

Fourth Quarter SDBIP Report

(April-June 2019)

2018/19 FINANCIAL YEAR

JOE GQABI DISTRICT MUNICIPALITY

July 2019

TABLE OF CONTENTS

Contents

MUNICIPAL MANAGER’S QUALITY CERTIFICATE	1
EXECUTIVE MAYOR’S APPROVAL	2
PART 1: BACKGROUND AND EXECUTIVE SUMMARY	3
1.1 Executive Mayor’s Report.....	3
1.2 Legislative Imperative	3
1.3 SDBIP Cycle.....	4
PART 3: QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS	16
KPA 1: Service Delivery and Infrastructure provision	16
KPA 2: Local Economic Development.....	19
KPA 3: Financial Viability and Management	21
KPA 4: Institutional Development and Transformation	30
KPA 5: Good Governance and Public Participation.....	31
PART 4: CAPITAL PROJECTS PERFORMANCE.....	36

MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I ZA Williams, the Municipal Manager of the Joe Gqabi District Municipality, hereby certify that this FOURTH QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN REPORT for the 2018/19 FINANCIAL YEAR has been prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

ZA Williams
Municipal Manager

Date

EXECUTIVE MAYOR'S APPROVAL

I, ZI Dumzela, the Executive Mayor of the Joe Gqabi District Municipality, hereby accept the FOURTH QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN Report for the 2018/19 FINANCIAL YEAR as prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

Ald. ZI Dumzela
Executive Mayor

Date

PART 1: BACKGROUND AND EXECUTIVE SUMMARY

1.1 Executive Mayor's Report

The 2018/19 FY Service Delivery and Budget Implementation Plan (SDBIP) represents a delivery path set by the new administration for the 2018/19 financial year and sets the direction for the term of office from 2017 – 2022. The SDBIP sets the scene for the implementation of proposals put forward in the Joe Gqabi District municipality Integrated Development Plan (IDP) which was approved by the Council in May 2018. The 2018/19 SDBIP is the second year of the implementation of the vision and objectives set by the newly elected administration. The Council of the Joe Gqabi District Municipality remains committed to the objectives and priorities that were crafted to guide this Council in its pursuit of an improved quality of life for all residents.

As clearly depicted in the performance report contained in this fourth quarter SDBIP report, this municipality has managed to deliver services and implement its programmes in terms of the Council approved budget, though some challenges still remain. The limited cashflow and the constantly declining infrastructure grants, especially the Municipal Infrastructure Grant (MIG), which is the main funding sources for our key projects, continues to pose a serious challenge for the District. Although some accomplishments are evidenced in certain areas, we recognise that multitudes of challenges still face our municipality and consequently the communities serviced by this municipality. However, within these constraints, the administration has not compromised delivery in the key areas such as water and sanitation and has increased its efforts to bring about quality services to the people of the District.

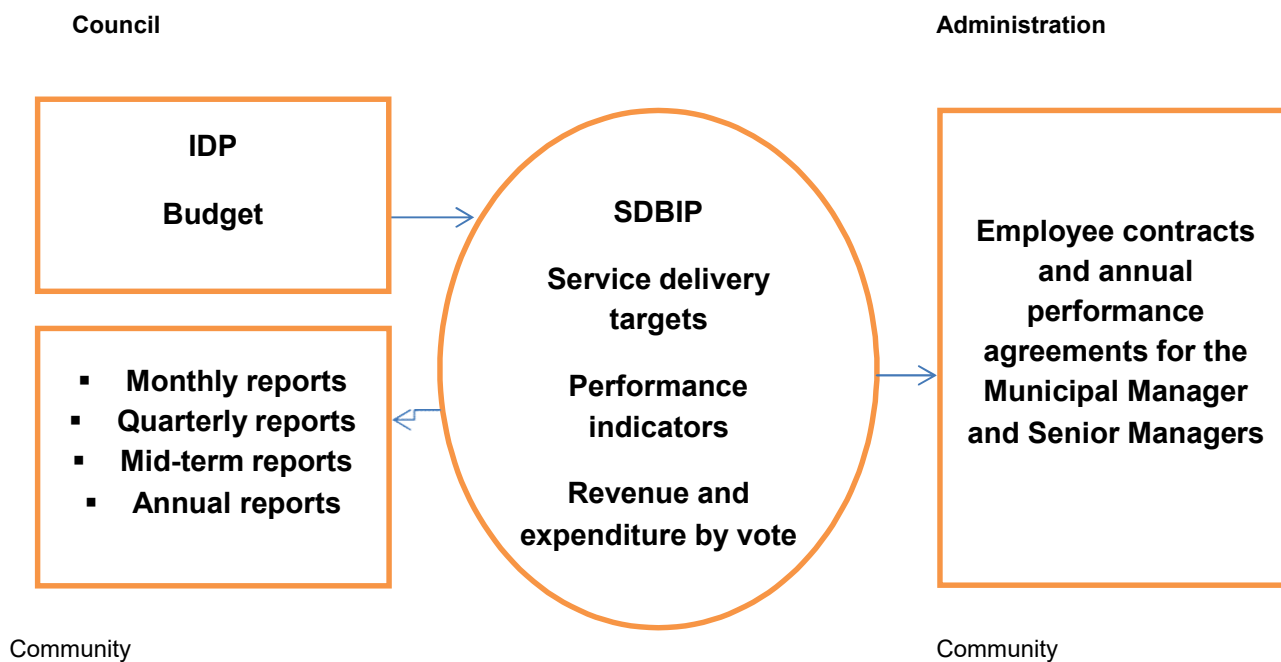
1.2 Legislative Imperative

In terms of Section 53 (1) of the Municipal Finance Management Act of 2003 (MFMA), the mayor of a municipality must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Annual performance agreements as required in terms of section 57(1)(6) of the Municipal Systems Act for the municipal manager and all senior managers must also be concluded and they must be linked to the measurable performance objectives approved with the budget and to the SDBIP. The SDBIP and these performance agreements therefore give effect to the Integrated Development Plan (IDP) and budget of the municipality in ensuring that the execution of the budget, performance of senior management and achievement of the strategic objectives set by the Council are monitored.

The MFMA stipulates general responsibilities of Mayors. Section 52 (d) of the Act requires that a Mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality.

1.3 SDBIP Cycle



1.4 Resolutions

That the report on the fourth quarter budget and performance assessment of the Joe Gqabi District Municipality for the 2018/19 financial year be noted.

That the report on the fourth quarter budget and performance assessment of the Joe Gqabi District Municipality for the 2018/19 financial year be approved.

1.5 Executive summary

1.5.1 Overall performance of the Municipality

The table below illustrates the summary of overall performance of the Municipality for the quarter ended June 2019. This means that it is a tabulation of the total number of targets set of the institution as per the approved Institutional SDBIP. It gives a picture of how the municipality has performed over the period under review.

KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	No. information	Achievement per PKA
Service Delivery and Infrastructure Provision	8	6	1	1	0	75%
Local Economic Development	5	3	0	0	1	60%
Financial Management and Viability	7	4	0	2	1	57%
Institutional Development and Municipal Transformation	4	4	0	0	0	100%
Good Governance and Public participation	10	10	0	0	0	100%
Total	34	27	1	3	2	

The tabulation above shows that the average municipal performance for all KPAs is sitting at **79%**.

1.5.2 Performance of the Municipality per Directorate

The table below illustrates the summary of overall performance of the Directorates for the quarter ending June 2019. This means that it is a tabulation of the total number of targets set by all directorates, which then gives a picture of how the directorates has performed. *NB:* Analysis report of the Quarter is based on six Directorates i.e. Technical Services (including WSP), Community Services, Chief Operations Office, Institutional Support & Advancement, Finance and Corporate Services.

OFFICE OF THE MUNICIPAL MANAGER

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	N/A	N/A	N/A	N/A	N/A
<i>Local Economic Development</i>	9	8	0	0	0
<i>Financial Management and Viability</i>	2	1	0	1	1
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	12	11	0	1	0
Total	24	21	0	2	1

The table above shows that the average directorate performance for all KPAs is sitting at **88%**

CORPORATE SERVICES

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	N/A	N/A	N/A	N/A	N/A
<i>Local Economic Development</i>	1	1	0	0	0
<i>Financial Management and Viability</i>	4	2	0	0	2
<i>Institutional Development and Municipal Transformation</i>	10	9	0	1	0
<i>Good Governance and Public participation</i>	7	7	0	0	0
Total	22	19	0	1	2

The table above shows that the average directorate performance for all KPAs is sitting at **86%**.

FINANCIAL SERVICES

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	1	1	0	0	0
<i>Local Economic Development</i>	N/A	N/A	N/A	N/A	N/A
<i>Financial Management and Viability</i>	14	10	0	4	0
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	5	5	0	0	0
Total	21	17	0	4	0

The table above shows that the average directorate performance for all KPAs is sitting at **81%**.

INSTITUTIONAL SUPPORT AND ADVANCEMENT

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	N/A	N/A	N/A	N/A	N/A
<i>Local Economic Development</i>	N/A	N/A	N/A	N/A	N/A
<i>Financial Management and Viability</i>	1	0	0	0	0
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	23	20	0	3	0
Total	25	21	0	3	0

The table above shows that the average directorate performance for all KPAs is sitting at **84%**.

TECHNICAL SERVICES

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	9	7	0	2	0
<i>Local Economic Development</i>	2	0	0	0	2
<i>Financial Management and Viability</i>	4	2	0	0	2
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	4	4	0	0	0
Total	20	14	0	2	4

The table above shows that the average directorate performance for all KPAs is sitting at **70%**.

WATER SERVICES PROVISION

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	5	3	1	0	1
<i>Local Economic Development</i>	1	1	0	0	0
<i>Financial Management and Viability</i>	2	0	0	0	2
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	5	5	0	0	0
Total	14	10	1	0	3

The table above shows that the average directorate performance for all KPAs is sitting at **71%**

COMMUNITY SERVICES

Analysis Results					
KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	13	13	0	0	0
<i>Local Economic Development</i>	N/A	N/A	N/A	N/A	N/A
<i>Financial Management and Viability</i>	2	1	0	0	1
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0
<i>Good Governance and Public participation</i>	4	5	0	0	0
Total	20	20	0	0	1

The table above shows that the average directorate performance for all KPAs is sitting at **86%**

PART 2: FINANCIAL PERFORMANCE

DC14 Joe Gqabi - Table C1 Consolidated Monthly Budget Statement Summary - Q4 Fourth Quarter

Description	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	-	-	-	-	-	-	-	-
Service charges	-	159 854	159 854	12 849	42 166	159 854	(117 689)	-74%	159 854
Investment revenue	-	4 030	4 030	1 157	3 471	4 030	(559)	-14%	4 030
Transfers and subsidies	-	366 101	401 001	25 430	62 458	401 001	(338 543)	-84%	401 001
Other own revenue	-	26 845	26 845	3 759	11 277	26 845	(15 568)	-58%	26 845
Total Revenue (excluding capital transfers and contributions)	-	556 830	591 730	43 194	119 372	591 730	(472 358)	-80%	591 730
Employee costs	-	202 557	202 557	17 128	53 402	202 557	(149 155)	-74%	202 557
Remuneration of Councillors	-	6 256	6 256	570	1 720	6 256	(4 537)	-73%	6 256
Depreciation & asset impairment	-	49 457	49 457	-	-	49 457	(49 457)	-100%	49 457
Finance charges	-	3 378	3 378	-	-	3 378	(3 378)	-100%	3 378
Materials and bulk purchases	-	41 168	41 768	2 846	11 023	41 768	(30 745)	-74%	41 768
Transfers and subsidies	-	9 305	9 305	902	2 975	9 305	(6 330)	-68%	9 305
Other expenditure	-	256 704	291 004	35 197	77 812	291 004	(213 193)	-73%	291 004
Total Expenditure	-	568 824	603 724	56 643	146 930	603 724	(456 794)	-76%	603 724
Surplus/(Deficit)	-	(11 995)	(11 995)	(13 448)	(27 559)	(11 995)	(15 564)	130%	(11 995)
Transfers and subsidies - capital (monetary allocation)	-	211 685	184 458	31 213	115 679	184 458	(68 779)	-37%	184 458
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	199 690	172 463	17 764	88 121	172 463	(84 343)	-49%	172 463
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	199 690	172 463	17 764	88 121	172 463	(84 343)	-49%	172 463
Capital expenditure & funds sources									
Capital expenditure	-	225 522	198 295	31 213	264 079	198 295	65 784	33%	198 295
Capital transfers recognised	-	225 522	198 295	31 213	115 679	198 295	(82 616)	-42%	198 295
Public contributions & donations	-	-	-	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	-	-	-	-	-	-	-	-
Total sources of capital funds	-	225 522	198 295	31 213	115 679	198 295	(82 616)	-42%	198 295
Financial position									
Total current assets	-	154 963	174 517	-	535 286	-	-	-	174 517
Total non current assets	-	1 831 273	1 804 046	-	1 635 094	-	-	-	1 804 046
Total current liabilities	-	41 059	41 059	-	149 216	-	-	-	41 059
Total non current liabilities	-	59 843	59 843	-	41 783	-	-	-	59 843
Community wealth/Equity	-	1 885 334	1 877 661	-	1 979 381	-	-	-	1 877 661
Cash flows									
Net cash from (used) operating	-	233 234	226 254	(54 237)	(129 461)	226 254	355 715	157%	226 254
Net cash from (used) investing	-	(225 522)	(198 295)	(31 213)	(115 679)	(198 295)	(82 616)	42%	(198 295)
Net cash from (used) financing	-	(5 905)	(5 905)	-	-	(5 905)	(5 905)	100%	(5 905)
Cash/cash equivalents at the month/year end	-	5 016	25 262	-	(299 370)	25 262	324 633	1285%	(32 176)
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	16 566	15 859	17 064	14 674	17 395	15 095	84 166	270 230	451 048
Creditors Age Analysis									
Total Creditors	37 769	-	-	-	-	-	-	-	37 769

DC14 Joe Gqabi - Table C2 Consolidated Monthly Budget Statement - Financial Performance (functional classification) - Q4 Fourth Quarter

Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		-	265 622	265 622	30 346	85 689	265 622	(179 933)	-68%	265 622
Executive and council		-	1 080	1 080	51	154	1 080	(926)	-86%	1 080
Finance and administration		-	264 542	264 542	30 295	85 536	264 542	(179 006)	-68%	264 542
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		-	-	-	-	-	-	-	-	-
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		-	260 020	260 020	-	-	260 020	(260 020)	-100%	260 020
Planning and development		-	200 158	200 158	-	-	200 158	(200 158)	-100%	200 158
Road transport		-	43 189	43 189	-	-	43 189	(43 189)	-100%	43 189
Environmental protection		-	16 673	16 673	-	-	16 673	(16 673)	-100%	16 673
<i>Trading services</i>		-	242 873	250 546	44 061	149 310	250 546	(101 235)	-40%	250 546
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	154 255	161 928	32 284	118 941	161 928	(42 987)	-27%	161 928
Waste water management		-	88 618	88 618	11 778	30 369	88 618	(58 249)	-66%	88 618
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	-	768 515	776 188	74 407	235 000	776 188	(541 188)	-70%	776 188
Expenditure - Functional										
<i>Governance and administration</i>		-	183 571	183 571	17 129	44 588	183 571	(138 982)	-76%	183 571
Executive and council		-	23 036	23 036	3 383	10 923	23 036	(12 113)	-53%	23 036
Finance and administration		-	158 012	158 012	13 746	33 665	158 012	(124 347)	-79%	158 012
Internal audit		-	2 523	2 523	-	-	2 523	(2 523)	-100%	2 523
<i>Community and public safety</i>		-	35 813	35 813	3 151	13 693	35 813	(22 120)	-62%	35 813
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	22 625	22 625	1 633	7 601	22 625	(15 024)	-66%	22 625
Housing		-	-	-	-	-	-	-	-	-
Health		-	13 188	13 188	1 518	6 092	13 188	(7 097)	-54%	13 188
<i>Economic and environmental services</i>		-	129 523	129 523	15 661	41 197	129 523	(88 326)	-68%	129 523
Planning and development		-	71 151	71 151	10 175	29 177	71 151	(41 974)	-59%	71 151
Road transport		-	43 212	43 212	5 375	11 085	43 212	(32 127)	-74%	43 212
Environmental protection		-	15 160	15 160	111	935	15 160	(14 225)	-94%	15 160
<i>Trading services</i>		-	219 917	254 817	20 702	47 452	254 817	(207 365)	-81%	254 817
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	175 352	175 952	15 130	36 764	175 952	(139 189)	-79%	175 952
Waste water management		-	44 565	78 865	5 572	10 688	78 865	(68 176)	-86%	78 865
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	-	568 824	603 724	56 643	146 930	603 724	(456 794)	-76%	603 724
Surplus/ (Deficit) for the year		-	199 690	172 463	17 764	88 069	172 463	(84 394)	-49%	172 463

DC14 Joe Gqabi - Table C3 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Q4

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - Management Services	1	-	1 430	1 430	-	102	1 430	(1 328)	-92,8%	1 430
Vote 2 - Institutional Support Advancement		-	-	-	51	51	-	51	#DIV/0!	-
Vote 3 - Financial Services		-	264 133	264 133	30 295	85 536	264 133	(178 597)	-67,6%	264 133
Vote 4 - Corporate Services		-	409	409	-	-	409	(409)	-100,0%	409
Vote 5 - Community Services		-	16 673	16 673	-	-	16 673	(16 673)	-100,0%	16 673
Vote 6 - Technical Services		-	242 997	250 670	-	-	250 670	(250 670)	-100,0%	250 670
Vote 7 - Water Services Provision		-	242 873	242 873	44 061	149 310	242 873	(93 562)	-38,5%	242 873
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	-	768 515	776 188	74 407	235 000	776 188	(541 188)	-69,7%	776 188
Expenditure by Vote										
Vote 1 - Management Services	1	-	34 225	34 225	14 927	20 701	34 225	(13 524)	-39,5%	34 225
Vote 2 - Institutional Support Advancement		-	28 285	28 285	10 032	15 021	28 285	(13 264)	-46,9%	28 285
Vote 3 - Financial Services		-	48 099	48 099	11 786	17 651	48 099	(30 448)	-63,3%	48 099
Vote 4 - Corporate Services		-	54 068	54 068	2 959	9 504	54 068	(44 564)	-82,4%	54 068
Vote 5 - Community Services		-	67 376	67 376	4 200	19 367	67 376	(48 009)	-71,3%	67 376
Vote 6 - Technical Services		-	116 854	116 854	2 888	28 085	116 854	(88 769)	-76,0%	116 854
Vote 7 - Water Services Provision		-	219 917	254 817	9 851	36 601	254 817	(218 216)	-85,6%	254 817
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	-	568 824	603 724	56 643	146 930	603 724	(456 794)	-75,7%	603 724
Surplus/ (Deficit) for the year	2	-	199 690	172 463	17 764	88 069	172 463	(84 394)	-48,9%	172 463

DC14 Joe Qqabi - Table C4 Consolidated Monthly Budget Statement - Financial Performance (revenue and expenditure) - Q4 Fourth Quarter

Description	Ref	2017/18	Budget Year 2018/19								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands											
Revenue By Source											
Property rates								-			
Service charges - electricity revenue								-			
Service charges - water revenue			115 255	115 255	10 435	35 087	115 255	(80 168)	-70%	115 255	
Service charges - sanitation revenue			44 599	44 599	2 414	7 079	44 599	(37 520)	-84%	44 599	
Service charges - refuse revenue								-			
Service charges - other								-			
Rental of facilities and equipment			691	691	-	-	691	(691)	-100%	691	
Interest earned - external investments			4 030	4 030	1 157	3 471	4 030	(559)	-14%	4 030	
Interest earned - outstanding debtors			24 018	24 018	3 759	11 277	24 018	(12 741)	-53%	24 018	
Dividends received								-			
Fines, penalties and forfeits								-			
Licences and permits								-			
Agency services			1 636	1 636	-	-	1 636	(1 636)	-100%	1 636	
Transfers and subsidies			366 101	401 001	25 430	62 458	401 001	(338 543)	-84%	401 001	
Other revenue			500	500	-	-	500	(500)	-100%	500	
Gains on disposal of PPE								-			
Total Revenue (excluding capital transfers and contributions)			-	556 830	591 730	43 194	119 372	591 730	(472 358)	-80%	591 730
Expenditure By Type											
Employee related costs			202 557	202 557	17 128	53 402	202 557	(149 155)	-74%	202 557	
Remuneration of councillors			6 256	6 256	570	1 720	6 256	(4 537)	-73%	6 256	
Debt impairment			75 020	75 020	-	-	75 020	(75 020)	-100%	75 020	
Depreciation & asset impairment			49 457	49 457	-	-	49 457	(49 457)	-100%	49 457	
Finance charges			3 378	3 378	-	-	3 378	(3 378)	-100%	3 378	
Bulk purchases			10 000	10 000	2 452	9 578	10 000	(422)	-4%	10 000	
Other materials			31 168	31 768	394	1 445	31 768	(30 323)	-95%	31 768	
Contracted services			100 684	134 984	9 319	40 179	134 984	(94 805)	-70%	134 984	
Transfers and subsidies			9 305	9 305	902	2 975	9 305	(6 330)	-68%	9 305	
Other expenditure			81 000	81 000	25 878	37 633	81 000	(43 367)	-54%	81 000	
Loss on disposal of PPE								-			
Total Expenditure			-	568 824	603 724	56 643	146 930	603 724	(456 794)	-76%	603 724
Surplus/(Deficit)											
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			-	(11 995)	(11 995)	(13 448)	(27 559)	(11 995)	(15 564)	0	(11 995)
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)				211 685	184 458	31 213	115 679	184 458	(68 779)	(0)	184 458
Transfers and subsidies - capital (in-kind - all)									-		
Surplus/(Deficit) after capital transfers & contributions			-	199 690	172 463	17 764	88 121	172 463			172 463
Taxation									-		
Surplus/(Deficit) after taxation			-	199 690	172 463	17 764	88 121	172 463			172 463
Attributable to minorities											
Surplus/(Deficit) attributable to municipality			-	199 690	172 463	17 764	88 121	172 463			172 463
Share of surplus/ (deficit) of associate											
Surplus/ (Deficit) for the year			-	199 690	172 463	17 764	88 121	172 463			172 463

DC14 Joe Gqabi - Table C5 Consolidated Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding - Q4 Fourth Quarter

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Management Services		-	-	-	-	-	-	-	-	-
Vote 2 - Institutional Support Advancement		-	-	-	-	-	-	-	-	-
Vote 3 - Financial Services		-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services		-	-	-	-	-	-	-	-	-
Vote 5 - Community Services		-	-	-	-	-	-	-	-	-
Vote 6 - Technical Services		-	150 500	150 795	-	30 722	150 795	(120 074)	-80%	150 795
Vote 7 - Water Services Provision		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	150 500	150 795	-	30 722	150 795	(120 074)	-80%	150 795
Single Year expenditure appropriation	2									
Vote 1 - Management Services		-	500	500	-	-	500	(500)	-100%	500
Vote 2 - Institutional Support Advancement		-	1 530	1 530	465	465	1 530	(1 065)	-70%	1 530
Vote 3 - Financial Services		-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services		-	640	640	1 935	2 100	640	1 460	228%	640
Vote 5 - Community Services		-	3 767	3 767	2 750	2 750	3 767	(1 017)	-27%	3 767
Vote 6 - Technical Services		-	295	295	18 420	178 287	295	177 992	60251%	295
Vote 7 - Water Services Provision		-	68 290	40 768	7 643	49 755	40 768	8 988	22%	40 768
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
0		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	-	75 022	47 500	31 213	233 357	47 500	185 858	391%	47 500
Total Capital Expenditure		-	225 522	198 295	31 213	264 079	198 295	65 784	33%	198 295
Capital Expenditure - Functional Classification										
Governance and administration		-	2 670	2 670	2 400	2 400	2 670	(270)	-10%	2 670
Executive and council		-	500	500	465	465	500	(35)	-7%	500
Finance and administration		-	2 170	2 170	1 935	1 935	2 170	(235)	-11%	2 170
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		-	3 055	3 055	2 750	2 750	3 055	(305)	-10%	3 055
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	3 000	3 000	2 750	2 750	3 000	(250)	-8%	3 000
Housing		-	-	-	-	-	-	-	-	-
Health		-	55	55	-	-	55	(55)	-100%	55
Economic and environmental services		-	151 477	151 477	18 420	18 420	151 477	(133 058)	-88%	151 477
Planning and development		-	150 795	150 795	18 420	18 420	150 795	(132 376)	-88%	150 795
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	682	682	-	-	682	(682)	-100%	682
Trading services		-	68 320	41 093	7 643	92 110	41 093	51 017	124%	41 093
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	48 320	21 093	7 643	76 112	21 093	55 019	261%	21 093
Waste water management		-	20 000	20 000	-	15 997	20 000	(4 003)	-20%	20 000
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	-	225 522	198 295	31 213	115 679	198 295	(82 616)	-42%	198 295
Funded by:										
National Government		-	185 522	158 295	22 318	76 142	158 295	(82 153)	-52%	158 295
Provincial Government		-	40 000	40 000	8 895	39 537	40 000	(463)	-1%	40 000
District Municipality		-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	225 522	198 295	31 213	115 679	198 295	(82 616)	-42%	198 295
Public contributions & donations	5	-	-	-	-	-	-	-	-	-
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	-	-	-	-
Total Capital Funding		-	225 522	198 295	31 213	115 679	198 295	(82 616)	-42%	198 295

DC14 Joe Gqabi - Table C6 Consolidated Monthly Budget Statement - Financial Position - Q4 Fourth Quarter

Description	Ref	2017/18	Budget Year 2018/19			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash			673	20 227	31 386	20 227
Call investment deposits			4 343	4 343	60 380	4 343
Consumer debtors			121 295	121 295	431 116	121 295
Other debtors			26 275	26 275	12 405	26 275
Current portion of long-term receivables						
Inventory			2 378	2 378		2 378
Total current assets			-	154 963	174 517	535 286
Non current assets						
Long-term receivables						
Investments			3 305	3 305	3 572	3 305
Investment property			2 534	2 534	2 439	2 534
Investments in Associate						
Property, plant and equipment			1 825 020	1 797 793	1 628 631	1 797 793
Agricultural						
Biological						
Intangible			415	415	453	415
Other non-current assets						
Total non current assets			-	1 831 273	1 804 046	1 635 094
TOTAL ASSETS			-	1 986 236	1 978 563	2 170 380
LIABILITIES						
Current liabilities						
Bank overdraft						
Borrowing			2 147	2 147	4 362	2 147
Consumer deposits			900	900	958	900
Trade and other payables			15 090	15 090	113 038	15 090
Provisions			22 922	22 922	30 859	22 922
Total current liabilities			-	41 059	41 059	149 216
Non current liabilities						
Borrowing			9 562	9 562	7 506	9 562
Provisions			50 281	50 281	34 276	50 281
Total non current liabilities			-	59 843	59 843	41 783
TOTAL LIABILITIES			-	100 903	100 903	190 999
NET ASSETS	2		-	1 885 334	1 877 661	1 979 381
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)			1 885 334	1 877 661	1 979 381	1 877 661
Reserves						
TOTAL COMMUNITY WEALTH/EQUITY	2		-	1 885 334	1 877 661	1 979 381

DC14 Joe Gqabi - Table C7 Consolidated Monthly Budget Statement - Cash Flow - Q4 Fourth Quarter

Description	Ref	2017/18	Budget Year 2018/19								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands	1										
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates								-			
Service charges			63 942	63 942	2 406	7 276	63 942	(56 665)	-89%	63 942	
Other revenue			2 826	2 826	-	-	2 826	(2 826)	-100%	2 826	
Government - operating			368 286	386 716	-	1 534	386 716	(385 181)	-100%	386 716	
Government - capital			209 500	191 763	-	8 895	191 763	(182 868)	-95%	191 763	
Interest			13 637	13 637	-	-	13 637	(13 637)	-100%	13 637	
Dividends							-	-			
Payments											
Suppliers and employees			(412 556)	(420 229)	(55 741)	(143 956)	(420 229)	(276 273)	66%	(420 229)	
Finance charges			(3 097)	(3 097)	-	(237)	(3 097)	(2 860)	92%	(3 097)	
Transfers and Grants			(9 305)	(9 305)	(902)	(2 975)	(9 305)	(6 330)	68%	(9 305)	
NET CASH FROM/(USED) OPERATING ACTIVITIES			-	233 234	226 254	(54 237)	(129 461)	226 254	355 715	157%	226 254
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE								-			
Decrease (Increase) in non-current debtors								-			
Decrease (increase) other non-current receivables								-			
Decrease (increase) in non-current investments								-			
Payments											
Capital assets			(225 522)	(198 295)	(31 213)	(115 679)	(198 295)	(82 616)	42%	(198 295)	
NET CASH FROM/(USED) INVESTING ACTIVITIES			-	(225 522)	(198 295)	(31 213)	(115 679)	(198 295)	(82 616)	42%	(198 295)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans								-			
Borrowing long term/refinancing								-			
Increase (decrease) in consumer deposits								-			
Payments											
Repayment of borrowing			(5 905)	(5 905)	-	-	(5 905)	(5 905)	100%	(5 905)	
NET CASH FROM/(USED) FINANCING ACTIVITIES			-	(5 905)	(5 905)	-	-	(5 905)	(5 905)	100%	(5 905)
NET INCREASE/ (DECREASE) IN CASH HELD			-	1 807	22 054	(85 450)	(245 140)	22 054			22 054
Cash/cash equivalents at beginning:			3 209	3 209		(54 230)	3 209				(54 230)
Cash/cash equivalents at month/year end:			-	5 016	25 262		(299 370)	25 262			(32 176)

👉 = Target achieved and or exceeded (> 90). 🙅 = target not achieved (< 74). 🙋 = information not yet available. 📈 = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP
 * - target and or indicator refined and aligned

PART 3: QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS

KPA 1: Service Delivery and Infrastructure provision

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Unaudited)	2018/19 FY Target	Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr. 2 Actual	Qtr. 3 Plan	Qtr. 3 Actual	Qtr. 4 Plan	Qtr. 4 Actual					
Provide access to basic services	SD01: Develop and maintain water and sanitation infrastructure	SD01-01	% compliance with SANS 241 for drinking water quality	95.18%	94.5%	97%	N/A	N/A	N/A	N/A	N/A	N/A	97%	95%	👉		Implement District Wide Reservoir Cleaning and Pipe Flushing programme.	IRIS report	WSP
		SD01-02	Develop Water Services infrastructure Operations and Maintenance plan	N/A	New Indicator	Water Service Infrastructure Operations and Maintenance plan approved by Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Water Service Infrastructure Operations and Maintenance plan approved by Council	Draft Water Services Infrastructure Operations and Maintenance plan.	🙋		Final Report will be available end of September once the Asset Register has been updated	1. Council resolution. 2. Infrastructure Operations and Maintenance plan

👉 = Target achieved and or exceeded (> 90). 🙅 = target not achieved (< 74). 🙋 = information not yet available. 🙌 = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP
 * - target and or indicator refined and aligned

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD 2018/19 FY Target	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE	
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Unaudited)		Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr. 2 Actual	Qtr. 3 Plan	Qtr. 3 Actual	Qtr. 4 Plan	Qtr. 4 Actual						
SD03: Expand and fast-track provision of universal access to basic services	SD02: Provide effective and efficient disaster risk management, fire and rescue services	SD02-01	Ratio of fire incidents timely responded to as a proportion of entries in the Occurrence Book.	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	👉	None	None	Report to MayCo	Community Services
	SD03: Expand and fast-track provision of universal access to basic services	SD03-01	% of households earning less than R1100 (national indigent declaration) per month with access to free basic services (water and sanitation)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	👉	None	None	1.Billing report	Finance
		SD03-02	% of households with access to basic level of water	82%	74%	74%	N/A	N/A	N/A	N/A	N/A	N/A	74%	0	🙅	No new water connections were made. Only upgrades and refurbishments to existing services.	None	1.Report to Mayco	Community Services	
		SD03-03	% of households with access to a basic level of sanitation	94%	84%	84%	N/A	N/A	N/A	N/A	N/A	N/A	84%	84%	👉	None	None	1.Report to MayCo	Community Services	

👍 = Target achieved and or exceeded (> 90). 📉 = target not achieved (< 74). 🤖 = information not yet available. 📈 = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP
 * - target and or indicator refined and aligned

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD 2018/19 FY Target	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Unaudited)		Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr. 2 Actual	Qtr. 3 Plan	Qtr. 3 Actual	Qtr. 4 Plan	Qtr. 4 Actual					
	SD04: Render effective municipal health services	SD04-01	Number of inspections on health establishment premises	N/A	New Indicator	2 inspections of 95 health establishments	N/A	N/A	1 inspection of 95 health establishments	1 inspection of 95 health establishments	N/A	N/A	1 inspection of 95 health establishments	91	👍	Dept of health has redefined the optometrists that are not considered	N/A	1. Inspection reports	Community Services
	SD05: Support maintenance of road networks in the District	SD05-01	Number of kilometres of gravel roads graded	2429km	2158km	2800km	700 km	755 km	700km	465km	700km	793km	700km	546km	👍	The roads section did not work during April 2019 due to the SLA having ended in March 2019. The SLA was only extended in May 2019 and the roads section could start working again.	None	1. Report to MayCo	Technical Services

👉 = Target achieved and or exceeded (> 90). 🖐️ = target not achieved (< 74). 🖐️ = information not yet available. 🖐️ = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP
 * - target and or indicator refined and aligned

KPA 2: Local Economic Development

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD 2018/19 FY Target	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Unaudited)		Qrt. 1 Plan	Qrt. 1 Actual	Qrt. 2 Plan	Qrt.2 Actual	Qrt. 3 Plan	Qrt.3 Actual	Qrt. 4 Plan	Qrt.4 Actual					
Facilitate and implement job creation and poverty alleviation initiatives	LED01: implement and expand implementation of EPWP and other job creation initiatives	LED01-01	Number of jobs created through local economic-development initiatives including capital projects.	888	614	2050	200	293	600	156	600	348	650	50	🖐️	Report from National DPW not yet available. DPW is experiencing the challenges with the MIS system.	1.Report to MayCo 2.Employment report to the funder	Technical Services & WSP	
	LED02: Support and facilitate rural development and poverty alleviation programmes	LED02-01	Number of reports on the implementation of RAFI project	N/A	New Indicator	4	1	1	1	1	1	1	1	1	👉	None	None	1.Report to MayCo	OMM
	LED03: Facilitate and actively participate in youth, women and people with disability development programmes	LED03-01	Number of capacity building workshops for youth, women and people with disabilities	New Indicator	1	3	N/A	N/A	1	1	1	1	1	1	👉	None	None	1. Report to MayCo	OMM

👉 = Target achieved and or exceeded (> 90). 🙅 = target not achieved (< 74). 🙋 = information not yet available. 🙌 = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP
 * - target and or indicator refined and aligned

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD 2018/19 FY Target	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Actual Audited)	2017/18 FY (Actual Unaudited)		Qrt. 1 Plan	Qrt. 1 Actual	Qrt. 2 Plan	Qrt.2 Actual	Qrt. 3 Plan	Qrt.3 Actual	Qrt. 4 Plan	Qrt.4 Actual					
Facilitate and support regional economic development initiatives	LED04: Facilitate and support local economic development initiatives	LED04-01	Number of SMMEs trained	N/A	New Indicator	27	N/A	N/A	N/A	N/A	N/A	N/A	27	27	👉	None	None	1. Certificates 2. Attendance Registers	JoGEDA
		LED04-02	% of procurement allocated to local businesses	New Indicator	30%	30%	N/A	N/A	N/A	N/A	N/A	N/A	30%	🙋	N/A	N/A	N/A	Procurement report to MayCo	Technical Services

KPA 3: Financial Viability and Management

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD 2018/19 FY (Target)	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Audited)	2017/18FY (Actual unaudited)		Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr.2 Actual	Qtr. 3 Plan	Qtr. 3 Actual	Qtr. 4 Plan	Qtr. 4 Actual					
Ensure sound and effective financial management and reporting	FM01: Comply with all statutory financial management and reporting requirements	FM01-01	% of capital budget actually spent on capital projects identified in the IDP	84%	64%	100%	15%	10%	40%(accumulative)	41%	70% (accumulative)	71%	100%	👍			Income and expenditure report	Technical Services	
		FM01-02	Cost coverage ratio	1.5	1	2.02	2.02	4.04	2.02	0.69	2.02	2.07	2.07	1.02	📉	Improvement from prior year. This is only a preliminary figure	Cash collection improvement will have a positive impact on the ratio. This is however an improvement from prior year	S71 Report to Council	Finance
		FM01-03	% of budget actually spent on implementing workplace skills plan	94%	75%	100%	N/A	N/A	50%	71.9%	75% (cumulative)	90%(Cumulative)	100%	100%	👍	None	None	Income and Expenditure report	Corporate Services
		FM01-04	% of operational budget allocated for repairs and maintenance	New Indicator	8%	8%	N/A	N/A	N/A	N/A	N/A	N/A	8%	8%	👍	None	None	1. Approved budget	Finance & WSP
		FM01-05	Debt coverage ratio	1.4	2.0	2.03	2.03	4.24	2.03	3.97	2.03	3.71	3.71	20.58	👍	The municipality does not have long term debt and therefore the over achievement	None	S71 Report to Council.	Finance

STRATEGIC OBJECTIVE	PROGRAMME / STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2016/17 FY (Audited)	2017/18FY (Actual unaudited)	2018/19 FY (Target)	Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr.2 Actual	Qtr. 3 Plan	Qtr. 3 Actual	Qtr. 4 Plan	Qtr. 4 Actual					
		FM01-06	Outstanding service debtors to revenue ratio	3.85	0.31	1.8	1.8	8.56	1.8	6.43	1.8	5.42	1.8	4.5	👉	2,7 - Improved from previous quarters, however it improved over the financial year	None	Debtors Report	Finance
	FM02: Implement revenue collection and enhancement strategy	FM02-01	% of billed revenue collected	New Indicator	30%	40%	N/A	N/A	N/A	N/A	N/A	N/A	40%	25 %	👎	This is however an improvement from prior year	The pre paid installations and credit control to be prioritised in 2019/2020	1. Billing report 2. Report to MayCo	Finance
	FM03: Implement anti-fraud and anti-corruption measures	FM03-01	Number of anti-fraud and anti-corruption workshops conducted	1	1	1	N/A	N/A	1	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Attendance Register 2. Report to MayCo	OMM

KPA 4: Institutional Development and Transformation

STRATEGIC OBJECTIVE	PROGRAMME STRATEGY	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2018/19 FY Target	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE	RESPONSIBLE DIRECTORATE	
				2016/17 FY (Audited)	2017/18 FY (Actual unaudited)		Qtr. 1 Plan	Qtr. 1 Actual	Qtr.2 Plan	Qtr. 2 Actual	Qtr.3 Plan	Qtr. 3 Actual	Qtr.4 Plan	Qtr. 4 Actual						
Improve human resource capacity and potential	ID01: Effectively empower and develop skills base within the District	ID01-01	Number of people from employment equity target groups employed in the three highest levels of management in compliance with EEP	10	23	11	N/A	N/A	N/A	N/A	N/A	N/A	N/A	11	11		None	None	Report to MayCo	Corporate Services
		ID01-02	Number of internships & learnership opportunities created	70	53	48	N/A	N/A	N/A	N/A	N/A	N/A	N/A	48	50		There was an extra funding from LGSETA	None	1. Report to MayCo	Corporate Services
		ID01-03	Fill all budgeted and funded vacant posts	N/A	Not achieved	All vacant budgeted posts filled	N/A	N/A	N/A	N/A	N/A	N/A	N/A	All vacant budgeted posts filled	All vacant budgeted posts filled		None	None	1. Report to management	Corporate Services
	ID02: Maintain conducive working conditions for staff	ID02-01	Number of LLF meetings held	4	3	4	1	1	1	1	1	1	1	1	2		There was a special LLF meeting	None	1. Minutes 2. Attendance Registers	Corporate Services

KPA 5: Good Governance and Public Participation

PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2018/19 FY (Target)	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE
			2016/17 FY (Actual Audited)	2017/18 FY (Actual unaudited)		Qtr. 1 Plan	Qrt. 1 Actual	Qtr. 2 Plan	Qrt.2 Actual	Qrt. 3 Plan	Qrt.3 Actual	Qtr. 4 Plan	Qrt.4 Actual				
GG01: Support and facilitate in intergovernmental cooperation initiatives	GG01-01	Number of DIMAFO meetings held	2	2	4	1	0	1	0	1	1	1	1	👍	None	The meeting will be conducted in quarter three	1. Minutes 2. Attendance Registers
GG02: Establish and maintain stakeholder engagement initiatives	GG02-01	Number of Council meetings held	11	11	11	3	3	2	2	3	3	3	3	👍	None	None	1. Minutes 2. Attendance Register
	GG02-02	Number of Mayoral outreach programs held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	N/A	N/A	1 Mayoral outreach held in each Local Municipality	1(except Walter Sisulu LM)	N/A	N/A	1	1	👍	None	None	1. Attendance Registers 2.Outreach report

PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2018/19 FY (Target)	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE
			2016/17 FY (Actual Audited)	2017/18 FY (Actual unaudited)		Qtr. 1 Plan	Qrt. 1 Actual	Qrt. 2 Plan	Qrt.2 Actual	Qrt. 3 Plan	Qrt.3 Actual	Qrt. 4 Plan	Qrt.4 Actual				
GG03: Provide support to local municipalities	GG03-01	Number of IDP/PMS, IT and Internal Audit support initiatives for local municipalities	New Indicator	3	3	N/A	N/A	1	1	1	1	1	1	👍	None	None	1. Report to MayCo 2. Attendance Registers
GG04: Facilitate environmental management and conservation	GG04-01	Climate Change TOR & Action Plan developed	New indicator	New indicator	Climate Change TOR & Action Plan developed	N/A	N/A	N/A	N/A	Climate Change TOR & Action Plan developed	Not Achieved	N/A	Climate Change TOR & Action Plan developed	👍	N/A	N/A	1. TOR & Action Plan 2. Report to management
GG05: Ensure and maintain corporate governance	GG05-01	Compile 2017/18FY annual report	2016/17 FY Annual Report approved by Council	Annual Report approved by Council	Annual Report approved by Council	N/A	N/A	N/A	N/A	Draft Annual report tabled before Council	Draft Annual report tabled before Council	Annual Report approved by Council	Annual Report approved by Council	👍	None	None	1. Approved Annual Report. 2. Council Resolution

PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE
			2016/17 FY (Actual Audited)	2017/18 FY (Actual unaudited)	2018/19 FY (Target)	Qtr. 1 Plan	Qrt. 1 Actual	Qrt. 2 Plan	Qrt.2 Actual	Qrt. 3 Plan	Qrt.3 Actual	Qrt. 4 Plan	Qrt.4 Actual				
	GG05-02	Compile 2019/20 FY MTEF Budget	2017/18 FY MTEF Budget approved by Council	2018/19 FY MTEF Budget approved by Council	2019/20 FY MTEF Budget approved by Council	N/A	N/A	N/A	N/A	Draft 2019/20 FY MTEF Budget tabled before Council	Draft 2019/20 FY MTEF Budget tabled before Council	2019/20 FY MTEF Budget approved by Council	2019/20 FY MTEF Budget approved by Council		None	None	1. Approved Budget 2. Council Resolution adopting the budget
	GG05-03	Compile 2019/20 FY IDP	2017/18 FY final reviewed IDP approved by Council	2018/19 reviewed IDP approved by Council	2019/20 FY IDP compiled and approved by Council	N/A	N/A	N/A	N/A	Draft 2019/20 FY IDP tabled before Council	Draft 2019/20 FY IDP tabled before Council	2019/20 FY IDP compiled and approved by Council	2019/20 FY IDP compiled and approved by Council		None	None	1. 2019/2020 FY IDP 2. Council resolution
	GG05-04	Number of signed performance agreements for Directors & Managers directly reporting to the Municipal Manager including the Municipal Manager	7	8	8	8	8	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	8 signed performance agreements

PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2018/19 FY (Target)	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE
			2016/17 FY (Actual Audited)	2017/18 FY (Actual unaudited)		Qtr. 1 Plan	Qrt. 1 Actual	Qtr. 2 Plan	Qrt.2 Actual	Qtr. 3 Plan	Qrt.3 Actual	Qtr. 4 Plan	Qrt.4 Actual				
	GG05-05	Clean audit outcomes achieved	2015/16 FY Clean audit maintained	Information not yet available	2017/18 FY Clean audit outcomes achieved	N/A	N/A	Clean audit achieved	Clean audit achieved	Clean audit achieved	Clean audit achieved	N/A	N/A	N/A	None	None	Audit report
	GG05-06	Number of MPAC meetings held	4	4	4	1	1	1	1	1	1	1	1	👍	None	None	1. Minutes 2. Attendance Register
	GG05-07	Number of Audit and Performance Committee meetings held	5	6	5	1	1	2	2	1	1	1	1	👍	None	None	1. Minutes 2. Attendance Register

* - target and or indicator refined and aligned

PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD 2018/19 FY (Target)	QUARTERLY TARGETS (2018/19 FY)								Snapshot	Variance	Corrective Action	EVIDENCE	
			2016/17 FY (Actual Audited)	2017/18 FY (Actual unaudited)		Qtr. 1 Plan	Qtr. 1 Actual	Qtr. 2 Plan	Qtr.2 Actual	Qtr. 3 Plan	Qtr.3 Actual	Qtr. 4 Plan	Qtr.4 Actual					
GG06: Facilitate Implementation of programmes supporting special groups	GG06-01	Hold District Mayor's Cup	N/A	New Indicator	District Mayoral Cup held	N/A	N/A	District Mayoral Cup held	District Mayoral Cup held	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1.Report to MayCo
	GG06-02	Hold District Sondela Youth Festival	N/A	New Indicator	District Sondela Youth Festival held	N/A	N/A	District Sondela Youth Festival held	District Sondela Youth Festival held	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to MayCo

(A) Project Name	(B) Description	(C) Budgets (‘000)	(D) Funding Source	(E) Location (Ward/ Local Municipality)	(F) Start Date End Date	(G) Progress on Expenditure ()	(H) Progress: Design & Tender, Contractor appointed, Construction <=25%, <=50%, <=75%, <=99%, completed, retention)	(I) Comments
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PART 4: CAPITAL PROJECTS PERFORMANCE

The municipality receives various grant allocations for infrastructure development/ and upgrades, the table below shows the grant allocations for 2018/19 FY and expenditures to date.

Grant	Budget (2018/19FY)	Expenditure (YTD)	% Expenditure First Quarter	Expenditure (YTD)	% Expenditure Second Quarter	Expenditure (YTD)	% Expenditure Third Quarter	Expenditure (YTD)	% Expenditure Fourth Quarter
MIG	R153 554 000	R15 084 744.59	9.82%	R64 369 390	41.9%	R 98 715 562 (64.3%)	64.3%	R153 691 073	100.1%
ECPT	R40 000 000	R9 288 719.41	23%	R17 523 548	44%	R 36 050 438 (90%)	90%	R36 710 531	92%
EPWPIG	R2 254 000	R0	0%	R0	0%	R 782 425	35%	R2 254 000	100%
GRAND TOTAL	R195 808 000	R24 373 464	16.4%	R81 892 938	43%	R 135 548 425	69%	R192 655 604	

Maclear Water Treatment and Distribution Upgrade (Phase 1)	The project constitute the Following activities for this financial year: (1) The construction of pipeline linking the reservoirs, (2) Installation of fittings for the link pipeline	Total Budget R95 995 638 2018/19 10 000 000	MIG	Elundini LM	29/10/2015 29/03/2019	Total Exp. Prev. FYs = R17 207 351.31 2018/19 R 0	Phase 1 Progress: Construction <=80%, (On hold until the appointment of a new service provider)	Phase 1 The services of the PSP that was appointed on this project were terminated due to under performance. The item to MAYCO has been prepared for the appointment of the PSP that was appointed for Phase 2 of the project to complete what was not completed on Phase 1. That process is still under way
Maclear Water Treatment and Distribution Upgrade (Phase 2 – Construction of Water Treatment Works)	1) The project activities for 2018/19 FY: <ul style="list-style-type: none"> • Procurement of Construction Services Provider (CSP) • Construction of WTW 	Total Budget R96 837 705 2018/19 R 10 000 000	MIG	Elundini LM	11/03/2016 30/05/2021	Total Exp: 2018/19 FY R 4 478 419.60	Phase 2: Progress: Project is at Tender stage,	Phase 2 – Construction of WTW 25% Complete – Tender adverts were published on the 15 February 2019 and they closed on the 25 March 2019, they are being evaluated
Maclear Water Treatment and Distribution Upgrade (Phase 2 – Maclear Town Pipe Replacement)	1) The project activities for 2018/19 FY: <ul style="list-style-type: none"> • Procurement of Construction Services Provider (CSP) • Replacement of AC Pipe in Maclear town 	Total Budget R20 000 000 2018/19 R 10 000 000	MIG	Elundini LM	11/03/2016 30/05/2021	Total Exp: 2018/19 FY R 4 478 419.60	Phase 2: Progress: Project is at Tender stage,	Phase 2 – AC Pipe Replacement in Maclear 25% Complete – Tender adverts were published on the 15 February 2019 and they closed on the 25 March 2019, they are being evaluated

<p>Mt Fletcher Bulk Water Supply Scheme Phase 2 (Upper and Lower Tokwana Villages Project)</p>	<p>Project activities for 2018/19 FY</p> <ul style="list-style-type: none"> Releasing the final account to the contractor 	<p>Total Budget: R152 000 000</p> <p>2018/19 R 8 600 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>26/01/2015 Complete</p>	<p>Total Exp. Prev. FYs =R 101 151 201</p> <p>2018/19 Exp. = R 8 281 579.58</p>	<p>Progress:100% complete, (retention)</p>	<p>Update on 2018/19 progress</p> <p>Final Accounts have been settled and the project is complete</p>
<p>Mt Fletcher Bulk Water Supply Scheme Phase 2 (Upper and Lower Tsolobeng and Mpharane Project)</p>	<p>Project Activities for 2018/19 FY</p> <ul style="list-style-type: none"> Monitoring of Dampness on the Reservoir wall and signing off of the final certificate 	<p>Total Budget: R152 000 000</p> <p>2018/19 R5 000 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>16/09/2013 30/06/2018</p>	<p>Total Exp. Prev. FYs =R 101 151 201</p> <p>2018/19 Exp. = R 0</p>	<p>Progress: 100% complete</p>	<p>Update on 2018/19 progress</p> <p>The final accounts have been issued to the SMME contractors and the project is in the process of being handed over officially to WSP.</p>
<p>Error! Reference source not found. : Phase 3B:</p>	<p>Project Activities for 2018/19 FY</p> <ul style="list-style-type: none"> Procurement of Construction Service Provider (CSP) Construction of Phase 3B 	<p>Total Budget: R63,543,600.25</p> <p>2017/18 R 17 000 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>11/03/2015 30/06/2021</p>	<p>Total Exp. Prev. FYs = R0</p> <p>201/18 Exp. = R 965 486.66</p>	<p>Progress: Progress: Project is at Design and Tender stage (Designs 100%, and Tender Development <=100%,</p>	<p>Update on 2018/19 progress</p> <p>Tender adverts were published on the 15 February 2019 and they closed on the 25 March 2019, they are being evaluated</p>

<p>Error! Reference source not found. : (Phase 3)</p>	<p>Project Activities for 2018/19 FY (1) Completion of Upgrading of WWTW from 0.7 to 1.4 Ml/day (2) Completion of Pump station and rising main</p>	<p>Total Budget: R49 006 769 2018/19 R17 000 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>11/05/2015 01/05/2019</p>	<p>Total Exp. Prev. FYs =R 29 327 016.80 2018/19 Exp. = R 16 440 304.70</p>	<p>Progress: Construction <=90%</p>	<p>Update on 2018/19 progress The new contractor is doing well, the project is at 95% complete, and it is planned to be completed by the end July 2019 The ff have been completed by the sub-contractor: 1) Clarifier 100% complete, testing has been started and now is being monitored for any failures 2) Pump Station is 95% complete – The extension of time that was requested by the new sub-contractor has since been approved and progressing quite well.</p>
<p>Error! Reference source not found. : Phase 4</p>	<p>Project Activities for 2018/19 FY Design development for: <ul style="list-style-type: none"> • Sewer Reticulation of the entire Maclear town </p>	<p>TBA</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>TBA</p>	<p>Total Exp. Prev. FYs = 0 2017/18 Exp. = 0</p>	<p>Progress: Design & Tender</p>	<p>Update on 2018/19 progress The consultant is still busy with the development of the Technical Report to be submitted to the Pre-DAC in the 2d Quarter of 2018/19 FY. The project is planned to be implemented in 2019/20</p>
<p>Ugie Bulk Water Infrastructure Phase B</p>	<p>Project Activities for 2018/19 FY This is Phase B of the project which still at design and tender documentation for following activities: (1) Construction of Phase 2 of the bulk supply lines for Ugie (2) Provision of a water reticulation system for Ugie town (3) Construction of the Ugie Dam</p>	<p>Total Budget: 143,188,981.93 2018/19 R 2 000 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>July 2015 TBA</p>	<p>Total Exp. Prev. FYs = R0 2017/18 Exp. = R0</p>	<p>Progress: Design and Tender</p>	<p>What has been completed up to 2017/18 Phase A has been completed which consisted of the following: Upgrading and extension of the Ugie water treatment plant (1) Construction of bulk supply lines (2) Construction of rising mains to the 2 existing reservoirs (3) And basic planning of the proposed Ugie Dam Update on 2018/19 progress A meeting was held with the PSP on the project where he took the municipality into confidence that they will be able to undertake the project. The municipality has given them a chance to continue with the project. And now are busy with Tender Documentation. The project is anticipated to go out on tender in the 2nd Quarter of 2018/19</p>

<p>Elundini Rural Water Programme (Orio Project)</p>	<p>Project Activities for 2018/19 FY</p> <ul style="list-style-type: none"> • Procurement of Sub-consultant • Completion of Designs • Procurement of Construction Service Provider (CSP) 	<p>Total Budget: R221 252 004,62</p> <p>2018/19 R 3 000 000</p>	<p>MIG ORIO</p>	<p>Elundini LM</p>	<p>TBA</p>	<p>Total Exp. Prev. FYs= R3 749 416.01</p> <p>2018/19 Exp. = R 404 874,75</p>	<p>Progress:Design & Tender</p>	<p>Update on progress in 2018/19 FY 20% Complete – The project is at Design Stage and Tender stage. The procurement of Sub-Consultants has been completed by JGDM and the reports have been sent to ORIO for verification and approval. The municipality is awaiting approval from ORIO to appoint.</p>
<p>Sterkspruit: Upgrading of WTW and Bulk Lines 200mmØ Hershel Pipeline (Under construction)</p>	<p>Project Activities for 2018/19 FY</p> <ul style="list-style-type: none"> • Completion of 200mmØ Hershel Pipeline 	<p>Total Budget: R 125,438,317.60</p> <p>2018/19 R 2 000 000</p>	<p>MIG</p>	<p>Senqu LM</p>	<p>10/2009</p>	<p>Total Exp. Prev. FYs= R 130 498 734.00</p> <p>2017/18 Exp. = R 511 894 .06</p>	<p>Progress: Construction ≤75%</p>	<p>Update on progress in 2018/19 FY The IA is in the process of claiming the guarantee from the Contractor and in the mean time the processes to procure a new contractor for the project are underway.</p>
<p>Jamestown Bucket Eradication and Sanitation - Phase 2 Contract: JGDM 2014/15-009 (Pipelines)</p>	<p>Project Activities for 2018/19 FY</p> <ul style="list-style-type: none"> • Procurement of new contractor (This is after the SCA ruling that JGDM should go out to tender again) • Restarting the construction of Pipeline project 	<p>Total Budget: R38 550 081</p> <p>2018/19 R 5 000 000</p>	<p>MIG</p>	<p>Walter Sisulu LM</p>	<p>TBA</p>	<p>Total Exp. Prev. FYs=R4 666 535.06</p> <p>2018/19 Exp. = R 1 064 186.09</p>	<p>Progress:Construction ≤50%</p>	<p>Update on 2018/19 progress The sewer line project was challenged when it was at 50% complete and therefore was instructed by a Supreme Court of Appeals to stop. The judgement was received only late in June 2018, where the SCA instructed that procurement should start from scratch. Tender adverts were published on the 15 February 2019 and they closed on the 25 March 2019, they are being evaluated</p>

Jamestown Bucket Eradication and Sanitation - Phase 2 Contract: JGDM 2014/15-001 (Pump stations)	Project Activities for 2018/19 FY 1. Completion of Two Pump Station in Jamestown	Total Budget: R38 550 081 2018/19 R 5 000 000	MIG	Walter Sisulu LM	TBA	Total Exp. Prev. FYs=R 15 874 653.20 2017/18 Exp. = R 4 144 397.37	Progress: Construction <=100%	Update on 2018/19 progress The project been completed, however cannot be handed over to WSP at this stage as the Pipeline contract has to be completed first .
Senqu Rural Sanitation VIP Toilet Programme	Project Activities for 2018/19 <ul style="list-style-type: none"> Construction of VIP toilets in Senqu 	Total Budget: R102 761 447 2018/19 R 40 450 000	MIG	Senqu LM	TBA	Total Exp. Prev. FYs=R 153 536 582 2018/19 Exp. = R 41 772 905.27	Progress: Construction <=90%	Update on 2018/19 progress The Implementing Agent (IA) that has been responsible for this project has been relieved and the project has been transferred to JOGEDA for implementation, however the staff and the office of the IA have been retained by JOGEDA The contractors have stated working on sites
Elundini Rural Sanitation VIP Toilet Programme	Project Activities for 2018/19 <ul style="list-style-type: none"> Construction of VIP toilets in Elundini 	Total Budget: R182 117 245 201/2018 R 40 450 000	MIG	Elundini LM	TBA	Total Exp. Prev. FYs R 145 851 179.40 2018/19 R 51 944 825.96	Progress: Construction <=90%	Update on 2018/19 progress The Implementing Agent (IA) that has been responsible for this project has been relieved and the project has been transferred to JOGEDA for implementation, however the staff and the office of the IA have been retained by JOGEDA The Contractors has started working on sites.
Senqu Rural Water Supply: Network Extension	Project Activities for 2018/19 <ul style="list-style-type: none"> Water Supply (Quick Wins) to Sterkspruit Villages 	Total Budget: R85 000 000 2018/19 R 3 000 000	MIG	Senqu LM	TBA	Total Exp. Prev. FYs=R 78 538 418.33 2018/19 Exp. = R 4 478 419.60	Progress: Construction <=70%	Update on 2018/19 progress The two PSP; Masilakhe and Lukhozi Consulting Engineers are currently on site. Masilakhe working at Mpoki Village, putting up the pipeline, and emerging the existing pump stations. Lukhozi working at Skisazana Village (Doing pipeline0, Makhheteng village (doing pump station) and Macacume village (doing the rising main to the reservoir)

Upscaling and Upgrading of Barkly East Bulk Water Supply	Project Activities for 2018/19 <ul style="list-style-type: none"> Secure WULA for small streams Revision of Designs as the scope has been increased on the new funding Construction started 	Total Approved Budget R 42 490 377 2018/19 R 15 000 000	MIG	Senqu	01/09/2018 30/06/2020	Total Exp. Prev FYs = R 12 969 199,27 2018/19 = R 15 984 525.17	Progress: Construction <=70%	Update on 2018/19 progress The project has been split into two phases, phase 1 is at 95% complete Phase 2 is at 40%, the project is progressing very well at this stage
Sub-Project 4: Lady Grey: Additional Storage Reservoirs and Groundwater supplies	Project Activities for 2018/19 <ul style="list-style-type: none"> Equipping 3 boreholes with complete pump houses propelled with electrical power, 3 Storage Reservoirs (1ML, 300KL & 100KL), 250mm bulk line and (4) 160mm gravity main into the reticulation network 	Total Budget R35.8M 2018/19 R35.8M	ECPT	Senqu LM	22/04/2017 30/04/2019	Total Exp. To date: R 39 535 655.90 (there was a VO in this project)	Progress: Construction <= 95%	Update on 2018/19 progress <ul style="list-style-type: none"> The project is at 95% complete, and the contractor is slightly falling behind schedule, however the project set to be completed before the end of July 2019.
Burgersdorp Plantation Sump and Boreholes	Project Activities for 2018/19 The project entails the construction of Sump next to the Burgersdorp WTW	Total Budget R8,708,192.95 2018/19 R8,708,192.95	ECPT	Walter Sisulu LM	11/05/2017 11/11/2018	Total Exp. To date: R 8 070 553.34	Progress: Construction <=100%	Update on 2018/19 progress <ul style="list-style-type: none"> Project is practically complete

6ML Storage Reservoir at Burgersdorp WTW	Project Activities for 2018/19 <ul style="list-style-type: none"> Construction of 6ML reservoir next to the Burgersdorp WTW 	Total Budget R 26,667,014.80 2018/19 R26,667,014.80	ECPT	Walter Sisulu LM	09/11/2017 28/11/2018	Total Exp. To date: R 23 999 306.30	Progress: Construction <=99%	Update on 2018/19 progress <ul style="list-style-type: none"> C4 Base course for the access road is at 100% completion Surfacing of the access road with paving blocks is at 80% complete Concrete walls at the 6ML reservoir are 100% complete. Columns at the 6ML reservoir are 100% complete. Beams at the 6ML reservoir are 100% complete The concrete roof at the 6ML reservoir is 100% complete Piping 100% complete Testing and cleaning are the outstanding activities
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PART 5: CONCLUSION

5.1 Conclusion

This document represents the Joe Gqabi District Municipality's detailed report back to citizens and stakeholders on the municipality's performance over the fourth quarter of the 2018/19 financial year. This report therefore provides a lens through which scrutiny of the progress and performance of the municipality can be made in terms of assessing achievements in efforts to realise the objectives as set by Council. As such, this report not only reflects on milestones and challenges experienced, but also on the on-going commitment to progressively deepen accountability to the citizens of the Joe Gqabi District municipality area.