

4th QUARTER SDBIP REPORT

2014 – 2015 FINANCIAL YEAR

JOE GQABI DISTRICT MUNICIPALITY

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MUNICIPAL MANAGER'S QUALITY CERTIFICATE

WILLIAMS, the Municipal Manager of the Joe Ggabi District Municipality, hereby certify that this FOURTH QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN REPORT for the 2014/2015 FINANCIAL YEAR has been prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

Z.A. Williams

Municipal Manager

EXECUTIVE MAYOR'S APPROVAL

1, Zibonele Dymale, the Executive Mayor of the Joe Ggabi District Municipality, hereby accept the FOURTH QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN REPORT for the 2014/2015 FINANCIAL YEAR as prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

Clir Z.I. Dumzela

Executive Mayor

PART 1:

1.1 Executive Mayor's Report

When the new Council of the Joe Gqabi District Municipality came into office after the May 2011 elections, it was armed with the critical electoral mandate of addressing poverty, unemployment, providing access to basic life sustaining goods and services as well as the broader development of the municipal area. On the basis of the election manifesto that drove the process towards the 2011 local government elections, as well as the development agenda of the previous Council, the current Council of the Joe Gqabi District Municipality remains committed to the objectives and priorities that were crafted to guide this Council in its pursuit of an improved quality of life for all residents.

Through the development and adoption of the Integrated Development Plan for the District, as well as other concerted and sustained programmes of action of Council, this municipality has managed to deliver services and implement its programmes in terms of the Council approved budget, over the fourth quarter of the 2014/15 financial year.

Although some accomplishments can be evidenced in certain areas, we recognise that multitudes of challenges still face our municipality and consequently the communities serviced by this municipality. In relation to this, the financial challenges that face the municipality have forced the institution to adopt a conservative approach to spending.

However, within these constraints, the administration has not compromised delivery in the key areas such as water and sanitation but has increased its efforts to bring about quality services to the people of the District.

1.2 Legislative Imperative

In terms of Section 53 (1) of the Municipal Finance Management Act of 2003 (MFMA), the mayor of a municipality must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Annual performance agreements as required in terms of section 57(1)(6) of the Municipal Systems Act for the municipal manager and all senior managers must also be concluded and they must be linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

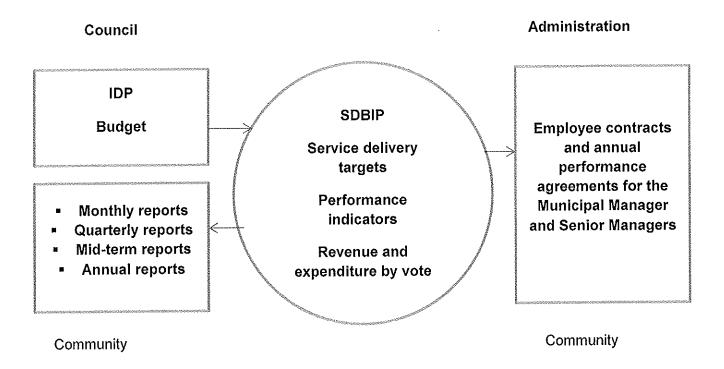
The SDBIP and these performance agreements therefore give effect to the Integrated Development Plan (IDP) and budget of the municipality in ensuring that the execution of the budget, performance of senior management and achievement of the strategic objectives set by the Council are monitored.

The MFMA stipulates general responsibilities of Mayors. Section 52 (d) of the Act requires that a Mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality.

1.3 Resolutions

1.3.1 That the 4th quarter report of THE 2014/2015 FINANCIAL YEAR on the implementation of the budget and financial affairs of the municipality be noted and approved.

1.4 SDBIP Cycle



1.5.1 Overall performance of the Municipality per Directorate

The table below illustrates the summary of overall performance of the Municipality for the quarter ending June 2015. This means that it is a tabulation of the total number of targets set by all directorates combined, which then gives a picture of how the municipality has performed. *NB:* Analysis report of the Quarter is based on five Directorates i.e. Technical Services, Community Services, Chief Operations Office, Finance and Corporate Services.

			Analysis	Results		
КРА	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	% Achieved	Comments on non- achieved targets
Service Delivery and Infrastructure Provision	22	13	3	6	59%	 The Green and Blue Drop Assessment has not yet been conducted by the Department of Water and Sanitation Section 78 report has not yet been discussed by Local Labour Forum.
Local Economic Development	10	7	0	3	80%	JGDM gets funding in terms of the national financial year. Only agreement with working for wetlands programme was concluded in the year. The one with working for water programme has been delayed due to concerns on disciplinary action against JGDM staff involved in the programme
Financial Management and Viability	16	0	0	0	0%	Information not available
Institutional Development and Municipal Transformation	8	6	1	1	75%	 There was 1 case hearing in the 4th quarter but it was not concluded due to outstanding documents from accused
Good Governance and Public participation	17	16	1	0	95%	• None
Total	73	42	5	10	58%	

The tabulation above shows that the average municipal performance for all directorates is sitting at 58%

PART 2

Component 1 - Budget Information

Table C1 Consolidated Monthly Budget Statement Summary

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	DC14 Joe Gqabi - Table C1 Monthly Budget Statement Summary - Q4 Fourth Quarter
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	2013/14				Budget Year 2014/15	014/15			
Description	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands								%	
Financial Performance	-								
Property rates	ı	Ī	I	l	1	1	ı		
Service charges	40,425	55,946	67,113	1,048	41,088	67,113	(26,025)	-39%	33,705
Investment revenue	3,240	2,394	4,353	270	3,901	4,353	(452)	-10%	4,437
Transfers recognized - operational	247,308	254,204	245,989	276	210,825	245,989	(35,164)	-14%	165,529
Other own revenue	13,827	7,109	8,263	33	(2,477)	8,263	(10,740)	-130%	(2,308)
Total Revenue (excluding capital transfers and contributions)	304,799	319,653	325,719	1,627	253,338	325,719	(72,381)	-22%	201,363
Employee costs	128,170	149,790	155,666	12,575	160,517	155,666	4,851	3%	160,662
Remuneration of Councilors	5,022	5,743	5,743	417	5,259	5,743	(484)	-8%	5,259
Depreciation & asset impairment	42,311	46,357	46,207	3,760	45,122	46,207	(1,086)	-2%	45,122
Finance charges	3,968	4,121	2,752	56	763	2,752	(1,988)	-72%	2,763
Materials and bulk purchases	2,474	5,852	11,769	739	1,730	11,769	(10,039)	-85%	1,730
Transfers and grants	1	1,598	ı	1	1	i	l		l
Other expenditure	331,616	265,446	287,465	13,632	186,037	287,465	(101,428)	-35%	188,845
Total Expenditure	513,560	478,908	509,603	31,180	399,428	509,603	(110,174)	-22%	404,381
Surplus/(Deficit)	(208,761)	(159,255)	(183,884)	(29,553)	(146,090)	(183,884)	37,793	-21%	(203,018)

Total Creditors
~1
7,833
2,595
3,802
1,275
1,253
617
1,979
 U 1
19,358

🕏 = Target achieved and or exceeded (> 90). 🚷 = target not achieved (< 74). 🦑 = information not yet available. 💝 = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP

Table C2 Consolidated Monthly Budget Statement - Financial Performance (standard classification)

DC14 Joe Ggabi - Table CZ Monthly Budget Statement - Fillatical Fellofillatics (Statistation Cassilleanon) - with Section 2011	thly 6	udget Staten	ent - Financia	l Performan	ce (standard	CIASSITICATION	1) - Q4 FOUR	n Quarter		
The state of the s		2013/14	Budget Year 2014/15				7777			
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	_								%	
Revenue - Standard							-			
Governance and administration		188,416	206,737	208,780	376	203,694	208,780	(5,086)	-2%	158,993
Executive and council		5,073	5,428	5,468	ı	5,407	5,468	(61)	-1%	5,407
Budget and treasury office		182,863	200,100	202,096	374	197,393	202,096	(4,702)	-2%	152,692
Corporate services		479	1,209	1,216		894	1,216	(323)	-27%	894
Community and public safety		1	ı	ı	ı	I	1	1		ı
Community and social services		****	Į.	ı	ı	I	1	I		ı
Sport and recreation		1	ŀ	ı	1	ŀ	ı	ı		ı
Public safety		1	1	ı	ı	I	ı	l		1
Housing		1	ı	ı]	ı	l	ı		1
Health		Ē	ı	1	1	i	1	1		ı
Economic and environmental services		218,280	221,483	215,860	16,406	180,884	215,860	(34,976)	-16%	180,883
Planning and development		1	1	ı	1	ı	i	ı		1
Road transport		196,945	206,862	204,588	16,406	185,402	204,588	(19,186)	-9%	185,400
Environmental protection		21,335	14,621	11,272	ı	(4,517)	11,272	(15,790)	-140%	(4,517)
Trading services		93,491	100,911	174,195	9,692	62,940	174,195	(111,254)	-64%	55,130
Electricity		1	ı	ı	ı]	ı	ı		ı
Water		80,382	70,960	146,810	9,692	56,468	146,810	(90,342)	-62%	48,917
Waste water management		13,109	29,950	27,384	ı	6,472	27,384	(20,912)	-76%	6,213
Waste management		ŧ	I	1	1	ı	ı	ı		1
Other	4		1	ı	1	1	-	ı		
Total Revenue - Standard	2	500,187	529,131	598,835	26,474	447,519	598,835	(151,316)	-25%	395,006
Expenditure - Standard	,						-	***		

Surplus/ (Deficit) for the year	Total Expenditure - Standard	Other	Waste management	Waste water management	Water	Electricity	Trading services	Environmental protection	Road transport	Planning and development	Economic and environmental services	Health	Housing	Public safety	Sport and recreation	Community and social services	Community and public safety	Corporate services	Budget and treasury office	Executive and council	Governance and administration
	ω																				
(13,374)	513,560	ı	1	34,092	196,932	1	231,025	25,134	155,283		180,418	1	ı	10,014	ı	5,761	15,775	33,581	21,888	30,873	86,342
50,223	478,908	1	1	50,148	117,655	1	167,804	27,158	130,740	1	157,898	1	ſ	11,822	ı	2,187	14,009	39,724	67,311	32,162	139,197
89,232	509,603	ı	ı	50,065	126,059	ı	176,125	25,823	126,945	1	152,768	Į	1	11,872	1	2,187	14,059	48,571	83,119	34,961	166,651
(4,706)	31,180	1	I	3,643	9,274	I	12,917	1,260	6,398	Ī	7,659	ı	ı	1,050	ı	136	1,185	2,039	3,602	3,777	9,419
48,090	399,428	1	1	37,998	99,434	1	137,432	16,590	125,276	1	141,866	1	I	10,453	ı	1,935	12,388	40,076	32,419	35,247	107,743
89,232	509,603	ı	i	50,065	126,059	1	176,125	25,823	126,945	1	152,768	ı	1	11,872	1	2,187	14,059	48,571	83,119	34,961	166,651
(41,142)	(110,174)	1	1	(12,067)	(26,625)) } } !	(38,693)	(9,233)	(1,669)	: } !	(10,902)	ı	ı	(1,419)	1	(252)	(1,671)	(8,495)	(50,700)	287	(58,909)
46%	-22%			-24%	-21%	?	-22%	-36%	-1%	<u> </u>	-7%			-12%		-12%	-12%	-1/%	61%	1%	-35%
(9,375)	404,381		1	37,998	100,481		138,479	16,643	125,276		141,919	ı	ı	10,558		1,935	12,493	43,824	32,419	35,247	111,491

Table C3 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

DC14 Joe Gaabi - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q4 Fourth Quarter

Vote Description 2013/14 Buc		2013/14				-	get Year 2014/15			
	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
Revenue by Vote	٦									
SERVICES		5,073	5,428	5,468	ı	5,407	5,468	(61)	-1.1%	5,407
Vote 2 - FINANCIAL SERVICES		182,863	256,046	268,076	1,422	232,333	268,076	(35,744)	-13.3%	187,631
SERVICES		479	1,209	1,216		894	1,216	(323)	-26.5%	894
Vote 4 - TECHNICAL SERVICES		290,436	251,827	312,802	25,050	213,403	312,802	(99,399)	-31.8%	205,592
Vote 5 - COMMUNITY SERVICES		21,335	14,621	11,272	ı	(4,517)	11,272	(15,790)	-140.1%	(4,517)
Vote 6 - [NAME OF VOTE 6]		ı	1	ı	ı	ı	ì	1		ı
Vote 7 - [NAME OF VOTE 7]		I	ı	1	1	ı	ı	ı		ı
Vote 8 - [NAME OF VOTE 8]		[1	ı	ı	1	1	I		1
Vote 9 - [NAME OF VOTE 9]		ľ	l	ı	ı	1	1	ı		1
Vote 10 - [NAME OF VOTE 10]		i	1	ı	1	1	1	ı		ı
Vote 11 - [NAME OF VOTE 11]		ŀ	ı	ı	1	ı	ı	1		ı
Vote 12 - [NAME OF VOTE 12]		ŀ]	ı	ŧ	1	ı	ı		ı
Vote 13 - [NAME OF VOTE 13]		t	1	ı	1	ı	I	ı		ı
Vote 14 - [NAME OF VOTE 14]		ı	1	ı	1	ı	i	1		ì
Vote 15 - [NAME OF VOTE 15]			-	1	1	I	ı	1		ı
Total Revenue by Vote	2	500,187	529,131	598,835	26,474	447,519	598,835	(151,316)	-25.3%	395,006
Expenditure by Vote Vote 1 - MANAGEMENT SERVICES	_	30,874	32.162	34.961	3.777	35.247	34.961	287	0.30	35 247
Vote 2 - FINANCIAL SERVICES		21.888	67.311	83 119	5 123	32 419	83 110	(50 700)	-61.0%	32 410
Vote 3 - CORPORATE SERVICES		33,581	39.724	48-571	2.039	40 076	48 571	(8 495)	-17.5%	43.824
Vote 4 - TECHNICAL SERVICES		385,478	293,532	290,841	18,212	257,609	290,841	(33,232)	-11.4%	258,656
Vote 5 - COMMUNITY SERVICES		41,740	46,179	52,110	3,549	34,077	52,110	(18,033)	-34.6%	34,234

Surplus/ (Deficit) for the year	Total Expenditure by Vote	Vote 15 - [NAME OF VOTE 15]	14 - [NAME OF VOTE	13 - [NAME OF VOTE	:e 12 - [NAME OF VOTE	Vote 11 - [NAME OF VOTE 11]	Vote 10 - [NAME OF VOTE 10]	Vote 9 - [NAME OF VOTE 9]	Vote 8 - [NAME OF VOTE 8]	Vote 7 - [NAME OF VOTE 7]	Vote 6 - [NAME OF VOTE 6]
2		15]	14]	3	12]	11	<u>ē</u>				
(13,374)	513.560	****	ı	ı	ı	1	1	ı	1	1	1
50,223	478.908	1	ı	1	ı	ı	I	I	1	1	I
89,232	509.603	-	1	ı	1	1	1	1	1	I	1
(6,227)	32.700	-	ı	ı	ı	ı	ı	I	ı	ı	1
48,090	399.428	-	i	1	ł	ı	1	i	ı	ı	ı
89,232	509,603	1	1	i	ı	1	1	1	1	•	ı
	(110.174)	ı	ı	1	ı	ı	ı	ı	ı	ı	1
-46.1%	-21.6%										
(9,375)	404,381		ı	1	ı	ı	ı	ı	ı	1	1

🕏 = Target achieved and or exceeded (> 90). 🔇 = target not achieved (< 74). 🦑 = information not yet available. 🥯 = significant progress (75 - 90%) has been achieved. N/A = No target was set for the quarter in the approved SDBIP

Table C4 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure)

DC14 Joe Gqabi - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q4 Fourth Quarter

2013/14		2013/14					Budget Year 2014/15			
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
Revenue By Source										
Property rates		ı	1	ı	1	l	1	I		ı
Property rates - penalties & collection charges		I	1	I	1	1	i	l		ı
Service charges - electricity revenue		ı	1	i	1	ı	1	l		1
Service charges - water revenue		33,101	40,495	54,233	1,048	36,357	54,233	(17,876)	-33%	29,033
Service charges - sanitation revenue		7,324	15,450	12,880	ŧ	4,732	12,880	(8,149)	-63%	4,672
Service charges - refuse revenue		1	ı	ı	I	1	ı	ı		ı
Service charges - other		1	1	ľ	1	i	1	l		1
Rental of facilities and equipment		ı	•	1	ı	1	ı	1		ı
Interest earned - external investments		3,240	2,394	4,353	270	3,901	4,353	(452)	-10%	3,901
Interest earned - outstanding debtors		4,379	4,214	4,214	1	1,119	4,214	(3,096)	-73%	536
Dividends received		ı	1	ı	1	ı	1	1		1
Fines		1	1	ı	1	ı	ı	ı		1
Licences and permits		1	ı	ı	ţ	I	1	ı		1
Agency services		2,929	ı	1,072	i	(1,012)	1,072	(2,084)	-194%	(1,012)
Transfers recognized - operational		247,308	254,204	245,989	276	210,825	245,989	(35,164)	-14%	165,529
Other revenue		6,542	2,895	2,977	33	(2,584)	2,977	(5,560)	-187%	(1,833)
Gains on disposal of PPE		(24)	-	1	ŀ	1	ı	1		1
Total Revenue (excluding capital transfers	-	304,799	319,653	325,719	1,627	253,338	325,719	(72,381)	-22%	200,827
and contributions)										
Expenditure By Type										
Employee related costs		128,170	149,790	155,666	12,575	160,517	155,666	4,851	3%	160,662
Remuneration of councilors		5,022	5,743	5,743	417	5,259	5,743	(484)	-8%	5,259
Debt impairment		41,522	26,091	37,603	ı	(1,603)	37,603	(39,206)	-104%	(1,408)
Depreciation & asset impairment		42,311	46,357	46,207	3,760	45,122	46,207	(1,086)	-2%	45,122
Finance charges		3,968	4,121	2,752	56	763	2,752	(1,988)	-72%	2,763

Surplus/ (Deficit) for the year	Share of surplus/ (deficit) of associate	Surplus/(Deficit) attributable to municipality	Attributable to minorities	Surplus/(Deficit) after taxation	Taxation	Surplus (Denoit) after capital transfers & contributions	Contributed assets	Contributions recognized - capital	Transfers recognized - capital	Surplus/(Deficit)	Total Expenditure	Loss on disposal of PPE	Other expenditure	Transfers and grants	Contracted services	Other materials	Bulk purchases
(17,236)	1	(17,236)	-	(17,236)		(17,236)	1	1	191,525	(208,761)	513,560	3,177	286,916	ı	ı	ı	2,474
50,223	ı	50,223	1	50,223		50,223	1000	1	209,478	(159,255)	478,908	328	239,027	1,598	1	I	5,852
89,232	1	89,232	ı	89,232	1	03,232	200	I	273,116	(183,884)	509,603	328	249,534	ı	i	ı	11,769
(4,706)	ı	(4,706)	1	(4,706)	ı	(4,/00)	11 700)	ı	24,847	(29,553)	31,180	1	13,632	ı	1	1	739
48,090	1	48,090	ı	48,090	1	40,090	1000	1	194,181	(146,090)	399,428	1	187,640	1	1	1	1,730
89,232	ı	89,232	1	89,232	1	09,404	00 222	ı	273,116	(183,884)	509,603	328	249,534	ı	l	ı	11,769
	HALIBERAND VIEW VIEW						1	1	(78,935)	37,793	(110,174)	(328)	(61,894)	1	ı	ı	(10,039)
	6.000 (1.				700000000000000000000000000000000000000				(0)	(0)	-22%	-100%	-25%				-85%
(9,375)	-	(9,375)		(9,375)	1	(0,010)	(0.375)	1	194,179	(203,554)	404,381	-	190,253	1	ı	1	1,730

Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

DC14 Joe Gqabi - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - Q4 Fourth Quarter

Vote 2 - FINANCIAL SERVICES Vote 3 - CORPORATE SERVICES	Vote 1 - MANAGEMENT SERVICES	Single Year expenditure appropriation	Total Capital Multi-year expenditure	Vote 15 - [NAME OF VOTE 15]	Vote 14 - [NAME OF VOTE 14]	Vote 13 - [NAME OF VOTE 13]	Vote 12 - [NAME OF VOTE 12]	Vote 11 - [NAME OF VOTE 11]	Vote 10 - [NAME OF VOTE 10]	Vote 9 - [NAME OF VOTE 9]	Vote 8 - [NAME OF VOTE 8]	Vote 7 - [NAME OF VOTE 7]	Vote 6 - [NAME OF VOTE 6]	Vote 5 - COMMUNITY SERVICES	Vote 4 - TECHNICAL SERVICES	Vote 3 - CORPORATE SERVICES	Vote 2 - FINANCIAL SERVICES	Vote 1 - MANAGEMENT SERVICES	Multi-Year expenditure appropriation	R thousands	And nescription	
		ν	4,7	-		***													2	1		Į P
- I I	1		ı	1	1	1	I	ı	ı	ı	ł	ı	1	ı	F	ı	ŀ	ı			Audited Outcome	2013/14
250 654	1		ı		1	ı	1	ı	ŀ	ı	ı	ı	1	1	ı	1	ı	ı			Original Budget	Budget Year 201 <i>4/</i> 15
250 901	ı		1	I			ı	1	1	1		1	ı	1]	1	1	ī			Adjusted Budget	
1 1	-		ı	1	1	1	1	1	1	-	ı	1	1	1	ı	ı	ı	1			Monthly actual	
734	-			1	1	ı	1	ı	ı	ı	1	I	ı	ı	ı	1	!	1			YearTD actual	
901	} 1		1		1	-	ı	1	1	1		1	ı	1	1	ŀ	ì	ŀ			YearTD budget	
(166)) I		1		1	ı		1	1	1	1			1	1	ı	1	ı	-		YTD variance	
-18%	2																			%	YTD variance	
901) 		ı	-	ı	ı	1	ı	ı	ı	ı	ı	ı	ı	ı	1	I	1			Full Year Forecast	

Electricity	Trading services	Environmental protection	Road transport	Planning and development	Economic and environmental services	Health	Housing	Public safety	Sport and recreation	Community and social services	Community and public safety	Corporate services	Budget and treasury office	Executive and council	Governance and administration	Capital Expenditure - Standard Classification	Total Capital Expenditure	Total Capital single-year expenditure	Vote 15 - [NAME OF VOTE 15]	Vote 14 - [NAME OF VOTE 14]	Vote 13 - [NAME OF VOTE 13]	Vote 12 - [NAME OF VOTE 12]	Vote 11 - [NAME OF VOTE 11]	Vote 10 - [NAME OF VOTE 10]	Vote 9 - [NAME OF VOTE 9]	Vote 8 - [NAME OF VOTE 8]	Vote 7 - [NAME OF VOTE 7]	Vote 6 - [NAME OF VOTE 6]	Vote 5 - COMMUNITY SERVICES	Vote 4 - TECHNICAL SERVICES
_						•••	-										-	4	1											
1	ı	1	ı	ı	ı	i 	1	1	1	ı	F	ı	ı	1	1		ı	1	1	1	1	ı	ı	1	l	ı	***	1	ı	
1	118,502	ı	1	1	ĵ	1	ı	700	ı	1	700	654	250	ı	904		120,105	120,105	-	ı		1	1	ı	ı	į	1	ı	700	118,502
1	188,325	ī	1	I	ι	80	ı	700	ı	ı	780	901	250	ı	1,151		190,255	190,255		ı	ı	1]	ı	ı	1	1	ı	780	188,325
ı	3,528	ı	ı	ı	ı	ı	1	462	ı	ı	462	ı	1	1	ı	11 1111	3,991	3,991	1	ı	ı	1	1	I	ı	1	1	ı	462	3,528
ı	88,906	ı	1	1	1	1	!	464	1	ı	464	734	ı	1	734		90,104	90,104	***	1	1	ı	1	1	1	I	İ		464	88,906
]	188,325	ı	ı	ı	ı	80	ı	700	ı	1	780	901	250	1	1,151		190,255	190,255]	1	1	ı	1	1	1	ı	ı	1	780	188,325
ı	(99,419)	ı	ı	1	1	(80)	ı	(236)	1	ı	(316)	(166)	(250)	l	(416)		(100,152)	(100,152)	ı	ı	I	I	i	ı	ı	1	1	ı	(316)	(99,419)
	-53%					-100%		-34%			41%	-18%	-100%		-36%		-53%	-53%											41%	-53%
ı	198,898	1	I	ı	ı	80	. 1	700		1	780	901	250		1,151		200,829	200,829	1	I	1	I	ı	1	1	ı	ŀ	I	780	198,898

Water		1	75,519	162,886	2,970	82,815	162,886	(80,071)	49%	173,434
Waste water management		i	42,982	25,438	558	6,091	25,438	(19,347)	-76%	25,464
Waste management		ı	ı	***	l	1	ŀ	ı		
Other		1	1	1	ı	J	1	ı		
Total Capital Expenditure - Standard Classification	3	ı	120,105	190,255	3,991	90,104	190,255	(100,152)	-53%	200,829
Funded by:										
National Government		ì	91,795	92,193	3,479	61,615	92,193	(30,578)	-33%	102,741
Provincial Government		1	ı	ı	1	ı	ı	1		
District Municipality		1	ı	I	1	l	ı	1		
Other transfers and grants		1	1		1	1		ı		(102,741)
Transfers recognized - capital		1	91,795	92,193	3,479	61,615	92,193	(30,578)	-33%	
Public contributions & donations	თ	1	1	ı	1	1	ı	ı		
Borrowing	<u>თ</u>	ł	ı	10,000	1	124	10,000	(9,876)	-99%	10,000
Internally generated funds		ı	28,311	88,062	512	28,365	88,062	(59,697)	-68%	180,255
Total Capital Funding		1	120,105	190,255	3,991	90,104	190,255	(100,152)	-53%	190,255

= Target achieved and or exceeded (> 90), 🛇 = target not achieved (< 74), 🖑 = information not yet available. 💝 = significant progress (75 - 90%) has been achieved. N/A = No target was set for the quarter in the approved SDBIP

Table C6 Consolidated Monthly Budget Statement - Financial Position

DC14 Joe Gqabi - Table C6 Monthly Budget Statement - Financial Position - Q4 Fourth Quarter

		204264	B.Idaat Vaar 2014/15			
	,	41 (61.07	Dunger lear to 141 12			Market
Description	Ref	Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	_					
ASSETS						
Parh		38.102	3.729	3,729	16	3,729
Only in control of the control of th		35 091	20.000	20.000	35,920	20,000
Consumer debtors		43,602	30,621	30,621	67,278	30,621
Other debtors		(6,814)	ŧ	ı	5,270	I
Current portion of long-term receivables		1	10,000	10,000	ı	10,000
Inventory		3,018	1,572	1,572	3,973	1,572
Total current assets		112,999	65,922	65,922	112,457	65,922
Non-current assets						
Long-term receivables		1	i	1	1	ı
Investments		3,195	3,619	3,619	3,289	3,619
Investment property		2,621	3,078	3,078	2,575	3,078
Investments in Associate		ı	1	1	1	ı
Property, plant and equipment		1,280,256	1,403,453	1,403,453	1,325,727	1,403,453
Agricultural		1	ı	ı	1	ı
Biological assets		ı	ı	ı	ı	1
Intangible assets		2,208	2,858	2,858	1,586	2,858
Other non-current assets						<u> </u>
Total non-current assets		1,288,280	1,413,008	1,413,008	1,333,178	1,413,008
TOTAL ASSETS		1,401,279	1,478,930	1,478,930	1,445,635	1,478,930
LIABILITIES Current liabilities	ı					
Current liabilities	•		_	-	_	

Dook overdraft		Ĭ	ī	i	2,144	1
Dallk overclait		(878)	398	398	1,327	398
Borrowing		(0.0)	1			ı
Consumer deposits		ı	ı		200	77 215
Trade and other pavables	-	143,960	47,315	47,315	700,027	47,010
		16.893	28,318	28,318	28,649	28,318
1 10 10 10 10 10 10 10 10 10 10 10 10 10		159 975	76.031	76,031	158,727	76,031
Oldi Callelle II					-	
Non-current liabilities)	n 0 0	n On 2
Borrowing		5,740	6,054	6,054	5,695	0,00
Drovisions		30,126	14,052	14,052	27,487	14,052
Total pop-current liabilities		35.866	20,106	20,106	33,381	20,106
TOTAL LIABILITIES		195.841	96,137	96,137	192,108	96,137
NET ASSETS	2	1,205,438	1,382,793	1,382,793	1,253,527	1,382,793
COMMUNITY WEALTH/EQUITY			_			200
Accumulated Surplus/(Deficit)		1,205,438	1,382,793	1,382,793	1,253,527	1,302,793
Reserves			Comment of the Commen			1 200 300
TOTAL COMMINITY WEALTH/FOLLITY	N	1,205,438	1,382,793	1,382,793	1,253,527	1,382,793

🖒 = Target achieved and or exceeded (> 90). 🐧 = target not achieved (< 74). 🦑 = information not yet available. 🥰 = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP

Table C7 Consolidated Monthly Budget Statement - Cash Flow

DC14 Joe Gqabi - Table C7 Monthly Budget Statement - Cash Flow - Q4 Fourth Quarter

	p	2013/14	Pear 2014/15							
rescriptori	<u> </u>	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands									%	
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Ratepayers and other		47,817	81,939	29	178	2,741	81,939	(79,198)	-97%	81,939
Government - operating		311,264	254,204	244	11,292	470,173	142,239	327,934	231%	254,204
Government - capital		96,876	209,478	1	49,560	326,337	209,478	116,859	56%	209,478
Interest		4,535	2,394	ω	17	682	2,394	(1,711)	-71%	2,394
Dividends		1	ı	1	ŧ	ı	ł	ı		1
Payments										
Suppliers and employees		(345,992)	(348,588)	(361)	(24,330)	(621,143)	(348,588)	272,555	-78%	(348,588)
Finance charges		(764)	(4,121)	8	ı	(701)	(4,121)	(3,420)	83%	(4,121)
Transfers and Grants		(12,286)	(89,730)	(56)	ı	(92,254)	(89,730)	2,524	-3%	(89,730)
NET CASH FROM/(USED) OPERATING ACTIVITIES		101,449	105,576	(149)	36,717	85,835	(6,389)	92,224	-1443%	105,576
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		150	ı	ì	I	1	ı	ı		ł
Decrease (Increase) in non-current debtors		1	1	1	21	297	ı	297	#DIV/0!	1
Decrease (increase) other non-current receivables	1	i .	ı	1	ı	1	ı	ı		1
Decrease (increase) in non-current investments	-	219	231	ı	1	ı	231	(231)	-100%	231
Payments										
Capital assets		(95,112)	(120,664)	107	(3,991)	(91,413)	(120,664)	(29,252)	24%	(120,664)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(94,743)	(120,433)	107	(3,969)	(91,116)	(120,433)	(29,317)	24%	(120,433)

NET INCREASE/ (DECREASE) IN CASH HELD Cash/cash equivalents at beginning: Cash/cash equivalents at month/year end:	NET CASH FROM/(USED) FINANCING ACTIVITIES	Payments Renayment of horrowing	Increase (decrease) in consumer deposits	Borrowing long term/refinancing	Receipts
6,478 17,368 23,846	(229)	(399)	171	1	ı
(15,858) (33,116) (48,974)	(1,001)	(1,001)	ı	1	ı
(43) (17) (60)	1	1		1	1
32,747	1	***	1	1	1
(712) 38,223 37,511	4,569	(431)	1	5,000	ı
(127,823) (33,116) (160,939)	(1,001)	(1,001)	1	ł	i
	(5,569)	(569)	ı	5,000	1
	556%	1		#DIV/0!	
(15,858) 38,223 22,365	(1,001)	(1,001)	i	i	1

🕏 = Target achieved and or exceeded (> 90). 🔇 = target not achieved (< 74). 🦑 = information not yet available. 🕮 = significant progress (75 - 90%) has been achieved NIA = No target was set for the quarter in the approved SDBIP

Sub-component 2- Adjustment Budget Statement Summary

Description	Original	Prior	Accum.	Multi-	Budget Year 2014/15	14/15 Nat. or	Other	Tota			B Y
R thousands	Original Budget	Prior Adjusted	Accum. Funds	Multi- year capital	Unfore. Unavoid	Nat. or Prov. Govt	'	Other Adjusts.		Other Adjusts.	Other Total Adjusted Adjusts. Adjusts. Budget
Financial Performance											
Property rates	ŧ	ı	1	1	1	ī		1	I		i
Service charges	55,946	55,946	I	I	1	1		11,168	11,168 11,168		11,168
Investment revenue	2,394	2,394	I	I	ı	1		1,959	1,959 1,959		1,959
Transfers recognized - operational	254,204	254,204	1	1	1	I		(8,215)	(8,215) (8,215)		(8,215)
Other own revenue	7,109	7,119	ı	ı	1	1		1,144	1,144 1,144		1,144
Total Revenue (excluding capital transfers and contributions)	319,653	319,663	1	1	ı	1		6,056	6,056 6,056		6,056
Employee costs	149,790	147,254	E	ı	ı	I		12,002	12,002 12,002		12,002
Remuneration of councilors	5,743	5,743	*	ŧ	ı	ı		ı	i I		ı
Depreciation & asset impairment	46,357	46,357	ı	1	1	ŀ		500	500 500		500
Finance charges	4,121	4,121	1	1	1	ı		(1,369)	(1,369) (1,369)		(1,369)
Materials and bulk purchases	5,069	3,769	I	•	I	ı		ı	l		ı
Transfers and grants	89,730	80,319	l	I	l	ı		924	924 924		924
Other expenditure	178,097	191,354	1	Ī	I	1		18,627	18,627 18,627		18,627

					_					
478,908	478,918	1	1	1	1	30,684	30,684	509,603	524,689	494,180
(159,255)	(159,255)	I	1	1	ł	(24,628)	(24,628)	(183,884)	(193,697)	(114,529)
209,478	209,478	ŧ	1	1	I	63,638	63,638	273,116	i	ı
-		I	I	I]	1	1	1	1	ı
50,223	50,223	I	I	l	Į.	39,010	39,010	89,232	(193,697)	(114,529)
		I	ŧ	Ī	}	1	1	ı		
50,223	50,223	ı	ι	I	ı	39,010	39,010	89,232	(193,697)	(114,529)
120,336	120,053	1	ı	Ī	ı	70,203	70,203	190,255	54,646	47,643
(93,549)	(82,996)	l	I	1	1	(54,356)	(54,356)	(137,353)	(54,646)	(47,643)
1	·	ı	l	1	ı	ı	1	ı	1	ı
1	ı	i	J	1	I	(15,000)	(15,000)	(15,000)	ı	1
213,885	(37,340)	1	ı	ı	l	(562)	(562)	(37,902)	1	ı
120,336	(120,336)	l	ſ	1	ı	(69,919)	(69,919)	(190,255)	(54,646)	(47,643)
65,922	1	I	I	I	ı	(37,077)	(37,077)	28,845	83,776	105,258
1,413,008	l	ī	ŧ	1	1	(121,460)	(121,460)	1,291,548	1,472,919	1,561,168
76,031	1	ı	ı	ı	ı	80,201	80,201	156,232	80,593	82,268
20,106	ı	l	I	l		27,849	27,849	47,955	21,313	22,591
1,382,793	ı	I			1	(266.587)	(288 887)	1,116,205		
		8 478,918 6 (159,255) 6 209,478 - 50,223 - 50,223 6 120,053 3) (82,996) - (120,336) 6 (120,336) 6 (120,336)	8 478,918 8 278,918 8 209,478 - 50,223 50,223 50,223 6 120,053 6 120,053 9) (82,996) 	8 478,918 — 8 278,918 — 9 209,478 — 50,223 — 50,223 — 50,223 — 6 120,053 — 9) (82,996) — 6 (120,336) — 5 (37,340) — 6 (120,336) — 7 — 8 — 9 — 1008 — 1 — 1 — 1 — 1 — 1 — 1 — 1 —	8 478,918 — — — — — — — — — — — — — — — — — — —	8 478,918	8 478,918 — — — — 30,684 55) (159,255) — — — — (24,628) 8 209,478 — — — — — 63,638 — 50,223 — — — — — 39,010 — 50,223 — — — — — 39,010 6 120,053 — — — — 70,203 3) (82,996) — — — — 70,203 5 (37,340) — — — — (54,356) 6 (120,336) — — — — (54,356) 5 (37,340) — — — — (54,356) 6 (120,336) — — — — — (54,356) 6 (120,336) — — — — — (54,356) 933 — — — — — — (54,356) 108 — — — — — — (12,000) 27,849 — — — — <td>8 478,918 - - - - 30,684 30,638 63,638<</td> <td>8 478,918 - - - - 30,684 509,603 55) (159,255) - - - - (24,628) (24,628) (183,884) 8 209,478 - - - - - 63,638 273,116 - - - - - - - 39,010 39,010 89,232 - 50,223 - - - - - 70,203 70,203 190,255 8 120,053 - - - - - 70,203 70,203 190,255 9) (82,996) -</td> <td>8 478.918 - - - - 30.684 30.684 599.603 524.689 85) (159,255) - - - - (24,628) (24,628) (193,894) (193,897) 8 209.478 - - - - 63.638 63,638 273,116 - - 9 50,223 - - - - - 39,010 39,010 89,232 (193,897) 9 (82,996) - - - - - - - - - 9 (82,996) - - - - - - - - - 9 (82,996) - - - - - - - - - 9 (82,996) - - - - - - - - - - 9 (82,996) - - - - - - - - - - - 9 (82,996) - - - - - - - - - - - - - -</td>	8 478,918 - - - - 30,684 30,638 63,638<	8 478,918 - - - - 30,684 509,603 55) (159,255) - - - - (24,628) (24,628) (183,884) 8 209,478 - - - - - 63,638 273,116 - - - - - - - 39,010 39,010 89,232 - 50,223 - - - - - 70,203 70,203 190,255 8 120,053 - - - - - 70,203 70,203 190,255 9) (82,996) -	8 478.918 - - - - 30.684 30.684 599.603 524.689 85) (159,255) - - - - (24,628) (24,628) (193,894) (193,897) 8 209.478 - - - - 63.638 63,638 273,116 - - 9 50,223 - - - - - 39,010 39,010 89,232 (193,897) 9 (82,996) - - - - - - - - - 9 (82,996) - - - - - - - - - 9 (82,996) - - - - - - - - - 9 (82,996) - - - - - - - - - - 9 (82,996) - - - - - - - - - - - 9 (82,996) - - - - - - - - - - - - - -

Refuse:	Energy:	Sanitation/sewerage:	Water:	Households below minimum service level	Revenue cost of free services provided	Cost of Free Basic Services provided	Free services	Repairs and Maintenance	Renewal of Existing Assets	Depreciation & asset impairment	Asset register summary (WDV)	Asset Management	Balance - surplus (shortfall)	Application of cash and investments	Cash and investments available	Cash backing/surplus reconciliation	Cash/cash equivalents at the year end	Net cash from (used) financing	Net cash from (used) investing	Net cash from (used) operating
70	103	39	39		-	1		9,221	ı	46,357	1,403,453		33,138	(5,790)	27,348		(48,980)	(1,001)	(120,105)	105,242
ı	1	ı	1		1	1		12,895	300	46,357	i		1	ı	l		1	1	ı	1
I	1	ı	I		ı	1		1	ı	1	1			1	ł			ı	1	ı
1	ľ]	1		1	ı		I I	1	1	ı		1	ı	ı		1	ĭ	ı	1
I	ı	I	ı		ı	1		Į	l	I	ı		I	1	1		ı	ı	1	i
1	ı	1	1		1	ı		1	i	I	I	,	1	l	ı		1	ı	I	1
	ı	ı				1		2,297	ı	500	ı		(140,131)	71,525	(68,606)		(36,658)	15,651	(69,688)	(20,844)
1		1	1					2,297	ı	500	ı		(140,131)	71,525	(68,606)		(36,658)	15,651	(69,688)	(20,844)
70	103	39	39		1	ı		15,191	300	46,857	1,403,453		(106,993)	65,735	(41,258)		(85,638)	14,650	(189,793)	84,398
70	103	33	22			1		13,738	1	49,107	1,463,765		46,552	(18,445)	28,107	<u> </u>	2,337	(1,001)	(108,995)	112,332
70	103	28	29					10,677		51,580	1,002,390		56,568	(27,422)	29,145	2	3,836	(1,001)	(140,002)	144,839

Sub-component 3-Financial Ratios

Ensure effective financial management and reporting STRATEGIC OBJECTIVE Comply with all statutory financial reporting and management RATIO R:01-02 R:01-01 RATIO NUMBER R:01-03 R:01-02 Property Financial Expenditure to Total Expenditure to Investment of Investment o	manne e en e	and and the first the state of		ATD 1 TE 010	
ROTIO RATIO NUMBER RECO1-03 R:01-02 R:01-01 RAGETS R:01-03 R:01-02 R:01-01 RAGETS Expenditure to Total Expendit	Ensure effective	e financial manage	ment and reporting		
NUMBER RATIO PATTION NUMBER REATIO IMPORTING INTERITY Pant and Investment Investme	Comply with all stat	utory financial repo	orting and management	RATIO	****
5% 100% 20% BASELINE 2014 13% 70% 20% ANNUAL TARGET ORT 3 ORT 4 O	R:01-03	R:01-02	R:01-01		
5% 100% 20% BASELINE 2014 13% 70% 20% ANNUAL TARGET OAT 3 OAT 3 OAT 3 OAT 4 O	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Capital Expenditure to Total Expenditure	3	PATIO
TARGET OUARTERLY TARGETS ORT 3 QRT 4 QRT 4 QRT 4 Actual Planned Actual Snap of report N/A N/A N/A N/A O% O% O% O% O% O% O% O% O% O	The second secon	100%	20%		Andrew Control of Cont
ANNUAL TARGETS ORT 3 ORT 4 ORT 4 ORT 4 Planned Actual Planned Actual Planned Actual Sinapsion report ORT 3 ORT 4	13%	70%	20%	ANNUAL TARGET	
QUARTERLY TARGETS QRT 4 Actual Planned Actual Planned Actual Planned Actual Reasons for Evidence Planned Actual Reasons for Evidence Planned Actual Reasons for Evidence Planned Reasons for E	5%	0%	N/A	ANNUAL	
Audit Reasons for Evidence QRT 4 QRT 4 Shanned Actual Sin Income and expenditure report repor		0%	5%	QRT 3 Planned	SLIK PPPM BLALLANDSFERT (CONSTRACTAL AND SEPTEMBER OF STREET
Audit Reasons for Evidence T4 QRT 4 Actual appoint Income and expenditure report Income and expenditure report Income and expenditure report Income and expenditure report	0.6922 62997 %	9%	17%	TARG QRT 3 Actual	QUART
Audit Reasons for Evidence Snapshot Evidence variance Snapshot Income and expenditure report Income and expenditure report Reasons for variance variance	5	0%	9%	QRT 4 Planned	ERLY
Audit Reasons for Evidence variance My Income and expenditure report Income and expenditure report Income and expenditure report Income and expenditure report	name (A Bellemann series de Primer van de Primer van de Primer van de Angelemann de	Managed (Communication) of the Communication of the		QRT 4 Actual	
Reasons for variance	F	S S	in the second se	Snapshot	
Reasons for variance	expenditure report	expenditure report	expenditure report	Evidence	Audit
Measures				Valia	Reasons for
and the second s	and the second s				Mitigating
CFO CFO CFO Responsible	cFO	CFO	CFO	Responsit	ole

				STRATEG	
र कारणांच्याचे के हो ते के नाम भाग सम्बद्धां के भाग कारणांच्या कर सिंह का प्रेस के किस किस के किस होते होते.	үн] авамын күскөн күскөн күскөн күскөн күскөн күс	, gggadd Lleinnedd. 14, sweith I Christiaeth y Prinserina Prinserina (1907)	элүүлүү жайта дага дагадуу буйу дайга чалагын өө төөгүнүү бай аймайга тала	RATIO	Series Se
R:01-07	R:01-06	R:01-05	R:01-04	RATIO NUMBEI	R
Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	Net Debtors Days	Bad Debts Written-off as % of Provision for Bad Debt	Collection Rate		RATIO
-1 Month	488 days	New indicator	41%	BASELIN 2014	IE
2 months	50 days	100%	70%	ANNUA TARGE	
N/A	N/A	21%	50%	REVIEWI ANNUA TARGE	L
20 days	50 days	N	20%	QRT 3 Planned	adiklara ibirigish Walderdon Ampelli panakanakan kan
30 days	172 days	N/A	6.2%	QRT 3 Actual	QUARTERLY TARGETS
20 days	50 days	21%	20%	QRT 4 Planned	ERLY
agamus pagamus pagamus pagamus garan garan sagamus na manakan da da garan garan sagamus garan sagamus garan sa	And the state of t		(A) A gramman and a share which has the resource and a shall and	QRT 4 Actual	
É	Ğ		Ğ	Snapsh	ot
Income and expenditure report	Income and expenditure report	Income and expenditure report	Income and expenditure report	and and a supplementary of the distribution of the supplementary of the	Audit Evidence
					Reasons for variance
nganagan katan manan bahas dan menungkaban					Mitigating Measures
CFO	CFO	CFO	CFO	Respons	sible

				STRATEGIC OBJECTIVE
(<u>Сурушта манинична ученична на нег</u> , пущита передиства	остинення компонительного (каконовання выправлення постана постана постана постана постана постана постана пос Постана постана постан	t de designet et entre deux commences à comment de la comme	ada alimana da kan na jerga silan gilande samena kan manaka da manaka manaka mana ana mana ana mana ana manama	RATIO
R:01-11	R:01-10	R:01-09	R:01-08	RATIO NUMBER
Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	Debt (Total Borrowings) / Revenue	Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure	Constitution	RATIO
25%	68%	1%	1.6	BASELINE 2014
-47%	50%	6%	1.8	ANNUAL TARGET
N/A	30%	N/A	N/A	REVIEWED ANNUAL TARGET
-11%	5%	2%	ć	QRT 3 Planned
-1%	15%	0.0018 35414 %	and the second s	QUARTERLY TARGETS QRT 3 QR Actual Plan
-14%	5%	2%		TERLY SETS QRT 4 Planned
	and the state of the			QRT 4 Actual
G	(F	F	G.	Snapshot
Income and expenditure report	Income and expenditure report	Income and expenditure report	expenditure report	Audit Evidence
				Reasons for variance
			ngistati di pangan ang pang Syderina ang pangan ang pangan ang pangan ang pangan ang pangan ang pangan ang pan	Mitigating Measures
CFO	CFO	CFO	CFO	Responsible

VE	general in a natural control of the second c	had a transfer and a second	A CONTRACTOR OF THE PARTY OF TH			
)	RATIO	tananan mananan manana		en gelig getingketen kante en et en	g gardinari kantan kantan 1944 kulusuran garifi (1960-1964) kantan kantan kantan kantan kantan kantan kantan k	ор учествен мен сенто том сенто посвое дев форму в водите в тексово в сентова в постоя в постоя в постоя в пос
	RATIO NUMBE	R:01-12	R:01-13	R:01-14	R:01-15	R:01-16
KA I		Net Operating Surplus Margin	Net Surplus /Deficit Water	Net Surplus /Deficit Sanitation and Waste Water	Water Distribution Losses (Percentage)	Growth in Number of Active Consumer Accounts
NE	BASELIN 2014	-12%	-281%	-1%	51%	51%
L	ANNUA TARGE	5%	-56%	-76%		60%
\L	REVIEW ANNUA TARGE	-12%	N/A	N/A	48%	15%
Name of the Control o	QRT 3 Planned	-7%	-14%	19%	N/A	15%
TARGETS	QRT 3 Actual	13%	-90%	-1697%	N/A	0%
SETS	QRT 4 Planned	-7%	14-%	19%	48%	15%
	QRT 4 Actual	, consideration and an extension of the Conference of the Conferen				en antara en al antara (1935 de granderes en
ıot	Snapsh	É	F		(F	G
Evidence	g general server men er kan kritisk for for for general server for for for for for for for for for fo	Income and expenditure report	Income and expenditure report	Income and expenditure report	Income and expenditure report	Income and expenditure report
variance				And the state of t		
Measures	na managan da managan da Sangan da Sanga					
aihle	Respons	cFO	CFO	CFO	CFO	CFO

			2004 shakhiri bahara bilir diin canbi yana sacabaran	STRATEGIC OBJECTIVE
	MARTINE PROPERTY OF CONTROL OF STATE AND	entiana ana anta-titura entermentaria (alambertaria		RATIO
R:01-20	R:01-19	R:01-18	R:01-17	RATIO NUMBER
Irregular, Fruitless and Wasteful and Unauthorised Expenditure as a % of Total Operating Expenditure	Creditors Payment Period (Trade Creditors)	Revenue Growth (%) - Excluding capital grants	Revenue Growth (%)	RATIO
0%	111 days	6%	3%	BASELINE 2014
0%	90 days	12%	10%	ANNUAL TARGET
0%	30 days	ordinalisticianis transfer statilismus kriminas un un ordinario en N/A	N/A	REVIEWED ANNUAL TARGET
0%	30 days	3%	3%	QRT 3 Planned
1%	30 days	-16%	-18%	QUARTERLY TARGETS QRT 3 QR Actual Plar
0%	30 days	3%	4%	UARTERLY TARGETS T3 QRT 4 tual Planned
				QRT 4 Actual
(F)	(B)	(§	G	Snapshot
SCM Reports	Income and expenditure report	Income and expenditure report	Income and expenditure report	Audit Evidence
	None			Reasons for variance
	None	The control of the co		Mitigating Measures
	CFO	CFO	cFO	Responsible

	STRATEG OBJECTIV			nanatalah (Pilipinan manatan kanta) pengangan kantalah (Pilipinan kanta) pengangan kantalah (Pilipinan kantalah	орожина на того на подовржива на на населения подовржива на на населения подовржива на подовржива на на населе
	RATIO	en a municipal propriet e estructura de succedit (10 grantes e norma, estrucibiles) (14 en encontrarente de fe En municipal de fermante estructura de succedit (10 grantes e norma, estrucibiles) (14 en encontrarente de fer	randoministi (ilimakan markan kan yan yi (ilimakan perimakan), kakan anisi markanisi markan ka Marka	тинит это най на в станите в выполнение в не объементенниция в сай принене найтини на при при в выполнение на	and the second seco
R	RATIO NUMBEI	R:01-21	R:01-22	R:01-23	R:01-24
RATIO		Remuneration as % of Total Operating Expenditure	Contracted Services % of Total Operating Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure
1E	BASELIN 2014	34%	4%	10%	New indicator
L T	ANNUA TARGE	32%	5%	2%	2%
L	REVIEW ANNUA TARGE	N/A	N/A	N/A	N/A
	QRT 3 Planned	8%	1%		NA
QUARTERL TARGETS	QRT 3 Actual	37%	9%	N A	N/A
TERLY SETS	QRT 4 Planned	8%	2%	2%	2%
A. A	Actual		geologica de la comunicación de la		
ot	Snapsh	egeneranur, madistit gennum asiaist ti Givera aranna in tilliperara et	(ŝ	B	G
Audit Evidence		Income and expenditure report	Income and expenditure report	Income and expenditure report	Income and expenditure report
Reasons for variance					
Measures					
sible	Respon	cFo	CFO	CFO	CFO

	STRATEG OBJECTIV		Austria (Lagrammente en estado de Lagramente en entre en estado en 1864 e 1869 e 1869 e 1869 e 1869 e 1869 e 1		energian de la companya de la compa	त्रोति हा महिन्दा कर कारणांक कर कारणांक कर के महिन्दा महिन्दा कर कारणांक कर कारणांक के महिन्दा हो स्थाना कर स्
	RATIO	المتعادة والمتعادة وا	n namanan kandilingah kandilan dari kalaman (((((((((((((((((((en inner en regentañ Nil 1900 e en europe en en en europe en la 1960 e en e	adam P. Park Procession and A. Starl Starley Process Process Process Annual Act of Philips Process	and the state of t
R	RATIO NUMBEI	R:01-25	R:01-26	R:01-27	R:01-28	R:01-29
RATIO	og men en e	Own Source Revenue to Total Operating Revenue(Includin g Agency Revenue)	Capital Expenditure Budget Implementation Indicator	Operating Expenditure Budget Implementation Indicator	Operating Revenue Budget Implementation Indicator	Service Charges and Property Rates Revenue Budget Implementation Indicator
JE	BASELIN 2014	77%	53%	73%	81%	83%
L T	ANNUA TARGE	86%	90%	95%	95%	95%
L	REVIEWI ANNUA TARGE	40%	N/A	N/A	N/A	N/A
	QRT 3 Planned	20%	25%	25%	25%	25%
QUARTERLY TARGETS	QRT 3 Actual	9%	10%	18%	10 %	13%
TERLY SETS	QRT 4 Planned	20%	25%	25%	25%	25%
	QRT 4 Actual	A A A A A A A A A A A A A A A A A A A			emer um a verma (Surphus en e de ementro de la comentro de la comente de la comenta de la comenta de la coment	ga gagana na na na naganaga da ita da ili da na
ot	Snapsh	Commence and the little of the	G.	G	B	(B)
Audit Evidence		Income and expenditure report	Income and expenditure report	Income and expenditure report	Income and expenditure report	Income and expenditure report
Reasons for variance						
Mitigating Measures						
sible	Respons	CFO	CFO	CFO	CFO	CFO

Sub-component 4- Reconciliation of IDP Strategic Objectives and 2014-2015 Final Budget

Provid	e univers	sal access	to basic se	ervices				IDP Objectives
SD07 Support rehabilitation of all road networks throughout the District	SD06 Provide and improve the quality of municipal health services	SD05 Expand and fast-track the provision of universal access to water and sanitation	SD04 Create and maintain stakeholder engagement initiatives to deal with service delivery challenges	SD03 Provide fire, emergency and rescue services	SD02 Support municipalities in the provision of municipal services	SD01 Maintain and rehabilitate all water and sanitation infrastructure	KPA 1:	Programme
-37 393 000	ľ	-274 594 104	ı	l	-105 125 104	-274 594 104	Service Delivery	Revenue
39 694 952	12 057 646	301 387 998	7 060 720	14 009 204	210 342 646	301 387 998	KPA 1: Service Delivery and Infrastructure Provision (SD)	Operating Expenditure
1	E.	117 801 756	1	700 000	117 801 756	117 801 756	Provision (SD)	Capital Expenditure
39 694 952	12 057 646	419 189 754	7 060 720	14 709 204	328 144 402	419 189 754		Total Expenditure
Director: Technical Services	Director: Community Services	Director: Technical Services, Director: Community Services	Director: Community Services	Director: Community Services, Fire & Disaster	Director: Technical Services, Director: Community Services	Director: Technical Services, Director: Community Services		Service Name

Facilitate and po	and impler	nent job creation initiati	eation ives		Facilitate environmental management and conservation		IDP Objectives
LED04 Support and facilitate rural development and poverty alleviation programmes.	LED03 Encourage and support initiatives geared towards mass job creation and sustainable livelihoods	LED2 Encourage improvement of access to government services in farming areas	LED01 Implement projects and programmes through labour intensive methods		Implement working for water and working for wetlands	SD08 Facilitate improvement of network and communications towers throughout the District	Programme
-1 292 000	-1 292 000	-1 292 000	-184 090 227	KPA 2: Local Economic Development (LED)	-14 621 227	-934 000	Revenue
8 623 796	8 623 796	8 623 796	112 820 797	nomic Developme	19 473 492	8 968 089	Operating Expenditure
1	1	•	T	int (LED)		250 000	Capital Expenditure
8 623 796	8 623 796	8 623 796	112 820 797		19 473 492	9 218 089	Expenditure
Cnier Operations Officer	Chief Operations Officer	Chief Operations Officer	Director: Community Services, Director Technical Services	THE REAL PROPERTY AND ADDRESS OF THE PROPERTY	Services	Chief Operations Officer	Service Name

🕏 = Target achieved and or exceeded (> 90). 🔇 = target not achieved (< 74). 🦑 = information not yet available. 😅 = significant progress (75 - 90%) has been achieved NIA = No target was set for the quartor in the approved SDBIP

Ensure effective financial manage ment and		Facilitate ar de	nd support velopment	regional eco initiatives	onomic		IDP Objectives
FM01 Comply with all statutory financial reporting and management	×	LED09 Participate and support initiatives geared towards revitalization of towns and settlements	LED08 Create and maintain stakeholder engagement initiatives.	LED07 Facilitate and support local supplier development initiatives	LED06 Identify, support and implement economic development flagship and anchor projects.	<u>LED05</u> Facilitate and actively participate in youth development programmes.	Programme
-195 885 905	KPA 3: Financial Viability and Management	-1 292 000	-1 292 000	-1 292 000	-1 292 000	-358 000	Revenue
29 108 448	ability and Manage	8 623 796	8 623 796	18 258 022	2 538 460	2 538 460	Operating Expenditure
250 000	ement (FM)	ı	3	,	1	•	Capital Expenditure
29 358 448		8 623 796	8 623 796	18 258 022	2 538 460	2 538 460	Total Expenditure
Director: Financial Services		Chief Operations Officer	Chief Operations Officer	Chief Operations Officer,	Chief Operations Officer , JoGEDA CEO	Chief Operations Officer	Service Name

🕏 = Target achieved and or exceeded (> 90), 🔇 = target not achieved (< 74), 🦑 = information not yet available. 💝 = significant progress (75 - 90%) has been achieved. N/A = No target was set for the quarter in the approved SDBIP

IDP Objectives	Programme FM02 Improve financial administrative	Revenue	3 mo	Operating Expenditure	6
·	Improve financial administrative capacity of the District.	-195 885 905	29 1	29 108 448	08 448 250 000
	Implement anti-fraud and anti-corruption measures	-934 000	8 98	8 983 328	33 328 -
	Implement revenue enhancement strategy	-124 669 104	21	211 449 293	1 449 293 117 801 756
	KPA 4: Institutional Development and Transformation (ID)	nd Transformation	(E)		
rce	Effectively empower and develop the Council's workforce.	-1 200 000	17	17 055 013	055 013
nan resou acity	Encourage and support capacity and skills building initiatives for communities.	-1 200 000	6 0	6 006 080	06 080 -
ove hun cap	Attract, retain and encourage skills transfer initiatives.	1	ıΩ	13 481 523	481 523 -
Impr	Maintain good working conditions for staff	ı		481 523	13 481 523 -

🖒 = Target achieved and or exceeded (> 90), 🔇 = target not achieved (< 74), 🧓 = information not yet available. 💝 = significant progress (75 - 90%) has been achieved NIA = No target was set for the quarter in the approved SDBIP

	strategica technology, internal se	iously develo illy utilise info legal services rvices to prov ient governme	rmation and other ide more	Ensure enhanced service delivery through efficient institutional		IDP Objectives
KPA 5: Good Governance and Public Participation (GG)	Ensure availability of office space and manage council buildings in an effective and efficient manner.	ID08 Strategically utilise ICT to improve government efficiency.	Ensure legislative compliance and improved legal capacity of the District.	ID06 Ensure that funded vacant posts are filled.	<u>ID05</u> Implement shared services on governance issues within the District	Programme
lic Participation (-8 764.00	1	1	l	1	Revenue
GG)	18 022 790	6 987 208	16 005 530	13 481 523	6 987 208	Operating Expenditure
	700 000	884 580	1	1	884 580	Capital Expenditure
	18 722 790	7 871 788	16 005 530	13 481 523	7 871 788	Total Expenditure
	Director: Corporate Services	Director: Corporate Services	Director: Corporate Services	Director: Corporate Services	Director: Corporate Services	Service Name

= Target achieved and or exceeded (> 90). 🚷 = target not achieved (< 74). 🖑 = information not yet available. 💝 = significant progress (75 - 90%) has been achieved. N/A = No target was set for the quarter in the approved SDBIP

Ensure integrated planning and performance management		e	Communicat ffectively wi communities	th	Facilitate intergovernmental cooperation	IDP Objectives
GG06 Implement effective planning and reporting mechanisms.	GG05 Promote performance management amongst councillors and officials.	GG04 Strengthen internal communications.	GG03 Work closely with traditional leadership structures in the implementation of rural development programmes.	GG02 Regular and effective communications with communities.	GG01 Promote intergovernmental cooperation initiatives.	Programme
-934 000	-934 000	-934 000	-5 070 000	-934 000	-934 000	Revenue
17 968 665	6 085 336	8 968 089	18 942 986	8 968 089	6 085 336	Operating Expenditure
1	ı	1	1	I I	1	Capital Expenditure
17 968 665	6 085 336	8 968 089	18 942 986	8 968 089	6 085 336	Total Expenditure
Chief Operations Officer	Chief Operations Officer	Chief Operations Officer	Chief Operations Officer	Chief Operations Officer	Chief Operations Officer	Service Name

arget achieved and or exceeded (> 90). 💲 = target not achieved (< 74). 🖑 = information not yet available. 💝 = significant progress (75 - 90%) has been achieved NIA = No target was set for the quarter in the approved SDBIP

To capture ac	Facilita developn healthy and soci	ite the nent of a I inclusive lety		IDP Objectives
To capture additional objectives expand groups	GG10 Facilitate Implementation of programmes targeting the special groups (SPU).	GG09 Facilitate Implementation of HIV and AIDS programmes.	Establish and support municipal oversight systems, mechanisms and processes. GG08 Ensure and maintain clean governance.	Programme
		-934 000	-934 000	Revenue
	8 198 604	8 198 604	31 011 349	Operating Expenditure
	ı	•	1	Capital Expenditure
	8 198 604	8 198 604	31 011 349	Total Expenditure
	Chief Operations Officer	Chief Operations Officer	Director Financial Services, Director Corporate Services, Director Community Services, Chief Operations Officer, Director Technical Services Director Financial Services, Director Corporate Services, Director Community Services, Chief Operations Officer, Director Technical Services, Chief Operations Officer, Director Technical Services	Service Name

🕏 = Target achieved and or exceeded (> 90). 🖓 = target not achieved (< 74). 🖑 = information not yet available. 💝 = significant progress (75 - 90%) has been achieved. N/A = No target was set for the quarter in the approved SDBIP

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N/A = No targ
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was set for
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in the a
pproved
SOBIP

Total budgete	IDP Objectives
Total budgeted/actual expenditure/revenue	Programme
-1 433 079 444	Revenue
1 621 308 915	Operating Expenditure
475 126 184	Capital Expenditure
2 096 435 099	Total Expenditure
0	Service Name

Provide universal access to basic services	STRATEGIC OBJECTIVE
SD01: Maintain and rehabilitate all water and sanitation infrastructure	PROGRAMME
SD01-01	KPI NUMBER
Improvement in municipal green drop score (output)	KEY PERFORMANCE INDICATOR
33	BASELINE (JUNE 2014)
50	APPROVED ANNUAL TARGET
N/A	REVIEWED ANNUAL TARGET
N/A	Qtr. 3 Planned
NA	QUARTERLY Qtr. 3 Actual
50	TARGETS Qtr. 4 Planned
Outstandi ng	Qtr. 4 Actual
Official Green Drop report from DWA	AUDIT
(§	SNAPSHOT
The Green Drop Assessment has not yet been conducted by the Department of Water and Sanitation	REASONS FOR VARIANCE
Engage the Department for information as to when they will release results. There are monthly Blue and Green Drop meetings to monitor the progress to meet the annual target	CORRECTIVE
Community Services & WSP	RESPONSIBLE DIRECTORATE

2.1.1 KPA 1: Service Delivery and Infrastructure provision

Quarterly Projections of Service Delivery Targets and Performance Indicators

PART 3

🕏 = Target achieved and or exceeded (> 90). 🖓 × target not achieved (< 74). 🦑 = information not yet available. 🥯 = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP

		STRATI OBJEC	
		PROGRA	AMME
SD01-04	SD01-03	KPI NUN	/IBER
% compliance with SANS 241 for drinking water quality as per BDS (Outcome)	Improvement in municipal blue drop score (Output)	PERFORMANCE INDICATOR	KEY
97%	87	BASELINE 2014	
97%	87	APPRO ANNUAL 1	
N/A	N/A	REVIEN	
97%	<u>87.M/A</u>	Qtr. 3 Planned	
84.2%	A second	Qtr. 3 Actual	QUARTERLY
97%	87	Qtr. 4 Planned	Y TARGETS
94.4%	Outstandi ng	Qtr. 4 Actual	
BDS report on water quality	Official Blue Drop report from DWA	EVIDENCE	P
•		SNAPS	внот
Old and aging infrastructure that compromises clean water when it is distributed to the consumers.	The Blue Drop Report has not yet been released by the Department of Water and Sanitation	VARIANCE	REASONS
Ongoing lobbing for funding to replace the old aging infrastructure	Engage the Department for information as to when they will release results. There are monthly Blue and Green Drop meetings to monitor the progress to meet the annual target	MEASURES	CORRECTIVE
WSP	Community Services & WSP	RESPON DIRECTO	ISIBLE ORATE

			STRATEGIC OBJECTIVE
			PROGRAMME
SD01-07	SD01-06	SD01-05	KPI NUMBER
No drop score achievement (output)	Number Ratio of reported water and waste water incidents on asset management system on which action is taken (LGTAS) (Outcome)	Review of WSDP and approved by Council (LGTAS) (Input)	KEY PERFORMANCE INDICATOR
New indicator	01:01	Approved WSDP	BASELINE (JUNE 2014)
30	01:01	Reviewed of WSDP and-approved by Council	APPROVED ANNUAL TARGET
N/A	N/A	Reviewed WSDP approved by Council	REVIEWED ANNUAL TARGET
N/A	01:01	Draft to the souncil NIA	Qtf. 3 Planned
NA	01:01	NA	QUARTERLY Out. 3 Actual
30 O	01:01	Reviewed WSDP approved by Council	Qtr.4 Planned
Outstandi ng	01:01	Reviewe d WSDP approved by Council	Otr. 4 Actual
Report from DWA	Quarterly to Top Management	Council resolutions	AUDIT
É	6	&	SNAPSHOT
The Department of Water Services has not yet releases the result	None	None	REASONS FOR VARIANCE
Engage the Department for information as to when they will release results	None	None	CORRECTIVE
Community Services & WSP	WSP	Community Services	RESPONSIBLE DIRECTORATE

			STRATI OBJEC	CARL TO COMPANY OF THE PARK TO SERVICE OF THE
SD03: Provide fire, emergency and reso	cue services	SD2: Support municipalities in the provision of municipal services	PROGRA	AMME
SD03-02	\$D03-01	SD02-02	KPI NUM	IBER
Conduct S78 to determine best mechanism for delivering fire services (Input)	Number Ratio of fire incidents responded to as a proportion of entries recorded in the Occurrence Book (Outcome)	Number of Blue Drops achieved (Output)	PERFORMANCE INDICATOR	XEY
S78 (1) Assessment	01:01	2	BASELINE 2014	: (JUNE I)
S78 Assessment	01:01	2	APPRO ANNUAL T	
Approval of S78 by council	N/A	N/A	REVIEV ANNUAL T	
Approval of \$78 by council NI/A	01:01	N	Qtr. 3 Planned	
	01:01	0	Qtr. 3 Actual	QUARTERLY
Approval of S78 by Council	01:01	WA	Qtr. 4 Planned	Y TARGETS
Partially achieved	01:01	Outstandi ng	Qtr. 4 Actual	
Report to Mayco and Mayco resolution	Report to magement as per incident books	Report from DWA	EVIDENCE	
	©	G	SNAPS	нот
The Local Labour Forum where this was to be discussed was repeatedly postponed. Comments from Labour have not been received by 30 June 2015 but presentations to labour and supply of all documentation has been made. Item has	None	Results have not yet been released by DWS	FOR VARIANCE	REASONS
Section 78 to be approved the in Q1 of 2015/16 FY	None	Engage DWS and see if they will be released in Q4	MEASURES	
Community Services	Community Services	Community Services & WSP	RESPON DIRECTO	

angan menjahandan sebagai kempun dan mangan bangan dan berangan dan melah Berkadan, sebagian melah 1993 dan			STRATE OBJECT	
SD05: Expand and fast-track the provision of universal access to water and sanitation	SD04: Create and maintain stakeholder engagement initiatives to deal with service delivery challenges		PROGRA	MME
SD05-01	SD04-01		KPI NUN	IBER
% of households with access to basic level of water (NKPI)	Number of District Water forum meetings (Outcome)		PERFORMANCE INDICATOR	XEY
69.3% (67703)	2 meeting		BASELINE 2014	
74.5% (72703)	2 meetings per Forum		APPRO ANNUAL T	
N/A	N/A		REVIEV ANNUAL T	
Ν̈́Α			Qtr. 3 Planned	
N/A	0		Otr. 3 Actual	QUARTERL
74.5%	N/A		Qtr. 4 Planned	Y TARGETS
70%	-	isani da gangang mama-ana ana-alisan mamana ana	Qtr. 4 Actual	
Mayco	Minutes of meetings and attendance registers		EVIDENCE	AUDIT
6)		market and a manufacture of the second of th	SNAPS	sнот
6 new villages in Mt, Fletcher were served with water following the completion of the projects. 2 more projects could not be completed in time for the HH's to be added.	The meeting that didn't sit in the 3 rd quarter sat in the 4 th quarter.	been discussed in the Standing committee.	VARIANCE	REASONS
The 2 projects in Mt. Fletcher to be completed without further delay in the 2015/16 financial year.			MEASURES	CORRECTIVE
Technical Services	Community Services		RESPOI DIRECT	NSIBLE ORATE

рово Тов. Стого до настой на достой до до се на причения до под на под настой до до се				STRATOBJE	
SD06: Provide a the quality of health se	municipal			PROGR	AMME
SD06-02	SD06-01	SD05-05	SD05-04	KPI NU	MBER
Number of inspections (visits) per quarter on each of the 13 urban waste sites (Outcome)	waste dumping points where compliance was enforced (Output)	% of households earning less than R1100 per month with access to free basic services (NKPI)	% or nousenoids with access to basic level of sanitation (NKPI)	INDICATOR) KEY
14 inspection	100% of all illegal waste	New indicator	55.2% (53897)	BASELIN 201	E (JUNE 4)
12 inspection per site	100%	100% of registered households	60.3% (58897)	APPRO ANNUAL	
N/A	N/A	N/A	N/A	REVIE ANNUAL	
ω	100%	N/A	×,	Qtr. 3 Planned	
ω	100% (of 420)	N/A	NA	Qtr. 3 Actual	QUARTERL
ω	100%	100% of registered househol ds (indigents)	60.3%	Qtr. 4 Planned	Y TARGETS
ω	100% (of 434)		62%	Qtr. 4 Actual	
Inspection Reports to management	Monthly illegal Waste Reports to management	Report to Mayco	Report to Mayco	EVIDENCE	
		F	&	SNAPS	нот
None	None		More toilets were built in Elundini villages due to additional budget availability.	VARIANCE	REASONS
None	None		The more households without any sanitation to benefit in the shortest time from this project, the better	MEASURES	
Community Services	Communi ty	Finance	Technical Services	RESPONS DIRECTO	SIBLE RATE

agan gan dingi dat anga menumuga may agangan 1994 tina 1994, may mengangan sebanah dan dan dan dan dan dan dan			STRATEGI OBJECTIV	C E
			PROGRAMI	ΜE
SD06-05	SD06-04	SD06-03	KPI NUMBI	≅R
Number of Formal Food Premises inspections undertaken (input)	Number of informal food vendors (hawkers, caterers, spaza shop owners) receiving Health and Hygiene education and or training (Output)	% of sewage spills where compliance was enforced (Output)	KEY PERFORMANCE INDICATOR	
204 including some that are revaluation	81 out of 400	100% of all sewage spills (114)	BASELINE (J 2014)	UNE
204	80	100%	APPROVE ANNUAL TAR	
N/A	N/A	N/A	REVIEWE ANNUAL TAI	
코	Α'N	100%	Qtr. 3 Planned	
		100% (of 181)	Qtr. 3 Actual	QUARTERL'
Significant and control of the	80 (accumul ative)	100%	Qtr. 4 Planned	LYTARGETS
47	444 accumula tive	100% (of 197)	Qtr. 4 Actual	
Inspection Reports to management	Attendance registers from training sessions	Sewage Inspection Reports to management	AUDIT	
•		P	SNAPSH	ЭТ
Slight variation down on the target to even out matters in the prior quarter. Food premises are inspected to	Significant number of events in mainly rural areas where skills were not yet transferred resulting in many more caterers receiving Health and Hygiene education	None	REASONS FOR VARIANCE	
This is a matter that cannot be foreseen	This is a matter that cannot be foreseen	None	CORRECTIVE	
Community Services	Community Services	Community Services	RESPONSI DIRECTOR	

			STRAT OBJE	
SD8: Facilitate improvement of network and communications	SD07: Support rehabilitation of all-gravel roads networks throughout the District		PROGR	AMME
SD8-01	SD07-01	KPI NU	MBER	
Number of engagement sessions held leading to installation/upgrading of communications towers (Outcome)	Number of km's per quarter graded as per the SLA (Outcome)		INDICATOR	KEY
1	3314km		BASELIN 201	
1	4000km		APPRO ANNUAL	
N/A			REVIE ANNUAL	
NA	1000km		Qtr. 3 Planned	
Z S	725km		Qtr. 3 Actual	QUARTERLY
	1000km		Qtr. 4 Planned	Y TARGETS
	799km		Qtr. 4 Actual	
Minutes of meetings or proof of engagement s	Monthly report to top management		EVIDENCE	AIDIT
			SNAPS	НОТ
None	Dry road conditions hampered the progress of grading.	deal with compliance and also to respond to complaints.	VARIANCE	REASONS
None	None. Grading cannot be done in dry conditions. Rain is required. Water carting is too expensive and will deplete the already limited budget.		MEASURES	COBBITCHIVIE
COO	Technical Services	enement antonium/activistic et al elliste et al el el esta transfer et l'esta transfer et l'est	RESPON DIRECTO	

	nental management servation	STRAT OBJEC	
	orking for water and or wetlands	PROGR	AMME
SD9-02	SD9-01	KPI NU	MBER
% budget expenditure in the of the 2014/15 National FY allocation of alien plants eradication programme (Working for Water) (Outcome)	% budget expenditure in the of the 2014/15 Autonal FY allocation of implementation of working for Wetland rehabilitation programme (Output)	PERFORMANCE	KEY
100%	100%	BASELIN 201	
100% expenditure	100% expenditure	APPRO ANNUAL	
N/A	N/A	REVIE ANNUAL	
100% N/A	100% N/A	Qtr. 3 Planned	
XX	NA	Qtr. 3 Actual	QUARTERL
100%	100%	Qtr. 4 Planned	LYTARGETS
0%	92%	Qtr. 4 Actual	
Reports to Mayco	Reports to Mayco	EVIDENCE	AUDIT
Ġ	&	SNAP	SHOT
Allocation of funding was delayed from the department	8% of money not claimed	VARIANCE	REASONS
Continue engaging the department	None	MEASURES	CORRECTIVE
Community Services	Community Services	RESPOR DIRECT	

2.1.2: Local Economic Development

Facilitate and implement job creation and initiatives	STRATEG OBJECTI		
LED01: Implement projects and programmes the methods	PROGRAM	IME	
LED01-02	KPI NUMB	ER	
Number of job opportunities created through WfW and wetlands (Output)	Number of jobs created through municipality's local economic development initiatives including capital projects	KEY PERFORMANCE INDICATOR	
1986	2723	BASELINE (, 2014)	JUNE
497 in each quarter	2000	ANNUAI TARGET	
1659	N/A	REVIEWE ANNUAL TARGET	
497 <u>168</u>	500	Qtr. 3 Planned	
299	608	Otr. 3 Actual	QUARTER
497	500	Qtr. 4 Planned	LY TARGETS
25	1036	Qtr. 4 Actual	
Report to Mayco	Quarterly report to Mayco	AUDIT EVIDENCE	
		SNAPSHO	ΣT
JGDM gets funding in terms of the national financial year. Only agreement with working for wetlands programme was concluded in the year. The one with working for water programme has been delayed due to concerns on disciplinary	More jobs were created due to the additional number of toilets constructed for the quarter due to the reallocation from the MIG.	REASONS FOR VARIANCE	
Continue engaging the department	None. The more jobs created for local people on this project, the better.	CORRECTIVE	
Community Services	Technical Services	RESPONSIE DIRECTORA	

ganda anto al Africa (Amerika) estado estado en el carrio en la carrio en			STRATE(OBJECT)	
LED03: Encourage and support initiatives geared towards mass job creation and sustainable livelihoods	LED2: Encourage improvement of access to		PROGRAM	лме
LED03-01	LED02-01		KPI NUME	BER
Number of reports on job opportunities created through CVVP (Input)	Number of information sessions held with farming communities (Outcome)		PERFORMANCE INDICATOR	
3 reports	1	news at a facility (MIC (MIC (MIC (MIC (MIC (MIC (MIC (MIC	BASELINE (2014)	JUNE
2 reports	The second secon	Company of the second of the s	ANNUA TARGE	
N/A	N/A		REVIEW ANNUA TARGE	Lasal
1 report			Qtr.3 Planned	
1 report			Qtr. 3 Actual	QUARTERLY
N/A	N/A		Qtr. 4 Planned	YTARGETS
N/A	N/A		Qtr. 4 Actual	
Report to Mayco	Minutes of meetings and attendance registers / proof of engagement		AUDIT	
			SNAPSH	от
N/A	N/A	action against JGDM staff involved in the programme	REASONS FOR VARIANCE	
₩A	N/A		CORRECTIVE	
COO	COO		RESPONSI DIRECTOR	BLE ATE

			STRATEGIC OBJECTIVE
LED05: Facilitate and actively participate in youth development programmes	development	port and facilitate rural and poverty alleviation ogrammes	PROGRAMME
LED05-01	LED04-02	LED04-01	KPI NUMBER
Number of business support meetings/ engagement facilitated for social groups (woman, youth, disabled) (Output)	Number of funding applications submitted for cooperatives and SMMEs to potential funders (Outcome)	Number of Reports on the implementation of Rural development programme and anti-poverty strategy (Input)	KEY PERFORMANCE INDICATOR
12	13	2	BASELINE (JUNE 2014)
10	2	2 reports	ANNUAL TARGET
N/A	N/A	N/A	REVIEWED ANNUAL TARGET
ω	N/A	1 report	Qtr. 3 Planned
W	N/A	1 report	QUARTERL Qtr. 3 Actual
ယ	2	N/A	Y TARGETS Qtr. 4 Planned
4	2	NA	Qtr. 4 Actual
Report to Mayco	Proof of submission of applications	Report to Mayco	AUDIT
			SNAPSHOT
Additional engagements were facilitated based on the need to extend the impact of this programme	None	NA	REASONS FOR VARIANCE
None	None	N/A	CORRECTIVE
COO	C00	COO	RESPONSIBLE DIRECTORATE

Facilitate and supp	oort regional econ	omic development initiatives	STRATE OBJECT	
LED06: Identify, suppo	rt and implement e anchor proje	conomic development flagship and ects	PROGRA	мме
LED06-03	LED06-02	LED06-01	KPI NUM	BER
Investment Strategy Number of investment strategy investment strategy developed and approved by the Board (Input)	Meat Hub Meat Hub Number of business plans approved (Output)		PERFORMANCE	
0	Business Plan 2011	Feasibility study, Business Plan 2007,2013	BASELINE 2014)	
1	1	4	ANNUA TARGE	
N/A	N/A	N/A	REVIEW ANNUA TARGE	L
4 <u>N</u> A	-2	->	Qtr. 3 Planned	
Z >	1 Draft business plan		Qtr. 3 Actual	QUARTERI
WA 1	N/A		Qtr. 4 Planned	QUARTERLY TARGETS
0	NA	entre	Qtr. 4 Actual	
Approved investment strategy, Board resolutions	Approved business plan by the Board. Proof of funding application	Reports to Council	AUDIT EVIDENCE	
400			SNAPSHO	тс
The target could not be achieved due to unexpected lack of human resource capacity. An employee responsible for the target got an accident	N/A	None	REASONS FOR VARIANCE	
Target has been moved to the next financial year	N/A	None	CORRECTIVE	
COO	COO	COO	RESPONSIE DIRECTORA	

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		STRATEG OBJECTIV	
LED09: Participate and support initiatives geared towards revitalization of towns and settlements	TED08: Create and maintain stakeholder engagement	PROGRAM	IME
LED09-01	LED08-01	KPI NUMB	ER
Number of reports on the implementation of District Branding and marketing strategy	Number of District Support Team forum Meetings held (Outcome)	KEY PERFORMANCE INDICATOR	
District Branding and marketing strategy	3	BASELINE (2014)	JUNE
2 reports	2	ANNUA TARGE	
N/A	N/A	REVIEWI ANNUA TARGE	L
N _A	N/A	Qtr. 3 Planned	
WA	N/A	Qtr. 3 Actual	QUARTERL
	1 meeting	Qtr. 4 Planned	LYTARGETS
uma ana anta anta anta anta anta anta ant	0 meeting	Qtr. 4 Actual	
Report to Mayco and Mayco resolutions	Minutes and attendance registers of meetings	AUDIT EVIDENCE	
#	400	SNAPSH	ОТ
None	Meeting scheduled 25 June 2015 but was later postponed due non-availability of members	VARIANCE) 1 2 3 5
None	Meeting took place on 15 July 2015	CORRECTIVE MEASURES	
COO	COO	RESPONS DIRECTOR	

2.1.3 Financial Viability and Management

€

Target achieved and or exceeded (> 90).

4

target not achieved (< 74).</p>

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information not yet available. 💝 = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP

					STRATEGIC OBJECTIVE
and an annual section of the section	an minindepartine een minindepartine er minindepartine er met met er minindepartine er met er met er met er me	о учения в добого на недового в на нечение до нечение до нечение до нечение до нечение до нечение до нечение д	MONTH POR PROPERTY AND AND AN AREA OF THE SECOND AND AN AREA OF THE SECOND AND AREA OF THE		PROGRAMME
FM01-09	FM01-08	FM01-07	FM01-06	FM01-05	KPI NUMBER
% expenditure on repairs and maintenance against the budget (Input)	% of budget actually spent on implementing workplace skills plan (LGSETA and Internal training-budget) (Input)	Cost coverage ratio (Output)	All creditors paid within 30 days of receipt of valid invoice (Output) Creditors payment period (Output)	Irregular, Fruitless and Wasteful and Unauthorised Expenditure as a % of Total Operating Expenditure	KEY PERFORMANCE INDICATOR
79%	100%	0.13	30 days	0%	BASELINE (JUNE 2014)
100%	100%	02.02	30 days	0%	ANNUAL TARGET
N/A	N/A	N/A	N/A	N/A	REVIEWED ANNUAL TARGET
25%	N	02.02	30 days	0%	Qtr. 3 Planned
7%	NA	03.09	30 days	1%	JARTER 2tr. 3 ctual
25%	100%	02.02	30 days	0%	Qtr. 4 Planned
	100%			- Повей — Повей — Вой —	Qtr. 4 Actual
Quarterly Report to Mayco	Income and expenditure report	S71 Report to Council	S71 Report to Council	Income and expenditure report, Audited AFS	AUDIT EVIDENCE
E			Ê		SNAPSHOT
Annum and channels of the second property of	None	None	None		REASONS FOR VARIANCE
	None	None	None e		CORRECTIVE
Finance (All	Corporate Services	Finance	Finance	Finance	RESPONSIBLE DIRECTORATE

					STRATEG OBJECTIV	
FM03: Implement anti-fraud and anti- corruption measures	FM02: Impr	ove financial a the Dis	apacity of	PROGRAM	ME	
FM03-01	FM02-04	FM02-03	FM02-01	KPI NUMBI	ER	
Number of reports on the implementation of Anti-Fraud and anticorruption strategy (Input)	% of operational budget actually spent (Input)	Total outstanding senice debtors Outstanding service debtors to revenue (NKPI)	% reduction in municipal debtors related to service charges (Output)	Debt coverage ratio (Output)	KEY PERFORMANCE INDICATOR	
Anti-Fraud and anti- corruption strategy	100%	TBD	50%	01:01	BASELINE (J 2014)	UNE
4 reports	100%	1.8	40%	02.03	ANNUAL TAR	RGET
N/A	N/A	1.8	N/A	14	REVIEWE ANNUAL TAR	
1 report	25%	0.9	10%	7	Qtr. 3 Planned	
1 report	18%	2	10%	23.2	Qtr. 3 Actual	QUARTER
1 report	25%	0.9	10%	7	Qtr. 4 Planned	QUARTERLY TARGETS
1 героп					Qtr. 4 Actual	
Report to Mayco	Income and expenditure report, Audited AFS	Debtors Report	Debtors Report	S71 Report to Council	AUDIT EVIDENCE	
	S		Š	(§	SNAPSHO)T
None		None	None	None	REASONS FOR VARIANCE	
None		None	None	None	CORRECTIVE	
coo	Finance (All	Finance	Finance	Finance	RESPONSIE DIRECTORA	BLE ATE

		STRATEGIC OBJECTIVE	
FM04: Implement revenu	ue enhancement strategy	PROGRAMME	Ministrative of the second
FM04-02	FM04-01	KPI NUMBER	
prepared and approved by council (Input)	% reduction in of water losses (Output)	KEY PERFORMANCE INDICATOR	
MTRF Budget	51%	BASELINE (JUN 2014)	E
Budget approved by council	5%	ANNUAL TARGE	T
N/A	48%	REVIEWED ANNUAL TARGE	T
Draft approved by council	NA	Qtr. 3 Planned	
Draft approved by council	N/A	QUARTERLY Qtr. 3 Actual)
Final Draft approval by council	48%	Qtr. 4 Planned	
Final Draft approval by council	0%	Otr. 4 Actual	
Council resolutions adopting the budget	Report to Mayco	AUDIT	
	4	SNAPSHOT	
None	Target achievement is proof is distorted by lack of information due to lack of measuring meter devices district wide	REASONS FOR VARIANCE	ewissinasi-rejeliji ir salasisi in massesymmetris-riju is in muy
None	Project is underway to install and manage bulk meters	CORRECTIVE MEASURES	
Finance	Technical Services	RESPONSIBLE DIRECTORATE	

		RATEGIC JECTIVE			
ID01: Effectivel	PRO	GRAMME			
ID01-05	KPI	NUMBER			
Number of staff who meet Minimum Competency levels (MFMA) (Outcome)	Number Cumulative % of councillors actually trained as per the training programme	Number of people from employment equity target groups employed in the three highest levels of management in compliance with EEP (Outcome)	Number % of staff actually trained as per the WSP (Output)		KEY PERFORMANCE
9	100%	5	100%		SELINE NE 2014)
5 new trained staff	100%	5	100%		NNUAL ARGET
N/A	28	N/A	179	AI	VIEWED NNUAL ARGET
NA NA	100% (<u>5)</u>	N/A	100% <u>31</u>	Qtr. 3 Planned	
Ä	5	N/A	inisiatah kiromis demikan dalam kiromis demikan dalam kiromis demikan dalam kiromis demikan dalam kiromis demi W	Qtr. 3 Actual	QUARTERI
ഗ	100% (N/A)	S)	400% <u>N/A</u>	Qtr. 4 Planned	Y TARGETS
7	N/A	12	X	Qtr. 4 Actual	
Reports to Mayco	Training report to Mayco	EE Reports to Mayco	Quarterly report to Mayco		AUDIT
			et kunsten en kunsten en en met til de hatte til de til de konsten kunsten en	SNA	APSHOT
The municipality had to register two additional employees from JoGEDA	X	The municipality municipality had to appoint more staff due to resignation of some employees.	WA	VARIANCE	REASONS
The more employees trained the better.	NA	None	N/A		CORRECTIVE
Corporate	Corporate	Corporate Services	Corporate		ONSIBLE

2.1.4 Institutional Development and Transformation

🕏 = Target achieved and or exceeded (> 90). 🛇 = target not achieved (< 74), 🦑 = information not yet available. 😇 = significant progress (75 - 90%) has been achieved NIA = No target was set for the quarter in the approved SDBIP

				RATEGIC JECTIVE
ID04: Maintain good working conditions for staff	ID03: Attract, retain and encourage skills transfer initiatives	ID02: Encourage and support capacity and skills building initiatives for communities	PRO	GRAMME
ID04-01	ID03-01	ID02-01	KPI	NUMBER
Number of LLF meetings (Outcome)	Review of staff attraction and retention strategy (Input)	initiatives undertaken as per WSP (Outcome)		KEY PERFORMANCE
4 annually	Staff-attraction and retention strategy			SELINE NE 2014)
4 meetings	Strategy implemented	4 15		NNUAL ARGET
N/A	Remove to 15/16 FY	Removed	Al	VIEWED NNUAL ARGET
1 meeting	Submissio n-of-the Draft to LLF for comments	***************************************	Qtr. 3 Planned	
1 meeting	***	***************************************	Otr. 3 Actual	QUARTERL
1 meeting	Strategy adopted by Council	ħ	Qtr. 4 Planned	YTARGETS
1 meeting	**	\$	Qtr. 4 Actual	
Quarterly reports to Mayco / Minutes and attendance registers	₹	₩ X		AUDIT
6			SNA	APSHOT
None	₩ _A	₩A	VARIANCE	REASONS
Zone	A/W	***		CORRECTIVE
Corporate Services	Corporate-Services	Corporate Services		ONSIBLE

Ensure enhanced service delivery through efficient institutional arrangements			ATEGIC JECTIVE
ID06: Ensure that funded vacant posts are filled	ID05: I Implement shared services on governance issues within the District	PRO	GRAMME
ID06-01	ID05-01	KPH	NUMBER
of time it takes to fill a post_(Output)	Conduct Study on the possible implementation of a Shared Services on IT within the District (Input)	INDICATOR	KEY PERFORMANCE
3 months	Draft Study completed		SELINE NE 2014)
3 months	-1 report compiled		INUAL RGET
N/A	Removed to 15/16 FY	Á٨	/IEWED INUAL .RGET
3 months	N/A	Qtr. 3 Planned	
3 months	*	Qtr. 3 Actual	QUARTERL
3 months	NVA	Qtr. 4 Planned	QUARTERLY TARGETS
3 months	N	Qtr. 4 Actual	
Monthly report to Top Management	¥		AUDIT
P		SNA	PSHOT
None	NA	VARIANCE	REASONS
None	***	MICAGOINEG	CORRECTIVE
Corporate Services	Corporate-Services		ONSIBLE TORATE

ب در باید و در سایه و در		recommendation of the	entral v bending de parent v entre mende parent prosent en
Continuously develop and strategically utilise information technology, legal services and other internal services to provide more efficient government			RATEGIC JECTIVE
ID08: Strategically utilise ICT to improve government efficiency ID07: Ensure legislative compliance and improved legal capacity of the District			GRAMME
ID08-01	ID07-01	KPI	NUMBER
Review District IT governance Framework (Input)	Ratio of disciplinary hearings concluded within 3 months of initiation		KEY PERFORMANCE
IT governance Framework	New indicator		SELINE NE 2014)
IT Governance f reviewed and adopted by council	01:01		NNUAL ARGET
IT Governance Framework reviewed and approved by council	N/A	A	VIEWED NNUAL ARGET
Draft to council	01:01	Qtr. 3 Planned	
Report presented to standing committee	0	Qtr. 3 Actual	QUARTERL
ITGF reviewed and approved by council	01:01	Qtr. 4 Planned	Y TARGETS
Partially achieved	01:00	Qtr. 4 Actual	
Council resolutions	Report to top management		AUDIT
6	499	SN	APSHOT
Submission of the document to council delayed due to comments that were received late from other consultative committees.	There was 1 case in the 4th quarter but it was not concluded due to outstanding documents from accused		REASONS FOR
Hearing scheduled for the 1st quarter 2015/16 FY ln the Agenda of the August 2015/16 council meeting			CORRECTIVE
Corporate Services	Corporate Services		PONSIBLE

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2.1.5 KPA 5: Good governance and public participation

Communicate effectively with communities		Facilitate intergovernmental cooperation		STRATEGIC OBJECTIVE	
GG02: Regular and effective communications with communities		GG01: Promote intergovernmental cooperation initiatives		PROGRAMME	
GG02-02	GG02-01	GG01-02	GG01-01	KPI NUMBE	:R
Number of Community Outreach meetings held and reports on issues raised (Outcome)	Number of newsletters publications released <u>and distributed</u> (Output)	IDP reviewed and adopted by council (Input)	Number of DIMAFO meetings sitting-held (Outcome)	KEY PERFORMANCE INDICATOR	
2 meetings and a report on each	4	IDP	1 meeting	BASELINE (2	014)
2 meetings and 1 report for each LM	4	IDP reviewed and adopted by council	4 meetings	Annual Tarç	get
N/A	N/A	N/A	N/A	REVIEWEI ANNUAL TARGET	
X	au ann an ann ann ann ann ann ann ann an	Draft IDP approved by council		Qtr. 3 Planned	
X		Draft IDP approved by council	-1	Qtr. 3 Actual	QUARTERLY
1 meeting and 1 report per LM	ana ann ann ann ann ann ann ann ann ann	Final IDP approved by council	4-2 Meetings	Qtr. 4 Planned	Y TARGETS
1 meeting and 1 report per LM		Final IDP approved by council	2 Meetings	Otr. 4 Actual	
Outreach report and attendance register	Newsletter and distribution list	Council resolutions	Minutes and attendance registers	AUDIT	
			4 10 10 10 10 10 10 10 10 10 10 10 10 10	SNAPSHO	Т
None	None	None	None	REASONS FOR VARIANCE	
None	None	None	None	CORRECTIVE MEASURES	
COO	COO	COO	coo	RESPONSIE DIRECTORA	

Ensi	STRATEGIC OBJECTIVE				
	lement effective		GG05: Promote performance management amongst councillors and officials	PROGRAMMI	E
GG06-03	GG06-02	GG06-01	GG05-01	KPI NUMBER	₹
Number of reports on performance of service providers performance monitored (Input)	Number of signed performance obligations of middle management (Outcome)	Number of signed performance agreements by Section 56 Managers (Outcome)	Performance Management System Policy reviewed and adopted approved by council (Input)	KEY PERFORMANCE INDICATOR	
4 reports	16 annually	5 annually	Prior year review and adoption	BASELINE (20°	14)
4 reports	16	5 annually	Performance Management System reviewed and adopted approved by council	Annual Target	
V/A	17	N/A	Performance Management System reviewed and approved by council	REVIEWED ANNUAL TARGET	
	₩ <u>^</u> 1	N/A	Draft Reviewed PMS Policy adopted approved by council	Qtr. 3 Planned	
	0	N/A	Draft reviewed PMS Policy approved by council		QUARTERL
Agging Comment of the State of	N/A	N/A	Final Reviewed PMS Policy adopted approved by council	Qtr. 4 Planned	LY TARGETS
angangagagagagaga na rawa a		N/A	Final Reviewed PMS Policy approved by council	Qtr. 4 Actual	
SCM reports to Mayco	1 Signed Performance Obligations	5 signed performance agreements and proof of submission to province	Council resolutions	AUDIT	
~	&	and the second s	&	SNAPSHOT	
None	None	N/A	None	REASONS FOR VARIANCE	
None	None	N/A	Zone	CORRECTIVE MEASURES	
inance	COO	COO		RESPONSIBL DIRECTORAT	

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				STRATEGI OBJECTIV	
GG08: Ensure a	PROGRAMI	ИE			
GG08-04	GG08-03	KPI NUMBER			
Number of <u>updated</u> <u>nisk register</u> submitted Number of risk reports submitted (Report submitted (Report on the implementation of Strategic Risk Register) (Input)	% of previous year's audit queries addressed (Output)	Attain clean audit outcomes (audit of performance information) (Input)	Attain clean audit outcomes (audit of financial information) (Input)	KEY PERFORMANCE INDICATOR	
4 reports	100%	Unqualifie d audit	Unqualified audit	BASELINE (2	014)
4 reports on implementation of agreed upon Strategic risk register	100%	Clean Audit	Clean Audit	Annual Targ	get
4 reports on updated risk register submitted	N/A	N/A	N/A	REVIEWE ANNUAL TARGET	
	NA	N/A	N/A	Qtr. 3 Planned	
<u>ш.</u>	N/A	N/A	N/A	Qtr. 3 Actual	QUARTERI
no namentum meneral di protesse matematica e no conservan un del dell'attende e con encole e tenera e estate e La conservación del protesse e matematica e no conservan un dell'attende e conservación dell'actende e conserva	100%	N/A	N/A	Qtr. 4 Planned	QUARTERLY TARGETS
nacasanan si dicaphenna a anna anna anna anna ann an haidin de a dear a ann a na ann ann ainteil dicadhar. 	85%	**************************************	Service and the service and th	Qtr. 4 Actual	
Risk Committee report/ Risk management register to Mayco	Audit action plan and report	Audit report	Audit report	AUDIT	
P	(4)			SNAPSHO	т
None		N/A	N/A	REASONS FOR VARIANCE	
Zone		N/A	N/A	CORRECTIVE	
	All	COO	Finance	RESPONSIE DIRECTORA	BLE \TE

Facilitate	STRATEGIC OBJECTIVE			
GG10: facilitate Implementation of programmes supporting the special groups (SPU) GG09: facilitate Implementation of Implementation of HIV and AIDS programmes				PROGRAMME
GG10-03	GG10-02	GG10-01	GG09-02	KPI NUMBER
Report on the facilitation of the. Hosting of the District Sondela Youth Festival (Outcome)	Hosting of District Mayoral Cup (Outcome)	Number of reports on the implementation of the SPU Mainstreaming Strategy (Input)	Number of District AIDS Council meetings held (Outcome)	KEY PERFORMANCE INDICATOR
1	1	4 Reports	3 meetings	BASELINE (2014)
1	1	4 Reports	4 meetings	Annual Target
N/A	N/A	N/A	N/A	REVIEWED ANNUAL TARGET
N/A	N/A	-3		Qtr. 3 Planned
N/A	NA	<u> </u>	<u> </u>	QUARTERL Qtr. 3 Actual
N/A		.		-Y TARGETS Qtr. 4 Planned
N				Qtr. 4 Actual
Reports to Mayco	Reports to Mayco	Reports to Mayco	Minutes and attendance registers.	AUDIT
e rancorrer e a comunicación de describer e El El El El El POPULIFICA EN PREPARA EN PROPERTO EN PROPERTO EN P	0		® >	SNAPSHOT
WA	None	None	None	REASONS FOR VARIANCE
N/A	None	None	None	CORRECTIVE
COO	COO	COO	COO	RESPONSIBLE DIRECTORATE

PART 4

4.1 Three Year Capital Works Plan

	ynsb terbo ion P	rne	:	POSSO AND ASSOCIATION ASSOCIAT	J	am	est						dica se 2		n A	nd	Ф. в. ч. до то, ч.	Pro	ojec	t Na	me	**1 m/m
the connection of all households to the sewer	waste water treatment works, outfall sewers and		The project entails the	AT MENNY ENGINEEN CONTRACTOR AND	en e	and the second s	a par ann an	e en	n na haife na marana	en e	e palement de	handel 1994 d	to the sewer network.	connection of all houses	outfall sewer and	Water Treatment works,	Upgrading of the Waste	egipane e e e e e e e e e e e e e e e e e e	ag general de la com	ordena limento, m	00001	Description
R9m	2014/15	R24,108	Total:	and the second section of the second					and an artistical and an artistical and artistical				R10m	2014/15		R38,550	Total:			(000)	Siafinna	Didacto
MIG	***************************************	**********	WWW.na1-7-2	N	1IG	vi		**********	de menore	**********	**********	ofer, may be great	agy at Aq. at minimum	or extension of	********	***************************************		enament production of a		ding urce		· · · · · · · · · · · · · · · · · · ·
Garie	p LM	rena framezona	nga salamanaka m	N	1ale	etsv	vai	***************************************		**************************************	erunun 11-2							(W	_oc	ation / Loc ipali	al	To the second se
PMU				Р	ML)				environe.		ngwysan en		n ng y ((((((((((((((((((nenti rtme		-
			21/05/2012														21/01/2011				Statt Date	つきっト フッチン
30/06/2014. Final	completion	Practical	30/06/2014	year.	take one	expected to	Stage 2 is	dates for	Completion		06/05/2014.	signed on	Stage 1 was	certificate for	completion	Practical	29/04/2014		erication (A ve *eric	ב	Completion	
The entire new sewer system is therefore connected and completed.	have been completed, and House	WWTW completed, Main sewer lines	2014/15 expenditure = R559 929.77										821.61	2014/15 Expenditure = R4 028	and progressing.	awarded and the contractor is on site	Tender for Stage 2 has been				Progress	The many of the second
ponds need to be de- commissioned and	been connected and	new sewer system has	Now that the entire				is on site.	started and contractor	of the project has	outfall sewer. Stage 2	construction of the	WWTW and	the upgrading of the	SMME's. Stage 1 is	to benefit more	into smaller contracts	The project was split	erangga (eranggan er	eergen ee s	aru aron enerstan	Comments	

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	Sterkspruit: Up	grading	Wtw A	∖nd Bu	ılk Li	nes									
на проборожника по поменения в метерения в на учение на поменения в на учение на поменения в на учение на поме	у удогогор ў Весен на табана Арабанай сестна ў годы на	alamatin nonnere e terme	eest uurd varamide	bulk distribution infrastructure	ine and	reservoir, upgrade Vovizana distribution	construction of a new 5MI	Treatment Works (WTW),	involves the upgrade of the Sterkspruit Water	The scope of work		decommissioned and	subsequently	ponds will be	system. The existing
	menten en e	(DWA Refurb.)	R10,000	R9,000,000.00 (MIG)	2014/15	R60,283	Refurb funding:	111-35-35-65-65-6	Initial R48 000	-		000000	alliant 1 de C	zente ennemul	
MIG	Agginated Artistical of American Management Commission Commission (Commission Commission Commission Commission	manan iliya iyo qoraqqay yayiy adan ili mara iliyidan	eg all 1 g algrege en all allene en		THE ASSESSMENT OF THE SECOND		energy varieties of the	.aaweerdarlaad-	TO STATE STATE OF THE STATE OF						
Senqu LM	manness and security security in the first security of the sec	ummenum um andere en	an marin and a succession	er opening with an emission and at											
PMU		estratura a erran esta disente de cidare.													
										10/2009					
an and a second absolute of the Conference and an analysis of the Second and Association and the Association and the Second and Association an		DWS Grant (2014/2015)	pipeline)	June 2015 (Hershel		Dec 2014 (WTW)	ĕ	- - - - -	Planned:		2014.	2 October	was held on	inspection	nandover
Another phase of the project, the construction of the Herschel pipeline commenced in February 2015 with completion estimated for end September 2015	from the DWS Refurbishment Fund and additional funding from MIG. Final commissioning of the plant estimated for February 2016.	respectively. Completion of work on WTW extended to Dec 2015 due to additional R10m funding received	water pipeline were completed in June 2012 and June 2011	reservoir and the Voyizana main		as well as the DWS Refurbishment Grant.	from the MIG funds on a yearly basis,	phases as funding becomes available	2014/2015 expenditure= R32,151,774 The project has been implemented in			angganom na			
		and again in 2014/15.	a further R10m allocation in 2013/14	transferred to JGDM in 2004. DWS has made	the DWS and	The plant was previously operated by	ਰ	order for refurbishment	to Sterkspruit WTP in		•	year.	in the 2015/16 financial	phase will commence	renabilitated. Inis

🕏 = Target achieved and or exceeded (> 90). 🚷 = target not achieved (< 74). 🖑 = information not yet available. 😅 = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP

Khwezi-Naledi Sanitation	Lady Grey Bulk Water Supply Scheme
The construction of sewer and water pipes, 23 new toilet structures and replace 465 VIP toilets with flush toilet	Upgrading of the water treatment works and storage facilities, as well as the development of a new bulk water source.
Total: R12,147 2012/13 R1,500	R25,450 2013/14: R9,591 2014/15 budget is R7,146m
mara aran na ang ang ang ang ang ang ang ang an	MIG
Senqu LM	Senqu LM
PMU	PMU
17/05/ 2011	# 69/ZO
Planned: 10 Dec 2012 Revised: December 2014	Revised: December 2014 (WTW)
2014/15 expenditure = R230,116.11 The original Scope of project is 100% complete. The initial scope of work has been completed and the contractor is busy finishing off work contained in Variation Order 3, which consists of refurbishing existing tollets (roof sheets, broken doors, floors etc.) The only outstanding item is replacing the broken doors with steel doors and frames.	Project is 99% complete. The construction of the new water treatment works is underway. However progress was very slow due to non-performance of the contractor. The project was cessioned out to a sub-contractor for completion. The focus for the development of new bulk water source moved to the construction of a dam in the Transwilgerspruit. This source according to the preliminary studies would be more sustainable. A consultant has been appointed to do the final designs for the actual completion of the project and will be presenting the implementation plan on Thursday, 24 July 2015.
It was decided that the outstanding items – replacing the broken doors and door frames would be cessioned out. The Subcontractor is busy replacing the doors.	appointed to complete the Water Treatment Project. A funding application was made to the Regional Bulk Infrastructure Grant and the outcome is expected in August 2015.

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		Mt Fletcher Bulk Water S	upply
The Contract involves construction of 5,7km of primary gravity pipelines and 7,3kmvillage reticulations with pipe diameters	Construction of 12.2km ductile iron pipes ranging from 80mm to 250mm diameter. Gravity Main B	Construction of 13, 3 km of primary gravity pipelines and village reticulations with pipe diameters ranging from 32mm to 250mm in Tsekong Village.	Construction of 13,6km of primary gravity pipelines and 15,8 km of village reticulations and two reservoirs in Upper & Lower Tokwana
Total: R6,983 2014/15 R1,57m	Total: R5,684 2014/15 R1,56m	Total: R5,184 2013/14 R1,627 2014/15 R0,627m	Total: R9,997 2013/14 R2,600 2014/15 R2,5m
MIG	MIG	MIG	MIG
Elundini LM	Elundini LM	Elundini LM	Elundini LM
PMU	PMU	PMU	PMU
13/05/2011	23/02/2011	26/01/2011	26/01/2011
Planned: 30/06/2015	Planned: 30/06/2015	Planned: 22/08/2014	Planned: 20/02/2015 Revised: 31/07/2015
2014/15 expenditure = 106% A scope change and variation order was approved for R2,862,831.95 in December 2014	2014/15 expenditure = 122% The project is under construction and at 98% complete. The orders of correct replacement fittings as well as leaks in the pipeline supplying Dengwane village has delayed the practical completion of this project.	2014/15 expenditure = 76.8% Penalties have been applied for late completion of the project.	2014/15 expenditure = 83.0% The project is under construction and at 98% complete. The communities of lower and Upper Tokwana (70%) are already benefiting from the scheme.
The contract is now supplying the Dengwane community. The contractor is only left with the supply line which he will test.	The pipeline that supplies Dengwane village was inspected for partial Practical Completion on 30 June 2015. A partial Practical Certificate awaited for RBA.	e e en anno 15 de marco parte de la marco en marco en marco en el marco de la marco de marco de la marco de marco de la marco del la marco de la marco	The project is under penalties due to late completion. The remainder of the communities will be served once the vandalized taps in the existing reticulation have been replaced by WSP as the project scope excluded this reticulation. A partial practical Completion inspection meeting was done on 23-24 June 2015.

Maclear Water Treatment a	and Distribution Upgrade	Maclear Water Treatment and Distribution Upgrade : Turnkey project for the Provision of Bulk Water Services to Sonwabile Township Development in	
 Design and supervision of Upgrading of Aucam WTW to 3.5MI per day Maclear Water concret reservoirs, Design and supervision of the Upgrade of the hospital supply system 	Civil Engineering Services for Maclear Water Treatment and Distribution Upgrade in the town of Maclear and surrounding townships of Elundini Local Municipality consisting of:	Construction of wat treatment plants, pur stations, storage facilitie bulk water supply lines.	ranging from 32mm to 250mm and Construction of 175kl reservoirs in Dengwane Village
	Total: R92,072 2014/15 R5m	2014/15 R5m	
MIG		MIG	
Elundini LM		Elundini LM	en enteren en e
PMU		PMU	
	11/03/2015	29/10/ 2013	lis de su de la constitución de
	10/03/2019	06/05/2014 Revised: 07/04/2015	
	2014/15 expenditure = R512,092.38	2014/15 expenditure = 20.6% A scope change and variation order was approved for R2, 733,400.80 in December 2014.	
	A Consultant has been appointed. A planning meeting to be arranged between JGDM and Gibb. The date of appointment is 11 March 2015.	The project was delayed due to an application for Change of Scope which was approved by Council on 17 December 2015. The progress has been poor since the SP was back on site after the delay. A project status report was submitted to Contracts Management on the 07 July 2015 for initiation of processes for termination of the contract.	

Errori Reference sourc	e not found. : Upgrading of Maclear WWTW and construction of a new Bulk Sewage pump station.
Bulk Sanitation Infrastructure Upgrade for Maclear: Upgrading of WwTW (Phase 3) Completing the new WwTW of 700 k2/d to its full capacity of	Responsible for coordinating, quality control of services and deliverables, contract management and construction supervisic of all contracts – Program Consultants, Contractors and Suppliers. Professional Services for Maclear Bulk Sanitation Infrastructure Upgrade – Phase 4: Plan, design and construction supervision of bulk sanitation upgrade and reticulation for the Maclear to waterborne sewerage system and connecting houses and businesses to the system
R29,662 2014/15 R10m	R19,265 R2014/15 R3m
MIG	MIG
Elundini LM	Elundini LM
PMU	PMU
11/05/2015	11/03/2015
10/06/2016	10/03/2018
2014/15 expenditure = R1 293 693.61	2014/15 expenditure = 0%
The date of appointment of the contractor is 27 March 2015. The approval of the OHS plan delayed the start of the project. The project is now	A Consultant has been appointed and has started with designs as well as prepare tender documents for construction tenders. The date of their appointment is 11 March 2015. Designs are underway and therefore no expenditure has been occurred as yet.

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Senqu Rural Sanitation Programme	Přídětý výtří říja v krazika krazadka krazadka																										
The project entails the construction of VIP toilets in all Sengu rural villages.	Œ.	the existing	 Connection of 	Clearview.	Greenfields and		sewage flows	ੜ	blocked lines		■ Ensuring	the Mooi Biver	sewerage	the existing	 Rehabilitation of 	the new WwTW	the sewage to	main to convey	and a rising			<u>a</u>	station to	sewerage pump	a new bulk	 Construction of 	1400 k²/d
Total: R102,761m 2014/15: R27m		anned to explore the control of the				TO THE STATE OF TH		**************************************			o diameter a constituent de la				-do-residents					non-na-n			-				
MIG		rencent error er en	enganaya (bai)	nd what were made	Nagau (Synthe carrie	- 102 - 100 - 10				- muunen m	***************************************				mat construct	en ermentee fintee	an Cara and Anna Cara			;;-1881 ₉ ;	esparom.		·····		***********		
Senqu LM		***************************************	armonic in a money						eneral e l'eneral	ine ex federales		numpe purch					***************************************							en e e e e e e e e e e e e e e e e e e	tu maran ditembri.	en e	wiewee-
PMU			engregge (4 even	***************************************	Accessor	nerion (1 reprint)	agent and an angle and	vænne	***************************************											Journal Transco	-0-2	ç	, generalise çus	· · · · · · · · · · · · · · · · · · ·			
July 2011			· Mais A. V. Joh	20 41 2 WOT CON T			answer.			ma merinara	· · · · · · · · · · · · · · · · · · ·		~~		ACTIVITY ACTIVITY	MESO 7/447				41.000							
Planned: Dec 2016	nous characterist		eergoon form	uner Messer et s.	M-struku kuttu	elide Affarire	ual has been all their	- Promisers VV	***************************************	enanain	ramonikal-Life	endreamed 46/2	en e messenen en	***************************************	### APPLICATION AP		nanu vit Pir arra	to a contract of		TO THE PARTY OF TH		ne na successor			101000	on Thomas d	h-draw.v
2014/15 expenditure=R31,401 000.00											e en													e marijume de fan			i provincia de la constante de
Work is progressing well. Mvula Trust is reporting to the Standing Committee on a monthly basis on progress. The standing committee had an outreach with the entire ward Cllrs in		and the second of the second o								- Control of the Cont	government for														\$ 2 may 2 ma		under construction.

Elundini Rural Sanitation Programme	Expansion of the Bulk Water Infrastructure of Ugie	
	to Augment the Bulk Water Supply to Ugie and Maclear Supply	
The project entails the construction of VIP toilets in all Elundini rural villages.		
Total: R182,117m 2014/15: R27m	This is Phase B of the project consisting of: • Upgrading of the water treatment facility • Construction of Phase 2 of the bulk supply lines for Ugie • Provision of a water reticulation system for Ugie town • Construction of the new Ugie Dam • Construction of a 15 MI reservoir for Ugie and Maclear	
MIG	MIG	
Elundini LM	Elundini LM	
PMU	PMU	
July 2011	July 2015	
Planned: Dec 2016	Planned: June 2018	
2014/15 expenditure=R39,032,234.82 Budget adjustment were submitted to council.	2014/15 expenditure = R779,473.09	
Work is progressing well. Mvula Trust is reporting to Standing Committee on a monthly basis on progress. The standing committee had an outreach with the entire ward Cllrs in June 2015 to present progress to date. Verification was obtained from the Cllrs that the progress	Project approval and registration was achieved with MIG on 18 June 2015. The project will therefore progress to design stage in the 2015/16 financial year.	June 2015 to present progress to date. Verification was obtained from the Cllrs that the progress reports reflect what is actually happening on the ground.

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Elundini Rural Water Programme	Senqu Rural Water Programme	
The project entails the provision of water to all villages in Elundini without any formal water supply.	The project entails the provision of water to all villages in Senqu without any formal water supply.	
Total: R143,813 2014/15 R13m	Total: R75,349 2014/15: R28m	
MIG	MIG	energia de la como de l
Elundini LM	Senqu LM	uzgum-praesaetekkikum-mandi vorme a provincia divasta div
PMU	PMU	namenterinates service control established activation of the service services and services are serviced as a service services and services are serviced as a service services are serviced as a service services are serviced as a service service services and services are serviced as a service services are serviced as a service service services are serviced as a service service service service services are serviced as a service service service service services are serviced as a service service service service service service service services are serviced as a service service se
TBA	January 2015	skaletot endermet skrive ståde statet delike 1970 fortig 14 m. neuer m
TBA	Quick win projects: December 2015.	negativa museum karanta kananta kanant
2013/14 expenditure =R 2 824 821.85 Funding was re-allocated to other MIG projects during the 2014/15 budget adjustment.	2014/15 expenditure =R4,245,611.62 Budget adjustment was submitted to council.	
$construction = (1.00 \pm 0.000) + (1.000) + (1.0000) + (1.0000) + (1.0000) + (1.0000) + (1.0000) + (1.000) + (1.0000) + ($	4 consultants were appointed for the project. The project area was subdivided into 4 identical parts. Prelim investigations on the status quo of water services infrastructure were carried out during Dec 2013 and the findings have been presented in March 2014 to the Standing Committee and Top Management. Quick wins have been identified and budget was allocated in the 2014/15 financial year. The quick win projects are under construction.	report reflects what is actually on the ground

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PART 5

5.1 Conclusion

This document represents the Joe Gqabi District Municipality's detailed report back to citizens and stakeholders on the municipality's performance over the fourth quarter of the 2014/2015 financial year. This report therefore provides a lens through which scrutiny of the progress and performance of the municipality can be made in terms of assessing achievements in efforts to realise the objectives as set by Council. As such, this report not only reflects on milestones and challenges experienced, but also on the on-going commitment to progressively deepen accountability to the citizens of the Joe Gqabi District area.