REVIEWED ANNUAL TARGET | | QUARTERLY TARGETS | | | | AUDIT EVIDENCE | | SNAPSHOT | | REASONS FOR VARIANCE | | CORRECTIVE MEASURES | | RESPONSIBLE DIRECTORATE | | | | | |
|---|--|-----------|--|--|--|--|--|----------------------|--|-------------------------------------|--|------------------------|--|-------------------------|--|-------------------------|--|-------------------------------------|--|-------------------------|--|----------------------|--|---------------------|--|-------------------------|--|--------------------|--|--------------------|--|
| ID09: Ensure availability of office space and manage council buildings in an effective and efficient manner | | ID09-01 | | ID09-02 | | Number of council resolutions despatched and implemented and tracked (input) | | 15 | | Every mayoral committee and council | | N/A | | 1 council and 2 mayoral | | 1 council and 2 mayoral | | Every mayoral committee and council | | 1 council and 3 mayoral | | Council resolutions | | 👍 | | None | | None | | Corporate Services | |
| | | | | Number of ordinary Council meetings held (Outcome) | | 7 | | 7 meetings | | N/A | | 2 meetings | | 3 meetings | | 3 meetings | | 3 meetings | | Agenda and minutes | | 👍 | | None | | None | | Corporate Services | | | |

2.1.5 KPA 5: Good governance and public participation

| Communicate effectively with communities | | Facilitate intergovernmental cooperation | | STRATEGIC OBJECTIVE | |
|---|--|---|--|---------------------------|---------------|
| GG02: Regular and effective communications with communities | | GG01: Promote intergovernmental cooperation initiatives | | PROGRAMME | |
| GG02-02 | GG02-01 | GG01-02 | GG01-01 | KPI NUMBER | |
| Number of Community Outreach meetings held and reports on issues raised (Outcome) | Number of newsletters publications released and distributed (Output) | IDP reviewed and adopted by council (Input) | Number of DIMAFO meetings sitting held (Outcome) | KEY PERFORMANCE INDICATOR | |
| 2 meetings and a report on each | 4 | IDP | 1 meeting | BASELINE (2014) | |
| 2 meetings and 1 report for each LM | 4 | IDP reviewed and adopted by council | 4 meetings | Annual Target | |
| N/A | N/A | N/A | N/A | REVIEWED ANNUAL TARGET | |
| N/A | 1 | Draft IDP approved by council | 1 | QUARTERLY TARGETS | |
| | | | | Qtr. 3 Planned | Qtr. 3 Actual |
| | | | | Qtr. 4 Planned | Qtr. 4 Actual |
| | | | | Qtr. 4 Actual | Qtr. 4 Actual |
| 1 meeting and 1 report per LM | 1 | Final IDP approved by council | 4-2 Meetings | AUDIT EVIDENCE | |
| 1 meeting and 1 report per LM | 1 | Final IDP approved by council | 2 Meetings | SNAPSHOT | |
| Outreach report and attendance register | Newsletter and distribution list | Council resolutions | Minutes and attendance registers | REASONS FOR VARIANCE | |
| 👍 | 👍 | 👍 | 👍 | CORRECTIVE MEASURES | |
| None | None | None | None | RESPONSIBLE DIRECTORATE | |
| COO | COO | COO | COO | | |

| Ensure integrated planning and performance management | | | | STRATEGIC OBJECTIVE | |
|---|---|--|--|---------------------------|----------------|
| GG06: Implement effective planning and reporting mechanisms | | | GG05: Promote performance management amongst councillors and officials | | PROGRAMME |
| GG06-03 | GG06-02 | GG06-01 | GG05-01 | | KPI NUMBER |
| Number of reports on performance of service providers performance monitored (Input) | Number of signed obligations of middle management (Outcome) | Number of signed performance agreements by Section 56 Managers (Outcome) | Performance Management System Policy reviewed and <u>adopted-approved by council</u> (Input) | KEY PERFORMANCE INDICATOR | |
| 4 reports | 16 annually | 5 annually | Prior year review and adoption | BASELINE (2014) | |
| 4 reports | 16 | 5 annually | Performance Management System reviewed and <u>adopted approved by council</u> | Annual Target | |
| N/A | 17 | N/A | Performance Management System reviewed and approved by council | REVIEWED ANNUAL TARGET | |
| | | N/A | Draft Reviewed PMS Policy <u>adopted approved by council</u> | QUARTERLY TARGETS | |
| 1 | N/A | N/A | Draft reviewed PMS Policy approved by council | Qtr. 3 Actual | Qtr. 3 Planned |
| 1 | 0 | N/A | Final Reviewed PMS Policy <u>adopted approved by council</u> | Qtr. 4 Actual | Qtr. 4 Planned |
| 1 | 1 | N/A | Final Reviewed PMS Policy approved by council | Qtr. 4 Actual | Qtr. 4 Planned |
| SCM reports to Mayo | 1 Signed Performance Obligations | 5 signed performance agreements and proof of submission to province | Council resolutions | AUDIT EVIDENCE | |
| 👍 | 👍 | | 👍 | SNAPSHOT | |
| None | None | N/A | None | REASONS FOR VARIANCE | |
| None | None | N/A | None | CORRECTIVE MEASURES | |
| Finance | COO | COO | COO | RESPONSIBLE DIRECTORATE | |

= Target achieved and or exceeded (> 90%),
 = target not achieved (< 74%),
 = information not yet available,
 = significant progress (75 - 90%) has been achieved,
 N/A = No target was set for the quarter in the approved SDBJP

| STRATEGIC OBJECTIVE | | PROGRAMME | | KPI NUMBER | | KEY PERFORMANCE INDICATOR | | BASELINE (2014) | | Annual Target | | REVIEWED ANNUAL TARGET | | QUARTERLY TARGETS | | | | AUDIT EVIDENCE | | SNAPSHOT | | REASONS FOR VARIANCE | | CORRECTIVE MEASURES | | RESPONSIBLE DIRECTORATE | | | |
|---------------------|--|--|--|--|--|--|--|---|--|--|--|--|--|--|--|--|--|----------------|--|----------|--|----------------------|--|---------------------|--|-------------------------|--|------|--|
| | | GG08: Ensure and maintain clean governance | | GG08-01 | | GG08-02 | | GG08-03 | | GG08-04 | | | | | | | | | | | | | | | | | | | |
| | | | | Attain clean audit outcomes (audit of financial information) (Input) | | Attain clean audit outcomes (audit of performance information) (Input) | | % of previous year's audit queries addressed (Output) | | Number of updated risk register submitted Number of risk reports submitted (Report on the implementation of Strategic Risk Register) (Input) | | 4 reports | | 4 reports on implementation of agreed upon Strategic risk register | | 4 reports on updated risk register submitted | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A | |
| | | | | Unqualified audit | | Unqualified audit | | 100% | | 4 reports | | 4 reports on implementation of agreed upon Strategic risk register | | 4 reports on updated risk register submitted | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A | |
| | | | | Clean Audit | | Clean Audit | | 100% | | 4 reports on implementation of agreed upon Strategic risk register | | 4 reports on implementation of agreed upon Strategic risk register | | 4 reports on updated risk register submitted | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A | |
| | | | | N/A | | N/A | | N/A | | 4 reports on updated risk register submitted | | 4 reports on updated risk register submitted | | 4 reports on updated risk register submitted | | 4 reports on updated risk register submitted | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A | |
| | | | | N/A | | N/A | | N/A | | 1 | | 1 | | 1 | | 1 | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A | |
| | | | | Audit report | | Audit report | | Audit action plan and report | | Risk Committee report/ Risk management register to Mayco | | Risk Committee report/ Risk management register to Mayco | | Risk Committee report/ Risk management register to Mayco | | Risk Committee report/ Risk management register to Mayco | | N/A | | N/A | | N/A | | N/A | | N/A | | N/A | |
| | | | | N/A | | N/A | | N/A | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | |
| | | | | N/A | | N/A | | N/A | | None | | None | | None | | None | | None | | None | | None | | None | | None | | None | |
| | | | | Finance coordinates All | | COO coordinate | | All Directors | | COO | | COO | | COO | | COO | | COO | | COO | | COO | | COO | | COO | | COO | |

| Facilitate the development of a healthy and inclusive society | | | | | STRATEGIC OBJECTIVE | | | | | | | |
|---|---|---|--|---------------------------|---------------------|----------------|---------------|----------------|----------|----------------------|---------------------|-------------------------|
| GG10: facilitate Implementation of programmes supporting the special groups (SPU) | | | GG09: facilitate Implementation of HIV and AIDS programmes | | PROGRAMME | | | | | | | |
| GG10-03 | GG10-02 | GG10-01 | GG09-02 | KPI NUMBER | | | | | | | | |
| Report on the facilitation of the. Hosting of the District Sondela Youth Festival (Outcome) | Hosting of District Mayoral Cup (Outcome) | Number of reports on the implementation of the SPU Mainstreaming Strategy (Input) | Number of District AIDS Council meetings held (Outcome) | KEY PERFORMANCE INDICATOR | | | | | | | | |
| | | | | BASELINE (2014) | | | | | | | | |
| | | | | Annual Target | | | | | | | | |
| | | | | REVIEWED ANNUAL TARGET | | | | | | | | |
| | | | | QUARTERLY TARGETS | | | | | | | | |
| 1 | 1 | 4 Reports | 3 meetings | Qtr. 3 Planned | Qtr. 3 Actual | Qtr. 4 Planned | Qtr. 4 Actual | AUDIT EVIDENCE | SNAPSHOT | REASONS FOR VARIANCE | CORRECTIVE MEASURES | RESPONSIBLE DIRECTORATE |
| 1 | 1 | 4 Reports | 4 meetings | | | | | | | | | |
| N/A | N/A | N/A | N/A | | | | | | | | | |
| N/A | N/A | | | | | | | | | | | |
| N/A | N/A | | | | | | | | | | | |
| Reports to Mayco | Reports to Mayco | Reports to Mayco | Minutes and attendance registers. | | | | | | | | | |
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PART 4

4.1 Three Year Capital Works Plan

| Project Name | Description | Budgets (’000) | Funding Source | Location (Ward/ Local Municipality) | Implementing Department | Start Date | Completion Date | Progress | Comments |
|---|---|--------------------------------------|----------------|--|-------------------------|------------|--|---|--|
| Jamestown Bucket Eradication And Sanitation Phase 2 | Upgrading of the Waste Water Treatment works, outfall sewer and connection of all houses to the sewer network. | Total: R38,550 2014/15 R10m | MIG | Maletswai | PMU | 21/01/2011 | 29/04/2014 Practical completion certificate for Stage 1 was signed on 06/05/2014. | Tender for Stage 2 has been awarded and the contractor is on site and progressing. 2014/15 Expenditure = R4 028 821.61 | The project was split into smaller contracts to benefit more SMME's. Stage 1 is the upgrading of the WWTW and construction of the outfall sewer. Stage 2 of the project has started and contractor is on site. |
| Steynsburg Waterborne Sanitation Phase 3 | The project entails the construction of a new waste water treatment works, outfall sewers and the connection of all households to the sewer | Total: R24,108 2014/15 R9m | MIG | Gariep LM | PMU | 21/05/2012 | 30/06/2014 Practical completion was done on 30/06/2014. Final | 2014/15 expenditure = R559 929.77 WWTW completed, Main sewer lines have been completed, and House connections have been completed. The entire new sewer system is therefore connected and completed. | Now that the entire new sewer system has been connected and completed, the old ponds need to be de-commissioned and |

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 N/A = No target was set for the quarter in the approved SDBIP





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| | system. The existing ponds will be subsequently decommissioned and rehabilitated. | | | | | handover inspection was held on 2 October 2014. | | rehabilitated. This phase will commence in the 2015/16 financial year. |
| Sterkspruit: Upgrading Wtw And Bulk Lines | The scope of work involves the upgrade of the Sterkspruit Water Treatment Works (WTW), construction of a new 5Ml reservoir, upgrade Voyizana distribution pipeline and associated bulk distribution infrastructure | Total: Initial R48,000 With additional DWA Refurb funding: R60,283 2014/15 R9,000,000.00 (MIG) R10,000 (DWA Refurb.) | | | | Planned: Feb 2013 Revised: Dec 2014 (WTW) June 2015 (Herschel pipeline) DWS Grant (2014/2015) (Feb 2015) | 2014/2015 expenditure= R32,151,774 The project has been implemented in phases as funding becomes available from the MIG funds on a yearly basis, as well as the DWS Refurbishment Grant. To date, construction of the 5Ml reservoir and the Voyizana main water pipeline were completed in June 2012 and June 2011 respectively. Completion of work on WTW extended to Dec 2015 due to additional R10m funding received from the DWS Refurbishment Fund and additional funding from MIG. Final commissioning of the plant estimated for February 2016. Another phase of the project, the construction of the Herschel pipeline commenced in February 2015 with completion estimated for end September 2015. | DWS allocated R10m to Sterkspruit WTP in order for refurbishment work to be carried out. The plant was previously operated by the DWS and transferred to JGDM in 2004. DWS has made a further R10m allocation in 2013/14 and again in 2014/15. |
| | | | MIG | Senqu LM | PMU | 10/2009 | | |

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|------------------------------------|---|--|--|-----|----------|-----|------------|--|---|---|
| Lady Grey Bulk Water Supply Scheme | Upgrading of the water treatment works and storage facilities, as well as the development of a new bulk water source. | Total: R25,450 2013/14: R9,591 2014/15 budget is R7,146m | | MIG | Senqu LM | PMU | 14/03/2010 | Planned: 13 Dec 2013 Revised: December 2014 (MTW) | 2014/15 expenditure= R2,149,137.29 Project is 99% complete. The construction of the new water treatment works is underway. However progress was very slow due to non-performance of the contractor. The project was cessioned out to a sub-contractor for completion. | I & R Construction was appointed to complete the Water Treatment Project. A funding application was made to the Regional Bulk Infrastructure Grant and the outcome is expected in August 2015. |
| | | | | | | | | | | |
| Khwezi-Naledi Sanitation | The construction of sewer and water pipes, 23 new toilet structures and replace 465 VIP toilets with flush toilet | Total: R12,147 2012/13 R1,500 | | MIG | Senqu LM | PMU | 17/05/2011 | Planned: 10 Dec 2012 Revised: December 2014 | 2014/15 expenditure = R230,116.11 The original Scope of project is 100% complete. The initial scope of work has been completed and the contractor is busy finishing off work contained in Variation Order 3, which consists of refurbishing existing toilets (roof sheets, broken doors, floors etc.) The only outstanding item is replacing the broken doors with steel doors and frames. | It was decided that the outstanding items - replacing the broken doors and door frames would be cessioned out. The Sub-contractor is busy replacing the doors. |
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| Mt Fletcher Bulk Water Supply | | | | | | | |
|---|--|--|-----|-------------|-----|------------|--|
| Construction of 13,6km of primary gravity pipelines and 15,8 km of village reticulations and two reservoirs in Upper & Lower Tokwana | Total: R9,997 2013/14 R2,600 2014/15 R2,5m | | MIG | Elundini LM | PMU | 26/01/2011 | Planned: 20/02/2015 Revised: 31/07/2015 |
| Construction of 13,3 km of primary gravity pipelines and village reticulations with pipe diameters ranging from 32mm to 250mm in Tsekong Village. | Total: R5,184 2013/14 R1,627 2014/15 R0,627m | | MIG | Elundini LM | PMU | 26/01/2011 | Planned: 22/08/2014 |
| Construction of 12,2km ductile iron pipes ranging from 80mm to 250mm diameter. Gravity Main B | Total: R5,684 2014/15 R1,56m | | MIG | Elundini LM | PMU | 23/02/2011 | Planned: 30/06/2015 |
| The Contract involves construction of 5,7km of primary gravity pipelines and 7,3km village reticulations with pipe diameters | Total: R6,983 2014/15 R1,57m | | MIG | Elundini LM | PMU | 13/05/2011 | Planned: 30/06/2015 |
| | | | | | | | 2014/15 expenditure = 83,0% The project is under construction and at 98% complete. The communities of lower and Upper Tokwana (70%) are already benefiting from the scheme. |
| | | | | | | | 2014/15 expenditure = 76,8% Penalties have been applied for late completion of the project. |
| | | | | | | | The project is under construction and at 98% complete. The orders of correct replacement fittings as well as leaks in the pipeline supplying Dengwane village has delayed the practical completion of this project. |
| | | | | | | | 2014/15 expenditure = 106% A scope change and variation order was approved for R2,862,831.95 in December 2014 |
| | | | | | | | The pipeline that supplies Dengwane village was inspected for partial Practical Completion on 30 June 2015. A partial Practical Certificate awarded for RBA. |
| | | | | | | | The contract is now supplying the Dengwane community. The contractor is only left with the supply line which he will test. |

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| | ranging from 32mm to 250mm and Construction of 175kl reservoirs in Dengwane Village | | | | | | | |
| Maclear Water Treatment and Distribution Upgrade : | Construction of water treatment plants, pump stations, storage facilities bulk water supply lines. | 2014/15 | | | 29/10/2013 | 06/05/2014 Revised: 07/04/2015 | 2014/15 expenditure = 20.6% A scope change and variation order was approved for R2, 733,400.80 in December 2014. | The project was delayed due to an application for Change of Scope which was approved by Council on 17 December 2015. The progress has been poor since the SP was back on site after the delay. A project status report was submitted to Contracts Management on the 07 July 2015 for initiation of processes for termination of the contract. |
| Maclear Water Treatment and Distribution Upgrade : | Civil Engineering Services for Maclear Water Treatment and Distribution Upgrade in the town of Maclear and surrounding townships of Elundini Local Municipality consisting of: | Total: R92,072 2014/15 R5m | | | 11/03/2015 | 10/03/2019 | 2014/15 expenditure = R512,092.38 | A Consultant has been appointed. A planning meeting to be arranged between JGDM and Gibb. The date of appointment is 11 March 2015. |
| Maclear Water Treatment and Distribution Upgrade | <ul style="list-style-type: none"> Design and supervision of Upgrading of Aucam WTW to 3.5Ml per day Maclear Water concrete reservoirs, Design and supervision of the Upgrade of the hospital supply system | | MIG | Elundini LM | PMU | | | |

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| <p>(pump station, rising main and reservoir rehabilitation).</p> <ul style="list-style-type: none"> Design and supervision of replacement of 18.4km asbestos pipes in the reticulation networks. Design and supervision of construction of Sonwable Bulk Water supply. Design and supervision of construction of Greenfields Bulk Water supply. Responsible for determining the best water source. Responsible for identification of technical training program required for implementation and operation and maintenance (O&M) phases and conduct training for identified and/ or selected trainees of various categories. Preparation of tender documents and process appointment of consultants (design and build) and construction contractors as necessary. | | | | | | | |
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| Error! Reference source not found. : Upgrading of Maclear WWTW and construction of a new Bulk Sewage pump station. | | | | | | | | | |
| <ul style="list-style-type: none">Responsible for coordinating, quality control of services and deliverables, contract management and construction supervision of all contracts – Program Consultants, Contractors and Suppliers. | Professional Services for Maclear Bulk Sanitation Infrastructure Upgrade - Phase 4: <ul style="list-style-type: none">Plan, design and construction supervision of bulk sanitation upgrade and reticulation for the entire Maclear to waterborne sewerage system and connecting houses and businesses to the system | R19,265 2014/15 R3m | | | | | | 2014/15 expenditure = 0% | A Consultant has been appointed and has started with designs as well as prepare tender documents for construction tenders. The date of their appointment is 11 March 2015. Designs are underway and therefore no expenditure has been occurred as yet. |
| Bulk Sanitation Infrastructure Upgrade for Maclear: Upgrading of WWTW (Phase 3) <ul style="list-style-type: none">Completing the new WWTW of 700 k2/d to its full capacity of | R29,662 2014/15 R10m | | MIG | Elundini LM | PMU | 11/05/2015 | 10/06/2016 | 2014/15 expenditure = R1 293 693,61 | The date of appointment of the contractor is 27 March 2015. The approval of the OHS plan delayed the start of the project. The project is now |

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| Senqu Rural Sanitation Programme | <ul style="list-style-type: none"> 1400 k2/d Construction of a new bulk sewerage pump station to receive all the sewage from Maclear Town and a rising main to convey the sewage to the new WwTW Rehabilitation of the existing sewerage ponds next to the Mool River. Ensuring opening of blocked lines and connecting sewage flows from Greenfields and Clearview. Connection of Fourie Street to the existing sewer system. | | | | | | | | under construction. |
| | The project entails the construction of VIP toilets in all Senqu rural villages. | Total: R102,761m 2014/15: R27m | MIG | Senqu LM | PMU | July 2011 | Planned: Dec 2016 | 2014/15 expenditure=R31,401 000.00 | Work is progressing well. Mvula Trust is reporting to the Standing Committee on a monthly basis on progress. The standing committee had an outreach with the entire ward Clifs in |

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 N/A = No target was set for the quarter in the approved SDBIP

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= Target achieved and or exceeded (> 90%).
 = target not achieved (< 74%).
 = information not yet available.
 = significant progress (75 - 90%) has been achieved.
 N/A = No target was set for the quarter in the approved SDBP

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| | | | | | | | | report reflects what is actually on the ground | |
| | The project entails the provision of water to all villages in Senqu without any formal water supply. | Total: R75,349 2014/15: R28m | | | | January 2015 | Quick win projects: December 2015. | 2014/15 expenditure =R4,245,611.62 Budget adjustment was submitted to council. | 4 consultants were appointed for the project. The project area was subdivided into 4 identical parts. Prelim investigations on the status quo of water services infrastructure were carried out during Dec 2013 and the findings have been presented in March 2014 to the Standing Committee and Top Management. Quick wins have been identified and budget was allocated in the 2014/15 financial year. The quick win projects are under construction. |
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PART 5

5.1 Conclusion

This document represents the Joe Gqabi District Municipality's detailed report back to citizens and stakeholders on the municipality's performance over the fourth quarter of the 2014/2015 financial year. This report therefore provides a lens through which scrutiny of the progress and performance of the municipality can be made in terms of assessing achievements in efforts to realise the objectives as set by Council. As such, this report not only reflects on milestones and challenges experienced, but also on the on-going commitment to progressively deepen accountability to the citizens of the Joe Gqabi District area.