



MID-YEAR REPORT
(2nd Quarter SDBIP Report)

(July- December 2017)

2017 – 2018
FINANCIAL YEAR

JOE GQABI
DISTRICT
MUNICIPALITY

January 2018

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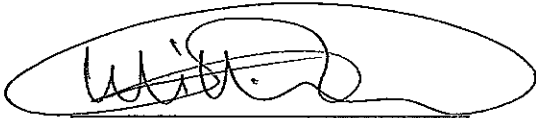
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MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, Zolile A. Williams, the Municipal Manager of the Joe Gqabi District Municipality, hereby certify that this MID-YEAR REPORT (SECOND QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION REPORT) for the 2017/18 FINANCIAL YEAR has been prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.

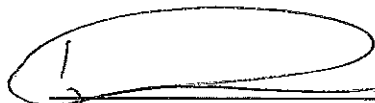


Z.A. Williams
Municipal Manager

Date

EXECUTIVE MAYOR'S APPROVAL

I, ZIBONISE I. Dumzela, the Executive Mayor of the Joe Gqabi District Municipality, hereby accept the MID-YEAR REPORT (SECOND QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION REPORT) for the 2017/18 FINANCIAL YEAR as prepared in accordance with the Municipal Finance Management Act of 2003 and regulations made under the Act.



Cllr Z.I. Dumzela
Executive Mayor

Date

1.1 Executive Mayor's Report

When the new Council of the Joe Gqabi District Municipality came into office after the August 2016 elections, it was armed with the critical electoral mandate of addressing poverty, unemployment, providing access to basic life sustaining goods and services as well as the broader development of the municipal area. On the basis of the election manifesto that drove the process towards the 2016 local government elections, as well as the development agenda of the previous Council, the current Council of the Joe Gqabi District Municipality remains committed to the objectives and priorities that were crafted to guide this Council in its pursuit of an improved quality of life for all residents.

Through the development and adoption of the Integrated Development Plan for the District, as well as other concerted and sustained programmes of action of Council, this municipality has managed to deliver services and implement its programmes in terms of the Council approved budget, over the mid year of the 2017/18 financial year.

Although some accomplishments can be evidenced in certain areas, we recognise that multitudes of challenges still face our municipality and consequently the communities serviced by this municipality. In relation to this, the financial challenges that face the municipality have forced the institution to adopt a conservative approach to spending.

However, within these constraints, the administration has not compromised delivery in the key areas such as water and sanitation but has increased its efforts to bring about quality services to the people of the District.

1.2 Legislative Imperative

In terms of Section 53 (1) of the Municipal Finance Management Act of 2003 (MFMA), the mayor of a municipality must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Annual performance agreements as required in terms of section 57(1)(6) of the Municipal Systems Act for the municipal manager and all senior managers must also be concluded and they must be linked to the measurable performance objectives approved with the budget and to the service delivery and budget implementation plan.

The SDBIP and these performance agreements therefore give effect to the Integrated Development Plan (IDP) and budget of the municipality in ensuring that the execution of the budget, performance of senior management and achievement of the strategic objectives set by the Council are monitored.

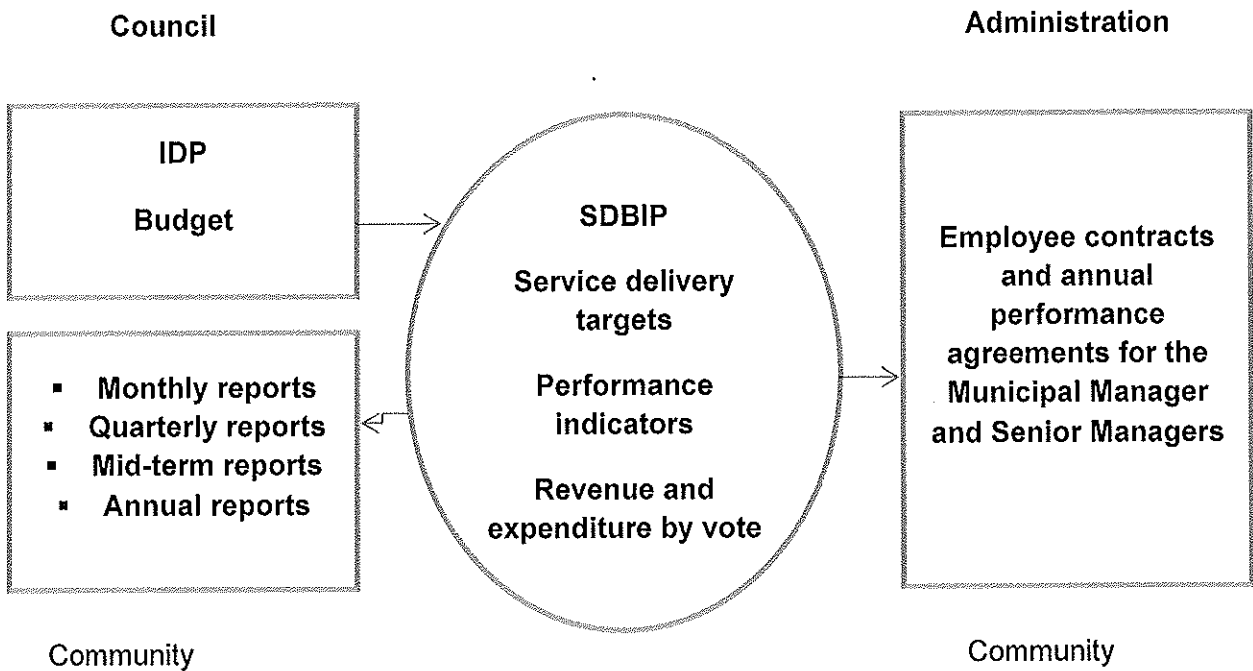
The MFMA stipulates general responsibilities of Mayors. Section 52 (d) of the Act requires that a Mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality.

1.3 Resolutions

That the report on the Mid-year budget and performance assessment report of the 2017/18 financial year be noted.

That the Mid-year budget and performance assessment report of the 2017/18 financial year be approved.

1.4 SDBIP Cycle



SECTION 1

1.5 Executive summary

1.5.2 Overall performance of the Municipality per Directorate

The table below illustrates the summary of overall performance of the Municipality for the quarter ending December 2017. This means that it is a tabulation of the total number of targets set by all directorates combined, which then gives a picture of how the Directorates has performed. *NB:* Analysis report of the Quarter is based on five Directorates i.e. Technical Services (including WSP), Community Services, Chief Operations Office, Finance and Corporate Services.

OFFICE OF THE MUNICIPAL MANAGER

Analysis Results							
KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available	Variance	Corrective Action
<i>Service Delivery and Infrastructure Provision</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<i>Local Economic Development</i>	3	3	0	0	0	None	None
<i>Financial Management and Viability</i>	2	0	0	1	1	The targets were not met due to: The Office of the Premier has postponed the anti-corruption workshop.	The workshop will be held in the third quarter
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0	None	None
<i>Good Governance and Public participation</i>	10	9	0	1	0	The Risk Committee meeting has been postponed	The meeting will be held in the third quarter
Total	16	13	0	2	1		

The tabulation above shows that the average directorate performance for second quarter is sitting at 81%.

COMMUNITY SERVICES

Analysis Results							
KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available	Variance	Corrective action
<i>Service Delivery and Infrastructure Provision</i>	10	10	0	0	0	None	None
<i>Local Economic Development</i>	1	0	0	1	0	The agreement has not been signed with WFW	Letter has been written to the DEA again on the matter appealing for them to consider the concerns of the JGDM
<i>Financial Management and Viability</i>	2	0	0	0	2	None	None
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0	None	None
<i>Good Governance and Public participation</i>	5	5	0	0	0	None	None
Total	19	16	0	1	2		

The tabulation above shows that the average directorate performance for second quarter is sitting at 84%.

CORPORATE SERVICES

Analysis Results							
KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available	Variance	Corrective Action
<i>Service Delivery and Infrastructure Provision</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<i>Local Economic Development</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<i>Financial Management and Viability</i>	1	0	0	1	0		Fast-tracking of the appointment of the Training Agency
<i>Institutional Development and Municipal Transformation</i>	5	5	0	0	0	None	None
<i>Good Governance and Public participation</i>	5	4	0	1	0	Risk Committee Meeting was postponed	The meeting will be held in the second quarter
Total	11	9	0	2	0		

The tabulation above shows that the average directorate performance for second quarter is sitting at 82%.

TECHNICAL SERVICES

Analysis Results							
KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	information not available	Variance	Corrective Action
<i>Service Delivery and Infrastructure Provision</i>	1	1	0	0	0	None	None
<i>Local Economic Development</i>	1	0	0	1	0	The job creation figures are taken from the National EPWP MIS reporting system.	Correct the MIS by providing correct information on workers being employed.
<i>Financial Management and Viability</i>	2	0	0	0	2	No information	No information
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0	None	None
<i>Good Governance and Public participation</i>	4	4	0	0	0	None	None
Total	9	6	0	1	2		

The tabulation above shows that the average directorate performance for second quarter is sitting at 67%.

WATER SERVICES PROVISION

Analysis Results							
	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available	Variance	Corrective Action
KPA							
<i>Service Delivery and Infrastructure Provision</i>	3	3	0	0	0	None	None
<i>Local Economic Development</i>	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<i>Financial Management and Viability</i>	2	1	0	0	1		
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0	None	None
<i>Good Governance and Public participation</i>	5	4	0	1	0	Risk management committee meeting was postponed	
Total	11	9	0	1	1		

The tabulation above shows that the average directorate performance for second quarter is sitting at 82%.

FINANCE

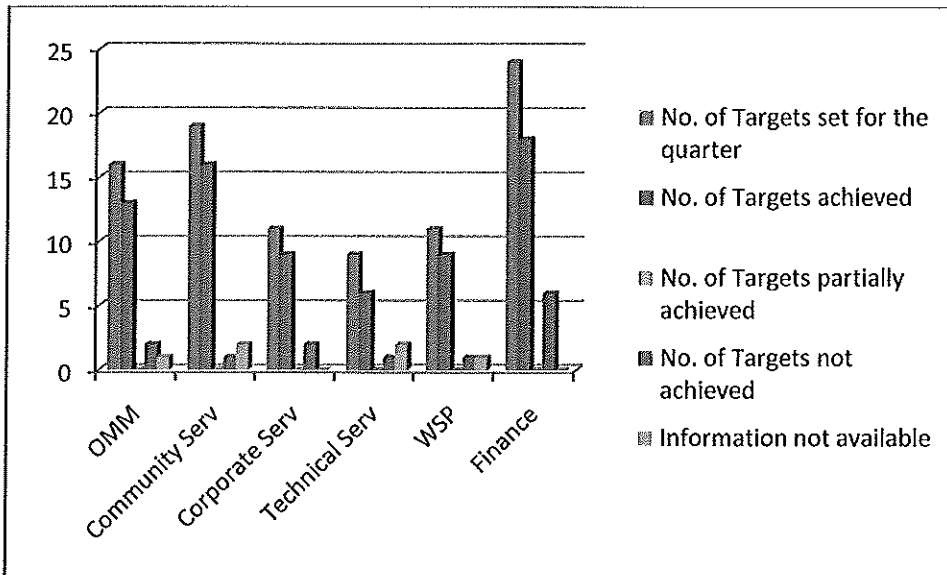
Analysis Results							
KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available	Variance	Corrective Active
<i>Service Delivery and Infrastructure Provision</i>	1	0	0	1	0		The agreement will be finalised in the 3rd quarter
<i>Local Economic Development</i>	1	0	0	1	0		To be done in Q3
<i>Financial Management and Viability</i>	14	10	0	4	0		The collection rate is low
<i>Institutional Development and Municipal Transformation</i>	1	1	0	0	0	None	None
<i>Good Governance and Public participation</i>	7	7	0	0	0	None	None
Total	24	18	0	6	0		

The tabulation above shows that the average directorate performance for second quarter is sitting at 75%.

PERFORMANCE OF THE MUNICIPALITY IN SECOND QUARTER

Analysis Results					
KPA	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets partially achieved	No. of Targets not achieved	Information not available
<i>Service Delivery and Infrastructure Provision</i>	5	5	0	0	0
<i>Local Economic Development</i>	4	2	0	2	0
<i>Financial Management and Viability</i>	10	6	0	3	1
<i>Institutional Development and Municipal Transformation</i>	2	2	0	0	0
<i>Good Governance and Public participation</i>	8	8	0	0	0
Total	29	23	0	5	1

The tabulation above shows that the average municipal performance for all directorates is sitting at 79%.



PART 2

Financial performance tables – C-schedules

DC14 Joe Gqabi - Supporting Table SC2 Monthly Budget Statement - performance indicators - M06 December

Description of financial indicator	Basis of calculation	Ref	2016/17	Budget Year 2017/18			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
Borrowing Management							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		0,5%	9,5%	9,5%	0,6%	1,8%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0,0%	0,0%	0,0%	0,0%	0,0%
Safety of Capital							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		7,4%	5,1%	5,1%	23,6%	5,1%
Gearing	Long Term Borrowing/ Funds & Reserves		0,0%	0,0%	0,0%	0,0%	0,0%
Liquidity							
Current Ratio	Current assets/current liabilities	1	124,0%	126,0%	126,0%	91,8%	126,0%
Liquidity Ratio	Monetary Assets/Current Liabilities		1,5%	3,0%	3,0%	21,6%	3,0%
Revenue Management							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		37,9%	23,0%	23,0%	119,4%	23,0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0,0%	0,0%	0,0%	0,0%	0,0%
Creditors Management							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))						
Funding of Provisions							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions						
Other Indicators							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2					
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		41,4%	36,7%	36,7%	44,1%	36,7%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0,0%	0,0%	0,0%	0,0%	0,0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		12,1%	9,7%	9,7%	0,4%	1,9%
IDP regulation financial viability indicators							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year						
ii. OS Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure						

DC14 Joe Gqabi - Supporting Table SG3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2017/18								Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts ILO Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Days	151-180 Days	181 Days-1 Yr	Over 1Yr				
R Roubles													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions - Water	1200	8 559	8 007	7 581	7 459	6 487	7 072	36 644	110 360	192 776	158 599		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	-	-	-	-	-		
Receivables from Non-exchange Transactions - Property Rates	1400	-	-	-	-	-	-	-	-	-	-		
Receivables from Exchange Transactions - Waste Water Management	1500	3 657	3 343	3 183	3 179	2 600	3 041	15 552	50 722	65 382	75 174		
Receivables from Exchange Transactions - Waste Management	1500	-	-	-	-	-	-	-	-	-	-		
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-		
Interest on Asset Debt for Accounts	1810	-	-	-	-	-	-	-	-	-	-		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1920	-	-	-	-	-	-	-	-	-	-		
Other	1990	-	-	-	-	9	-	-	6	8	8		
Total By Income Source	2000	12 256	11 355	10 764	10 638	9 146	10 643	52 197	161 102	278 146	243 773		
2019/20 - total only													
Debtors Age Analysis By Customer Group													
Organs of State	2200	944	1 063	781	555	628	644	2 973	11 646	25 054	22 216		
Commercial	2300	676	626	542	429	317	329	1 979	5 227	10 206	8 341		
Households	2400	10 604	9 693	9 383	9 243	8 150	9 581	42 146	143 231	242 051	212 401		
Other	2500	30	24	19	28	21	20	60	648	827	615		
Total By Customer Group	2600	12 255	11 355	10 764	10 638	9 146	10 643	52 197	161 102	278 146	243 773		

Notes

Material increases in value of debtors' categories compared to previous month to be explained

Bad debts = amounts actually written off in the month

Total by Income Source must reconcile with Total by Customer Group

DC14 Joe Gqabi - Supporting Table SC4 Monthly Budget Statement - aged creditors - M08 December

Description	NT Code	Budget Year 2017/18									Prior year totals for chart (same period)	
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	933									933	
Bulk Water	0200	-									-	
PAYE deductions	0300	-									-	
VAT (output less input)	0400	-									-	
Pensions / Retirement deductions	0500	-									-	
Loan repayments	0600	-									-	
Trade Creditors	0700	24 066									24 066	
Auditor General	0800	-									-	
Other	0900	17									17	
Total By Customer Type	1000	25 015	-	-	-	-	-	-	-	-	25 015	-

Notes

Material increases in value of creditors' categories compared to previous month to be explained

DC14 Joe Gqabi - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description R thousands	NT Code	Budget Year 2017/18									Total	Prior year total's for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year			
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100	933									933	
Bulk Water	0200	-									-	
PAYE deductions	0300	-									-	
VAT (output less input)	0400	-									-	
Pensions / Retirement deductions	0500	-									-	
Loan repayments	0600	-									-	
Trade Creditors	0700	24 066									24 066	
Auditor General	0800	-									-	
Other	0900	17									17	
Total By Customer Type	1000	25 015	-	-	-	-	-	-	-	-	25 015	-

Notes

Material increases in value of creditors' categories compared to previous month to be explained

DC14 Joe Gqabi - Supporting Table SC5 Monthly Budget Statement - Investment portfolio - M06 December

Investments by maturity Name of Institution & Investment ID	Ref	Period of investment	Type of Investment	Expiry date of Investment	Accrued interest for the month	Yield for the month 1 (%)	Market value at beginning of the month	Change in market value	Market value at end of the month
		Yrs/Months							
R thousands									
Municipality									
Municipality sub-total					-		-	-	-
Entities									
Entities sub-total					-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2				-		-	-	-

References

1. Yield is calculated as the annualised equivalent
2. Total market value must reconcile with the total of investments on the 'Financial Position statement'

DC14 Joe Gqabi - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:										
Operating Transfers and Grants										
National Government:	1,2	-	246 454	246 454	73 092	177 077	185 342	(8 265)	-4,5%	246 454
Local Government Equitable Share			239 160	239 160	73 092	172 742	179 370	(6 628)	-3,7%	239 160
Finance Management			1 250	1 250	-	1 250	1 250			1 250
EPWP Incentive			2 227	2 227	-	1 559	1 559			2 227
Rural Roads Asset Management Systems Grant			2 180	2 180	-	1 526	1 526			2 180
Municipal Systems Improvement	3		1 637	1 637	-	-	1 637	(1 637)	-100,0%	1 637
Rural Households Infrastructure Grant										
Other transfers and grants [insert description]										
Provincial Government:			52 557	52 557	-	6 023	18 048	(12 026)	-66,6%	53 515
Department of Roads and Public Works			38 000	38 000	-	5 894	5 894			38 000
Department of Environmental Affairs			11 600	11 600	-	-	11 600	(11 600)	-100,0%	11 600
LG SETA	4		2 000	2 000	-	128	235	(107)	-45,4%	2 000
DTI			957	957	-	-	319	(319)	-100,0%	957
Other transfers and grants [insert description]										
District Municipality:										
[insert description]										
Other grant providers:			2 000	2 000	-	-	2 000	(2 000)	-100,0%	2 000
IDC - JoGEDA			2 000	2 000	-	-	2 000	(2 000)	-100,0%	2 000
Total Operating Transfers and Grants	5	-	301 011	301 011	73 092	183 100	205 390	(22 291)	-10,9%	301 959
Capital Transfers and Grants										
National Government:			230 225	230 225	-	159 253	169 263			230 225
Municipal Infrastructure Grant (MIG)			159 725	159 725	-	113 663	113 663			159 725
Regional Bulk Infrastructure			6 000	6 000	-	4 000	4 000			6 000
Water Services Infrastructure Grant			64 500	64 500	-	51 600	51 600			64 500
Housing Settlement										
Other capital transfers [insert description]										
Provincial Government:			80 000	80 000	4 533	35 459	35 459			80 000
Emergency Drought Relief			80 000	80 000	4 533	35 459	35 459			80 000
District Municipality:										
[insert description]										
Other grant providers:										
[insert description]										
Total Capital Transfers and Grants	5	-	310 225	310 225	4 533	204 722	204 722			310 225
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	-	611 236	611 236	77 625	387 821	410 112	(22 291)	-5,4%	612 184

References

1. Each grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation
2. Grant expenditure must be separately listed for each grant received
3. Replacement of RSC levies
4. Housing subsidies for housing where ownership transferred
5. Total recurrent/capital grants and subsidies must reconcile to the 'Financial Performance' Statement

DC14 Joe Gqabi - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2016/17	Budget Year 2017/18							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		-	246 454	246 454	807	3 555	176 389	(172 834)	-98,0%	246 454
Local Government Equitable Share			239 160	239 160	-	-	172 742	(172 742)	-100,0%	239 160
Financs Management			1 250	1 250	86	610	625	(15)	-2,3%	1 250
EPWP Incentive			2 227	2 227	721	2 041	1 114	928	83,3%	2 227
Rural Roads Asset Management Systems			-	-	-	-	-	-	-	-
Grant			2 180	2 180	-	-	1 090	(1 090)	-100,0%	2 180
Municipal Systems Improvement			1 637	1 637	-	903	819	85	10,4%	1 637
Other transfers and grants [nsert description]			-	-	-	-	-	-	-	-
Provincial Government:		-	52 557	52 557	1 947	12 323	26 279	(13 956)	-53,1%	52 557
Department of Roads and Public Works			38 000	38 000	1 947	12 222	19 000	(6 778)	-35,7%	38 000
Department of Environmental Affairs			11 600	11 600	-	-	5 800	(5 800)	-100,0%	11 600
LG SETA			2 000	2 000	-	101	1 000	(899)	-89,9%	2 000
DTI			957	957	-	-	479	(479)	-100,0%	957
Other transfers and grants [nsert description]			-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
[nsert description]			-	-	-	-	-	-	-	-
Other grant providers:		-	2 000	2 000	-	-	1 000	(1 000)	-100,0%	2 000
IDC - JoGEDA			2 000	2 000	-	-	1 000	(1 000)	-100,0%	2 000
Total operating expenditure of Transfers and Grants:		-	301 011	301 011	2 754	15 878	203 668	(187 790)	-92,2%	301 011
Capital expenditure of Transfers and Grants										
National Government:		-	230 225	230 225	22 925	100 849	115 113	(14 264)	-12,4%	230 225
Municipal Infrastructure Grant (MIG)			159 725	159 725	10 758	65 132	79 863	(14 730)	-18,4%	159 725
Regional Bulk Infrastructure			6 000	6 000	470	4 629	3 000	1 629	54,3%	6 000
Water Services Infrastructure Grant			64 500	64 500	11 697	28 241	32 250	(4 009)	-12,4%	64 500
Housing Settlement			-	-	-	2 846	-	2 846	#DIV/0!	-
Other capital transfers [nsert description]			-	-	-	-	-	-	-	-
Provincial Government:		-	80 000	80 000	1 144	9 857	40 000	(30 143)	-75,4%	80 000
Emergency Drought Relief			80 000	80 000	1 144	9 857	40 000	(30 143)	-75,4%	80 000
District Municipality:		-	-	-	-	-	-	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		-	310 225	310 225	24 069	110 705	155 113	(44 407)	-28,8%	310 225
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		-	611 236	611 236	26 823	126 583	358 780	(232 197)	-64,7%	611 236

References

☑ = Target achieved and or exceeded (> 90), ☐ = target not achieved (< 74), ⚠ = information not yet available, ☒ = significant progress (75 - 90%) has been achieved, N/A = No target was set for the quarter in the approved SDBIP
 - target and or indicator refined and aligned

PART 3

Quarterly Projections of Service Delivery Targets and Performance Indicators

KPA 1: Service Delivery and Infrastructure Provision

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (FY)				Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual) (unaudited)		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual					
Provide access to basic services	SD01: Develop and maintain water and sanitation infrastructure	SD01-01	% compliance with SANS 241 for drinking water quality	93.4%	95.18%	97%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	BDS report	WSP
		SD01-02	Number of reservoirs constructed	N/A	New Indicator	15	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee 2. Closeout report	WSP
		SD01-03	Number of new water sources provided	N/A	New Indicator	5	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Mayco	WSP
		SD01-04	Number of monthly water quality reports submitted	N/A	New Indicator	12	3	3	3	3	3	☑	None	1. Reports to Standing committee	WSP

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STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (FY)				Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual (unaudited))		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual					
				2017/18 FY Target	01:01		01:01	01:01	01:01	01:01					
SD02: Provide responsive and efficient disaster management, emergency and rescue services	SD02-01	Ratio of fire incidents responded to as a proportion of entries in the Occurrence Book.	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	👉	None	Report to top Management as per the Incident Occurrence Book	Community Services	
			100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Council Resolution 2. List of Beneficiaries 3. Report to top Management	Finance	
	SD03: Expand and fast-track the provision of universal access to basic services	SD03-02	% of households with access to basic level of water	78%	83%	88%	N/A	N/A	N/A	N/A	N/A	N/A	Report to Mayco	Community Services	
		SD03-03	% of households with access to a basic level of sanitation	90%	97%	100%	N/A	N/A	N/A	N/A	N/A	N/A	Report to Mayco	Community Services	
		SD03-04	Number of households provided with portable water connections	N/A	New Indicator	5000	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee 2. Closeout report	Technical Services	

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STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (FY)				Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual (unaudited))		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual					
		SD03-05	Number of households provided with sanitation service (toilets)	N/A	New Indicator	5000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee 2. Closeout report	Technical Services
		SD04-01	Number of monthly inspections on each of urban waste site	10 waste sites inspected 12 times 2 waste inspected 11 times 1 waste site inspected 10 times	12 inspections of 13 waste sites	12 inspections of 13 waste sites	3 inspections of 13 waste sites	3 inspections of 13 waste sites	3 inspections of 13 waste sites	3 inspections of 13 waste sites	👍	None	Waste Inspection report	Community Services	
	SD04: Render effective municipal health services	SD04-02	Number of inspections on food premises	229	27 premises inspected 4 times 162 premises inspected 3 times 31 premises inspected 2 times 21 premises inspected 1 time (Total 241)	4 inspections of 210 premises	1 inspection of 210 premises	253 premises inspected once 3 premises inspected twice	1 inspection of 210 premises	264 premises inspected, among them 13 premises inspected twice in the quarter	👍	Additional 10 premises were identified during routine inspections that met the condition to be classified as a food premises.	Continue to monitor food premises and add and remove as required.	Inspection report	Community Services

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STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (FY)				Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual (unaudited))		2017/18 FY Target	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target				
	SD05: Support rehabilitation of road networks in the District	SD05-01	Number of kilometres of gravel roads graded	3321km	2429km	2800km	700 km	638 km	700km	711km	Target was exceeded by 11kms due to good rains which allowed for wetter road conditions and therefore more wet blading.	None	1. Report to Standing Committee	Technical Services

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KPA 2: Local Economic Development

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (FY)		Snapshot		Variance	Corrective Action	Evidence	Directorate
				2015/16 FY (Actual)	2016/17 FY (Actual un-audited)		2017/18 FY Target	Qrt. 1 Target	Qrt. 1 Actual	Qrt. 2 Target				
Facilitate and implement job creation and poverty alleviation initiatives	LED01: Implement and expand implementation of EPWP and other job creation initiatives	LED01-01	Number of jobs created through local economic development initiatives including capital projects	2380	2502	2050	500	246	500	127	The job creation figures are taken from the National EPWP MIS reporting system. The system has rejected a number of job numbers due to incorrect employment information, which is impacting negatively on final job creation numbers.	Correct the MIS by providing correct information on workers being employed.	1. Report to Standing Committee	Technical Services & WSP

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STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (FY)		Snapshot		Variance	Corrective Action	Evidence	Directorate
				2015/16 FY (Actual)	2016/17 FY (Actual un-audited)		2017/18 FY Target	Qrt. 1 Target	Qrt. 1 Actual	Qrt. 2 Target				
	LED02: Implement working for water and working for wetlands	LED02-01	Number of jobs created through working for water and working for wetlands	2494	1228	1470	524	102	524	102	The agreement with WFWater is still not signed. There is a difference of legal and accounting opinion around the date of the contract extension, and JGDM believes it is a risk to sign as it could result in irregular expenditure	Letter has been written to the DEA again on the matter appealing for them to consider the concerns of the JGDM	1. Report to Standing Committee 2. Employment report to the funder	Community Services Directorate

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STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE (Baseline)		CURRENT PERIOD	QUARTERLY TARGETS (FY)		Snapshot	Variance	Corrective Action	Evidence	Directorate
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		2017/18 FY Target	Qrt. 1 Target					
and support regional economic development and support local economic development	LED03: Support and facilitate rural development and poverty alleviation programmes	LED03-01	Number of initiatives implemented on livestock improvement	N/A	New Indicator	1	N/A	N/A	N/A	N/A	N/A	Report to Standing Committee	OMM
	LED04: Facilitate and actively participate in youth, women and disability development programmes	LED04-01	Number of reports on SMME Economic Empowerment initiatives implemented	N/A	New Indicator	1	N/A	N/A	👍	N/A	N/A	1. Report to Standing Committee	OMM
	LED05-01	% of procurement allocated to local businesses	N/A	New Indicator	30%	N/A	N/A	N/A	N/A	N/A	N/A	1. Procurement report to Standing Committee	Technical Services

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				2015/16 FY (Actual)	2016/17 FY (Actual un-audited)		2017/18 FY Target	Qrt. 1 Target	Qrt. 1 Actual	Qrt. 2 Target				
		LED05-02	Number of spots where free WiFi is implemented/installed	N/A	New Indicator	2 Hot Spots (Barkly East and Alwal North)	N/A	N/A	N/A	N/A	N/A	N/A	1. Proof of installation 2. Reports to Standing Committee	Institutional Support & Advancement
					New Indicator	50	N/A	N/A	N/A	N/A	N/A	N/A	1. Attendance Registers 2. Training reports to Training Committee	Corporate Services
					New Indicator	1 (Sterkspruit)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Signed SLA 2. Report to Standing Committee
	LED06: Support and participate in initiatives geared towards revitalization of towns and settlements	LED06-01	Number of partnership initiated on revitalization of towns	N/A	New Indicator		N/A	N/A	N/A	N/A	N/A			

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				2015/16 FY (Actual)	2016/17 FY (Actual un-audited)		2017/18 FY Target	Qrt 1 Target	Qrt 1 Actual	Qrt 2 Target				
	LED07: Strengthen tourism development and related businesses	LED07-01	Number of reports on tourism awareness campaigns conducted	N/A	New Indicator	1	N/A	N/A	1	1	None	None	1. Report to Standing Committee 2. Attendance Register	OMM

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KPA 3: Financial Viability and Management

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE BASELINE		CURRENT PERIOD	QUARTERLY TARGETS (FY)				Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE	
				2015/16 FY (Actual)	2016/17FY (Actual Unaudited)		2017/18 FY TARGET	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target						Qtr. 2 Actual
Ensure sound and effective financial management and reporting	FM01: Comply with all statutory financial management and reporting requirements	FM01-01	% of a municipality's capital budget actually spent on capital projects identified in the IDP	100%	84%	100%	15%	11.5%	25%					Income and expenditure report	Technical Services	
		FM01-02	Cost coverage ratio	1.08	1.5	2.02	2.02	3.8	2.02			The municipality will improve on the rate of collection		S71 Report to Council	Finance	
		FM01-03	% of budget actually spent on implementing workplace skills plan	94%	100%	100%	N/A	N/A	N/A	N/A	N/A	N/A	N/A		Income and Expenditure report	Corporate Services
		FM01-04	% of operational budget allocated for repairs and maintenance	N/A	New Indicator	8%	N/A	N/A	N/A	N/A	N/A	N/A	N/A		1. Approved budget	Finance
		FM01-05	Debt coverage ratio	1.74	1.4	2.03	2.03	2.8	2.03			None	None.		S71 Report to Council	Finance
		FM01-06	Outstanding service debtors to revenue ratio	2.35	3.85	1.8	1.8	0.8	1.8			None	None		Debtors Report	Finance

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				2015/16 FY (Actual)	2016/17FY (Actual Unaudited)		2017/18 FY TARGET	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target					
		FM01-07	Annual Financial statements developed by August 2017	Annual Financial Statements developed by August 2015	Annual Financial Statements developed by August 2016	Annual Financial Statements developed by August 2017	Annual Financial Statements developed by August 2017	29%	N/A	N/A	N/A	N/A	N/A	1. AFS 2. Council resolution 3. Proof of submission to AG	Finance
		FM01-08	% of operational budget actually spent	97%	86.5%	100%	15%	29%	25%	25%	25%	None	None	1. Income and Expenditure report 2. Audited AFS	Finance
		FM01-09	% of conditional grants spent	100% (MIG)	100% (MIG)	100%	25%	26%	25%	50%	None	None	None	Income and expenditure report	Finance
		FM01-10	% of Working for Wetland rehabilitation programme budget spent	100%	100%	100%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Grant expenditure report 2. Income and Expenditure report	Community Services
		FM01-11	% of alien plants eradication programme (working for water) budget spent	35.6%	99.69%	100%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Grant expenditure report 2. Income and Expenditure report	Community Services
	revenue collection and enhancement	FM02-01	% of billed revenue collected	N/A	New Indicator	100%	25%	16%	25%	18%	The collection remain low	Pre-paid meter installations is underway	1. Report to Standing Committee	Finance	

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				2015/16 FY (Actual)	2016/17FY (Actual Unaudited)		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual					
		FM02-02	Pre-paid meters installed	N/A	New Indicator	Prepaid meters installed in Maclear and Aliwal North	N/A	N/A	N/A	Prepaid meters installed in Aliwal North	Prepaid meters installed in Aliwal North	👍	None	None	Finance
		FM03-01	Number of anti-fraud and anti-corruption workshop	1	1	1	N/A	N/A	N/A	0	0	👍	None	1. Attendance Register 2. Report to Standing Committee	OMM
	FM03: Implement anti-fraud and anti-corruption measures	FM03-02	Number of SCM quarterly reports submitted to the Council	N/A	3	4	1	0	1	1	1	👍	None	1. SCM reports submitted to the Council 2. Council resolution	Finance

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KPA 4 Institutional Development and Transformation

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS (FY)				Snapshot	Variance	Corrective Action	EVIDENCE	RESPONSIBLE DIRECTORATE	
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		FY Target	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target						Qtr. 2 Actual
Improve human resource capacity and potential	ID01: Effectively empower and develop the Council's workforce and committees	ID01-01	Number of people from employment equity target groups employed in the three highest levels of management in compliance with EEP	9	10	23	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Report to Standing Committee	Corporate Services	
		ID01-02	Number of Councilors training initiatives undertaken	New Indicator	5	5	1	4	1	1		None	None	1. Attendance registers 2. Quarterly training reports to Training Committee	Corporate Services	
		ID01-03	Number of MSCOA training initiatives undertaken for Staff and Councilors	N/A	New Indicator	2	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Attendance registers 2. Training report to Standing Committee	Corporate Services
		ID01-04	Number of internships & learnerships created	66	70	53	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee	Corporate Services

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				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		FY Target	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target					
ID02: Attract, retain and develop a base of scarce skills encourage skills transfer initiatives	ID02: Attract, retain and develop a base of scarce skills encourage skills transfer initiatives	ID02-01	Fill all budgeted vacant post	N/A	New Indicator	All vacant budgeted posts filled	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to management	Corporate Services	
ID03: Maintain conducive working conditions for staff	ID03: Maintain conducive working conditions for staff	ID03-01	Number of LLF meetings held	5	4	4	1	1	1	1	None	None	1. Minutes 2. Attendance Registers	Corporate Services	

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KPA 5: Good Governance and Public Participation

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS		Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 1 Actual					
				Qtr. 2 Target	Qtr. 2 Actual								
Facilitate Intergovernmental cooperation and coordination	participate in intergovernmental	GG01-01	Number of DIMAFO meetings held	Not Achieved	2	2	1	1	N/A	N/A	None	1. Minutes 2. Attendance Register	Institutional Support and
		GG02-01	Number of Council meetings held	9	11	9	3	3	2	3	Special Council meetings requests	None	1. Minutes 2. Attendance Register
	GG02-02	Conduct Community satisfaction survey	Community Survey was conducted	Community Satisfaction Survey conducted	Community Satisfaction Survey conducted	N/A	N/A	N/A	N/A	N/A	N/A	1. Community satisfaction survey report 2. Report to Standing Committee	Institutional Support and
	GG02-03	Number of Mayoral outreach programs held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreach held in each Local Municipality	1	N/A	N/A	N/A	N/A	N/A	N/A	1. Attendance Registers 2. Outreach report	OMM
	GG02-04	Hold State of the District Address	New Indicator	Annual District State of the District held	Annual District State of the District held	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee	Institutional Support and

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STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS			Snapshot		Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		FY Target	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual				
Communicate effectively with communities	Internal communities and communities with	GG05-01	Number of public participation engagements held	N/A	New indicator	1 public participation engagement held in each local municipality	N/A	N/A	N/A		1 public participation engagement held in Walter Sisulu local municipality	None	None	1. Reports to Standing Committee 2. Attendance registers	Institutional Support and Advancement
	environmental management and	GG04-01	Number of reports on implementation of working for water and wetlands programme	N/A	New indicator	1	N/A	N/A	N/A		N/A	N/A	N/A	1. Report to Standing Committee	Community Services
	GG03: Provide support to local municipalities	GG03-01	Number of IDP/PMS, IT and Internal Audit support initiatives with local municipalities	N/A	New Indicator	3	N/A	N/A	N/A		1	N/A	N/A	1. Report to Standing Committee 2. Attendance Registers	Institutional Support and Advancement OMM

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				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target	Qtr. 2 Actual						
Establish and support municipal oversight systems, mechanisms and processes	GG07: Ensure and maintain clean governance	GG07-03	Compile 2018/19 FY IDP	2016/17 final reviewed IDP approved by Council	2017/18 reviewed IDP approved by Council	2018/19 FY IDP compiled and approved by Council	N/A	N/A	N/A	N/A	N/A	N/A	1. 2018/19 FY IDP 2. Council resolution	OMM		
				2016/17 FY MTEF Budget approved by Council	2017/18 FY MTEF Budget approved by Council	2018/19 FY MTEF Budget approved by Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Approved Budget 2. Council Resolution	Finance	
				Annual Report approved by Council	2015/16 FY Annual Report approved by Council	Annual Report approved by Council	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1. Approved Annual Report. 2. Council Resolution	OMM
				2	3	4	1	1	1	1	1	1	None	None	1. Minutes 2. Attendance Register	Institutional Support and Advancement
GG06: Work closely with traditional leaders	GG06-01	GG06-01	Number of traditional leaders forum meetings held	2	3	4	1	1	1	1	1	1	1	1	1	

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STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD FY Target	QUARTERLY TARGETS		Qtr. 2 Actual	Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 1 Actual						
		GG07-04	Number of signed performance agreements for Directors & Managers directly reporting to the Municipal Manager including the Municipal Manager	5	7	7	7	7	N/A	N/A	N/A	N/A	7 signed performance agreements	OMM
		GG07-05	Number of Institutional Risk Assessment workshops conducted	N/A	1	1	0	N/A	N/A	N/A	N/A	N/A	1. Attendance Register 2. Institutional Risk Register	OMM
		GG07-06	Maintain clean audit outcomes	2014/15 FY Clean audit maintained	2015/16 FY Clean audit maintained	Clean audit maintained	N/A	N/A	N/A	N/A	N/A	N/A	Audit report	All Directors
		GG07-08	Number of MPAC meetings held	4	4	4	1	1	1	👍	None	None	1. Minutes 2. Attendance Registers	OMM
		GG07-09	Number of Audit and Performance Committee meetings held	6	5	5	1	2	2	👍	None	None	1. Minutes 2. Attendance Registers	OMM

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 * - target and or indicator refined and aligned

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS		Snapshot	Variance	Corrective Action	EVIDENCE	DIRECTORATE	
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		Qtr. 1 Target	Qtr. 1 Actual						Qtr. 2 Target
Facilitate the development of a healthy and inclusive society	GG08: Facilitate implementation of HIV and AIDS programmes	GG08-01	Number of HIV& AIDS staff and councillor's workshops conducted	N/A	New Indicator	1	N/A	N/A	N/A	N/A	N/A	1. Attendance Registers 2. Report to Standing Committee	OMM	
		GG08-02	Number of HIV&AIDS Community awareness campaigns conducted per LM	N/A	New Indicator	1	N/A	N/A	N/A	N/A	N/A	1. Attendance Registers 2. Report to Standing Committee	OMM	
	GG09-01	Hold District Mayoral Cup	District Mayoral Cup held	District Mayoral Cup held	District Mayoral Cup held	District Mayoral Cup held	District Mayoral Cup held	District Mayoral Cup held	District Mayoral Cup held	District Mayoral Cup held	District Mayoral Cup held	Not Achieved	1. Report to the Standing Committee 2. Attendance Registers	OMM
		Number of institutional quarterly performance reports tabled before Council	4	4	4	4	4	4	4	4	4	4	1. Quarterly report 2. Council resolution	OMM

☺ = Target achieved and or exceeded (> 90%) ☹ = target not achieved (< 74%) 📄 = information not yet available, 📄 = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP
 * - target and or indicator refined and aligned

STRATEGIC OBJECTIVE	PROGRAMME	KPI NUMBER	KEY PERFORMANCE INDICATOR	PAST PERFORMANCE Baseline		CURRENT PERIOD	QUARTERLY TARGETS		Snapshot		Variance	Corrective Action	EVIDENCE	DIRECTORATE
				2015/16 FY (Actual)	2016/17 FY (Actual unaudited)		FY Target	Qtr. 1 Target	Qtr. 1 Actual	Qtr. 2 Target				
		GG09-02	Hold District Sondela Youth Festival	District Sondela Youth Festival held	N/A	District Sondela Youth Festival held	N/A	N/A	N/A	N/A	N/A	N/A	1. Report to Standing Committee	OMM

= target not achieved (< 74%), = information not yet available, = significant progress (75 - 90%), N/A = No target was set for the quarter in the approved SDBIP
 * - target and/or indicator refined and aligned

UNACHIEVED TARGETS DURING MID YEAR

KPI NUMBER	Key Performance Indicator	Quarter 1 Target	Actual results	Quarter 2 Target	Actual results	Directorate
FM01-08-0	% of departmental budget actually spent	10%		25%		OMM
FM03-01	Number of anti-fraud and anti-corruption workshop	N/A	N/A	1	Not Achieved	OMM
SD05-01	Number of kilometres of gravel roads graded	700km	638km	N/A	N/A	Technical Services
LED01-01	Number of jobs created through local economic-development initiatives including capital projects	500	246	500	127	Technical Services
FM01-01	% of capital budget actually spent on capital projects identified in the IDP	15%	11.5%	25%		Technical Services

= target not achieved (< 74%), = information not yet available, = significant progress (75 - 90%) has been achieved N/A = No target was set for the quarter in the approved SDBIP
 * - target and or indicator refined and aligned

KPI NUMBER	Key Performance Indicator	Quarter 1 Target	Actual results	Quarter 2 Target	Actual results	Directorate
FM01-08-01	% of departmental operational budget actually spent	25%	No report	25%		Technical Services
LED02-01	Number of jobs created through working for water and working for wetlands	524	102	524	102	Community Services
FM01-09-01	% of budget spent conditional on grants	N/A	N/A	50%		Community Services
FM01-08-01	% of departmental budget actually spent	25%	16%	25%	5.7%	Corporate Services
FM01-08-01	% of departmental budget actually spent	10%	4%	30%		WSP

= Target achieved and or exceeded (> 90%)
 = Target not achieved (< 74%)
 = information not yet available.
 = significant progress (75 - 90%) has been achieved
 N/A = No target was set for the quarter in the approved SDBIP
 * - target and or indicator refined and aligned

KPI NUMBER	Key Performance Indicator	Quarter 1 Target	Actual results	Quarter 2 Target	Actual results	Directorate
FM01-09-01	% of Section's conditional grants spent	10%	7%	30%	35%	WSP
SD03-01-01	Review indigent Register	Reviewed Indigent Register approved by Council	Reviewed but not yet approved by council. Approved by councils of local municipalities	N/A	N/A	Finance
FM01-06	Outstanding service debtors to revenue ratio	1.8	0.8	N/A	N/A	Finance
FM01-07-01	Number of asset verification reports	1	Not achieved	N/A	N/A	Finance
FM01-09-01	% Implementation MSCOA compliant system	100%	Not achieved	100%	Not Achieved	Finance

☺ = Target achieved and or exceeded (> 90%), ☹ = target not achieved (< 74%), ☹☹ = information not yet available, ☹☹☹ = significant progress (75 - 90%) has been achieved, N/A = No target was set for the quarter in the approved SDBIP
 * - target and or indicator refined and aligned

KPI NUMBER	Key Performance Indicator	Quarter 1 Target	Actual results	Quarter 2 Target	Actual results	Directorate
FM02-01-01	% decrease in doubtful outstanding debts	10%	No information	25%	18%	Finance

☑ = Target achieved and or exceeded (> 90). ☒ = target not achieved (< 74). ☐ = information not yet available. ☐ = significant progress (75 - 90%) has been achieved. N/A = No target was set for the quarter in the approved SDBIP
* - target and or indicator refined and aligned

PART 4

4.1 Three Year Capital Works Plan quarterly progress

(A) Project Name	(B) Description	(C) 2017/18 FY Budgets ('000)	(D) Funding Source	(E) Location (Ward/ Local Municipality)	(F) Implementing Department	(G) Start Date	(H) End Date	(I) 2017/18 FY Progress on Expenditure ()	(J) Progress: Design & Tender, Contractor appointed, Construction <=25%, <=50%, <=75%, <=99%, completed, retention)	(K) Comments
Maclear Water Treatment and Distribution Upgrade	The project constitute the following: (1) Construction of Mooi Riv water treatment plant, (2) Pump stations, (3) Storage facilities, (4) And bulk water supply lines.	R12,655,000	MIG	Elundini LM	PMU	29/10/2015	29/03/2019	R2 589 160	Phase 1: Progress::Construction<=75%, Phase 2: Progress: Design & Tender	Phase 1 Engineers were appointed on a turnkey basis to implement project but due to non-performance their contract was terminated. A termination certificate was issued. A new SP was appointed. Phase 2 The approval of the EIA is delaying the finalisation of designs. Construction is planned to commence in June 2018 The consultant to submit a Close out report
Mt Fletcher Bulk Water Supply Scheme Phase 2	(Upper and Lower Tokwana Villages Project) The project constitute the following: (1) Construction of 13,6km of primary gravity pipelines (2) Construction of 15,8 km of village reticulation lines (3) And construction two reservoirs in Upper & Lower Tokwana	R5 000 000	MIG	Elundini LM	PMU	26/01/11	completed	R1 569 818	Progress:100% complete, (retention)	

	<p>Upper and Lower Tsolobeng and Mpharane Project) The project entails the provision of water to Tsolobeng and Mpharane villages in Elundini.</p>	R5 000 000	MIG	Elundini LM	PMU	16/09/2013	30/06/2018	R1 569 818,89	Progress: <=99%,	All snags have been completed and a final inspection and handover set for January 2018. The project was divided to 9 contracts which were awarded to 9 Learner Contractors who had debts coming from the Vuk'uphile programme so the plan was for the debts to be settled out of these projects.
<p>Error! Reference source not found. : Upgrading of Maclear WWTW and construction of a new Bulk Sewage pump station.</p>	<p>Professional Services for Maclear BSI Upgrade - Phase 3B: The project constitute the following: (1) Convert MH 23 to a division box combo (2) New bulk sewer 315mm Ø (3) New Brickfields PS (4) And new rising main to WWTW</p>	R 13,100,000	MIG	Elundini LM	PMU	11/03/2015	30/06/2019	R 0	Progress: Design & Tender	The approval of the EIA is delaying the finalisation of designs. Construction is planned to commence in June 2018
	<p>Bulk Sanitation Infrastructure Upgrade for Maclear: Upgrading of WWTW (Phase 3) The project entails the following: (1) Upgrading of WWTW from 0.7 to 1.4 Ml/day (2) Pump station and rising main (3) Houses in Maclear, Vincent and Sithole to the waterbourne system (4) Rehabilitation of old sewage ponds (5) And Maintenance issues as agreed</p>	R17 000 000	MIG	Elundini LM	PMU	11/05/2015	30/06/2018	R5 693 105,21	Progress: Construction <=50%	Project still under construction

<p>Bulk Infrastructure Upgrade for Maclear: Upgrading of WWTW (Phase 4) The project entails the following (1) Sewer Reticulation of the entire Maclear town</p>	<p>TBA</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>PMU</p>	<p>TBA</p>	<p>TBA</p>	<p>R 0</p>	<p>Progress: Design & Tender</p>	<p>A technical report was approved by ECTAC and will be presented at the next Pre-DAC. DBSA front loading to be utilised on this project. Commencement is set for July 2018.</p>
<p>Ugie Bulk Water Infrastructure Phase 2</p> <p>This is Phase B of the project and entails the following activities: (1) Upgrading of the water treatment facility (2) Construction of Phase 2 of the bulk supply lines for Ugie (3) Provision of a water reticulation system for Ugie town (4) Construction of the Ugie Dam (5) And Construction of a 15 Ml reservoir for Ugie and Maclear</p>	<p>R13 000 000</p>	<p>MIG</p>	<p>Elundini LM</p>	<p>PMU</p>	<p>July 2015</p>	<p>TBA</p>	<p>R0</p>	<p>Progress: Design and Tender</p>	<p>Design and tender documents are being developed.</p>
<p>Elundini Rural Water Programme (Orio Project)</p> <p>The project entails the provision of water to 107 villages in Elundini without any formal water supply.</p>	<p>R 10 000 000</p>	<p>MIG ORIO</p>	<p>Elundini LM</p>	<p>PMU</p>	<p>TBA</p>	<p>TBA</p>	<p>R3 166 459</p>	<p>Progress: Design & Tender</p>	<p>A lead Consultant has been appointed.</p>

Stekspruit: Upgrading of WTW and Bulk Lines	The project was to be implemented in three phase as follows: 1. Ph1: 5MI Baling Reservoir (Complete) 2. Ph2: 4MI/day Flocculation chamber(Complete) 3. Ph3: WTW Upgrade 4. Ph4: 2.1km x 160mmØVoyizana pipeline (Complete) 5. Ph5: 200mmØ Hershel Pipeline (Under construction)	R17,500,000.00	MIG	Senqu LM	PMU	10/2009	TBA	R3 322 654	Progress: Construction ≤50%	Service providers were appointed as the contractors for Hershel pipeline project, however failed to deliver due to financial constraints. The Implementing Agent to map the way forward.
Jamestown Bucket Eradication and Sanitation - Phase 2 Contract: JGDM 2014/15-09 (Pipelines)	The project constitute the following: (1) Construction of sewer reticulation in Jamestown	R15 000 000	MIG	Walter Sisulu LM	PMU	TBA	TBA	R0	Progress: Construction ≤25%	The sewer line project was challenged when it was at 50% complete and therefore was instructed by a Supreme Court of Appeals to stop. The court case is ongoing.
Jamestown Bucket Eradication and Sanitation - Phase 2 Contract: JGDM 2014/15-001 (Pumpstations)	The project constitute the following: 1. Construction of two Pump stations	R15 000 000	MIG	Walter Sisulu LM	PMU	TBA	TBA	R 1 810 430	Progress: Construction ≤50%	Completion is due in March 2018.
Senqu Rural Sanitation VIP Toilet Programme	Project is implemented by Mvula Trust for JGDM. The project scope is basically the construction of VIP toilet in various Senqu LM villages	R15 000 000	MIG	Senqu LM	PMU	TBA	TBA	R2 1 940 709	Progress: Construction ≤50%	The project is progressing well

Elundini Rural Sanitation VIP Toilet Programme	Project is implemented by Mvula Trust for JGDM. The project scope is basically the construction of VIP toilet in various Elundini LM villages	R25 000 000	MIG	Elundini LM	PMU	TBA	TBA	R14 865 384	Progress: Construction <=50%	The project is progressing well
Senqu Rural Water Supply: Network Extension	The scope of the project can be summarised as follow: Water supply to the FF: 1. The rural areas (zones 1 to 5 and zone 9) supplied with water from the Jozana's Hoek dam (surface water supply) 2. A total of 30 remote rural villages (zones 6 to 8) with an average size of 330 households per village (803 largest and 74 smallest) supplied with water from standalone borehole schemes..	R20 000 000	MIG	Senqu LM	PMU	TBA	TBA	R 8 152 941	Progress: Construction <=50%	The current contractor has abandoned site. A third party to be engaged and contracted to complete the outstanding work
RBIG Funded Sterkspruit Reg. WWTW & Bulk Infrastructure	Provision of Professional Services for Feasibility and Implementation Ready Studies; And Design and Construction Management of Sterkspruit Regional WWTW and Associated Bulk Infrastructure in Senqu LM	R23 547 000	RBIG	Senqu LM	PMU	12/08/2014	Completed	R 458 382,60	Progress: Design & Tender	Stage 3: Implementation Ready Study completed awaiting DWS response. Phase II -- Design and Documentation is at 17% Presentation of Designs planned for January 2018.

RBIG Funded: Lady Grey: Reg	The Zachtevlei Dam and Karringmelkspruit projects currently form part of the broader RBIG funded project to address Lady Grey's medium- to long-term water requirements (the EC Treasury funded projects address Lady Grey's immediate water needs).	R30 000 000	RBIG	Senqu LM	PMU	12/08/2014	Completed	R 122 975	Progress: Design & Tender	Zachtevlei <ul style="list-style-type: none"> Environmental Scoping Report - pending (scheduled for December 2017 or January 2018) Karringmelkspruit <ul style="list-style-type: none"> Detailed geotechnical investigations - pending WULA: initial DWS engagement - complete; application submitted; outcome - pending
Sub-Project 1: Lady Grey: Borehole Pump stations and Storage Reservoirs	The project entails the following: (1) Equipping 7 Boreholes with complete pump houses propelled with electrical power (2) 50kl storage reservoir, (3) 160mm gravity main into the reticulation network, and (4) inclusive of certain emergency works.	R10 000 000	ECPT	Senqu LM	PMU	26/04/2016	14/07/2017	R498 000	Progress: Completed (retention)	<ul style="list-style-type: none"> The project is complete with the following snags: Installation of Eskom electricity and connection to pump stations The Water Use License application for water abstraction is in process.
Additional Storage Reservoirs and Groundwater supplies	The project entails the following: (1) Equipping 3 boreholes with complete pump houses propelled with electrical power, (2) 3 Storage Reservoirs (1ML, 300KL & 100KL), (3) 250mm bulk line and (4) 160mm gravity main into the reticulation network	R35 815 346	ECPT	Senqu LM	PMU	22/04/2017	30/04/2018	R9 078 049	Progress: Construction <= 37%	<ul style="list-style-type: none"> Contract is behind schedule and action plan to be submitted in January 2018

Alwal North: The Outfall sewer from SPA to the Nursery PS	The project entails the Construction of the East Sewer Line and Associated Works	R5 000 000	ECPT	Walter Sisulu LM	PMU	8/04/2016	3/11/2017	R3,077,628	Progress: Complete (retention) 100%	<ul style="list-style-type: none"> • Certificate of Completion was issued on 2 November 2017. • The servitudes to be surveyed and registered.
Alwal North: Reconstruction of the Nursery Pump Station (NPS)	The works constitute the construction of the following: (1) New pump station fitted with adequate modern submersible pumps and a stand-by generator. (2) Emergency sewer reconstruction in Dukathole was also included in the project.	R800 000	ECPT	Walter Sisulu LM	PMU	8/10/2015	10/11/2016	R202,168.82 (Retention Release)	Progress: Complete 100%	<ul style="list-style-type: none"> • None.
Alwal North: Rehabilitation of the pumping and gravity main between the Nursery Pump Station and Phola Park Pump Station	The works constitute the following: (1) Construction of a new pumping main along a new alignment, (2) increasing the diameters (315mm Ø) to cope with the increased and future flow volumes.	R700 000	ECPT	Walter Sisulu LM	PMU	6/04/2016	6/10/2016	R0	Progress: Complete 100%	<ul style="list-style-type: none"> • None
Alwal North: Reconstruction of the Pumping Main from PPS to the Waste Water Treatment Works	The works on this project constituted the following: (1) Reconstruction of the Pumping Main from PPS to the Waste Water Treatment Works	R500 000	ECPT	Walter Sisulu LM	PMU	6/04/2016	6/10/2016	R189 727 (Retention Release)	Progress: Complete 100%	<ul style="list-style-type: none"> • None.

the Waste Water Treatment Plant at the Mechanical Plant at Aitwal North: Rehabilitation of the Mechanical Plant at Phola Park Pump Station	The works on this project consisted of the following; (1) Rehabilitation of the Mechanical Plant at the Waste Water Treatment Works, (2) and the Phola Park Pump Station	R500 000	ECPT	Walter Sisulu LM	PMU	6/04/2016	15/11/2017	R189,727.05 (Retention Release)	Progress: Construction <=99%,	<p>Tecroveer Plant</p> <ul style="list-style-type: none"> Complete <p>Phola Park Pump Station</p> <ul style="list-style-type: none"> The project is now approaching completion. VO's need to be approved, in order to reach completion for BD board which is not functioning well. The project is complete and it is on defects liability period.
Replacement of Water Mains in La Rochelle Street, in Burgersdorp	The project was to replace the pipeline system in La Rochelle street in Burgersdorp	R500 000	ECPT	Walter Sisulu LM	PMU	14/03/2016	04/10/2016	R0	Progress: complete (Retention)	<ul style="list-style-type: none"> The project is complete and it is on defects liability period.
Replacement of Water Mains in Queenstown Road, in Burgersdorp	The objective of the project was to replace the pipeline system in Queenstown Road in Burgersdorp	R1 000 000	ECPT	Walter Sisulu LM	PMU	14/03/2016	16/05/2017	R0	Progress: Complete (Retention)	<ul style="list-style-type: none"> The project is complete and it is on defects liability period.
Refurbishment of Chippin's Klip Dam 2	The objective of the project was to rehabilitate Chippinni Klip dam	R500 000	ECPT	Walter Sisulu LM	PMU	9/04/2016	13/02/2017	R0	Progress: 100% Complete (Retention)	<ul style="list-style-type: none"> The project is complete.

Replacement of Water Mains in Rose Road, in Burgersdorp	The objective of the project was to replace the pipeline system in Rose Road in Burgersdorp	R500 000	ECPT	Walter Sisulu LM	PMU	24/10/2016	26/06/2017	R0	Progress: Complete (Retention) 100%	<ul style="list-style-type: none"> The project is complete.
Burgersdorp Plantation Sump and Boreholes	The project entails the construction of Sump next to the Burgersdorp WTW	R11 500 000	ECPT	Walter Sisulu LM	PMU	11/05/2017	11/11/2017	R1 954 457	Progress: Construction <=50%	<ul style="list-style-type: none"> Contractor has de-established site and a session has been concluded. With another contractor.
Steynsburgkoppie Water Supply	The project constituted of the following: (1) Construction of Three boreholes with their pump houses (2) Bulk main and gravity main to the existing reticulation network (3) Reservoir	R4 000 000	ECPT	Walter Sisulu LM	PMU	11/10/2016	07/11/2017	R 809 412	Progress: Construction <=99%	<ul style="list-style-type: none"> The project is practically
6ML Storage Reservoir at Burgersdorp WTW	Construction of 6ML reservoir next to the Burgersdorp WTW	R18 853 986	ECPT	Walter Sisulu LM	PMU	09/11/2017	28/11/2018	Exp.= R0	Progress: Construction <=25%	<ul style="list-style-type: none"> A session has been signed

SECTION 2

1.6 Executive summary

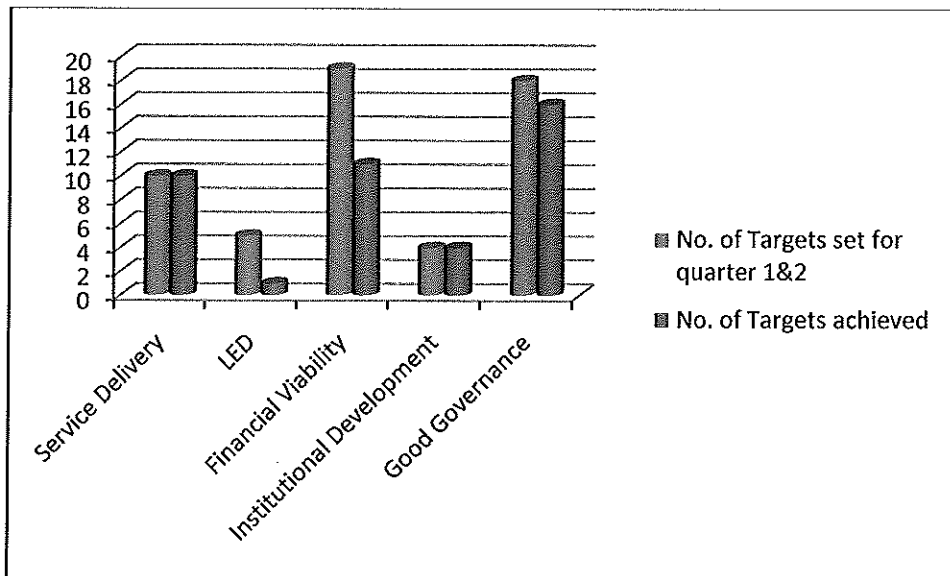
1.6.1 Overall performance of the Municipality for the Mid-year (July-December 2017)

The table below illustrates the summary of overall performance of the Municipality for the two quarters (mid-year) ending December 2017. This means that it is a tabulation of the total number of targets set by all directorates combined, which then gives a picture of how the Municipality has performed.

KPA	Analysis Results				OVERALL ACHIEVEMENT	Variance	Corrective Action
	FIRST QUARTER PERFORMANCE		SECOND QUARTER PERFORMANCE				
	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets set for the quarter	No. of Targets achieved			
Service Delivery and Infrastructure Provision	5	5	5	5	10	None	None
Local Economic Development	2	0	3	1	1	MIG projects not registered on the EPWP MIS. Agreement not signed with WFW.	Ensure that all MIG projects are registered on the EPWP MIS. Resolve legal issues.
Financial Management and Viability	9	5	10	6	11	Targets were not met due to incorrect submission of invoices by services providers. Poor collection by the Municipality.	Amendment of credit control policy.

Analysis Results							
KPA	FIRST QUARTER PERFORMANCE		SECOND QUARTER PERFORMANCE		OVERALL ACHIEVEMENT	Variance	Corrective Action
	No. of Targets set for the quarter	No. of Targets achieved	No. of Targets set for the quarter	No. of Targets achieved			
<i>Institutional Development and Municipal Transformation</i>	2	2	2	2	4	None	None
<i>Good Governance and Public participation</i>	9	7	9	9	16	Planned committee meetings/work shops were rescheduled	Targets were moved to third quarter
Total	27	19	29	23	42		

The tabulation above shows that the average municipal performance for all directorates is sitting at 75% during the Mid-year performance assessment.



PART 5

5.1 Conclusion

This document represents the Joe Gqabi District Municipality's detailed report back to citizens and stakeholders on the municipality's

performance over the mid-year (July-December 2017) of the 2017/18 financial year. This report therefore provides a lens through which scrutiny of the progress and performance of the municipality can be made in terms of assessing achievements in efforts to realise the objectives as set by Council. As such, this report not only reflects on milestones and challenges experienced, but also on the on-going commitment to progressively deepen accountability to the citizens of the Joe Gqabi District area.