



**REVIEWED  
SERVICE  
DELIVERY AND  
BUDGET  
IMPLEMENTATION  
PLAN**

---

**2022/23  
FINANCIAL YEAR**

---

March 2023

**JOE GQABI  
DISTRICT  
MUNICIPALITY**

## TABLE OF CONTENTS

MUNICIPAL MANAGER'S QUALITY CERTIFICATE.....	ii
EXECUTIVE MAYOR'S APPROVAL .....	iii
PART 1: BACKGROUND .....	1
1.1 LEGISLATIVE IMPERATIVE.....	1
1.2 SDBIP, BUDGET AND IDP LINKAGE .....	1
PART 2: MONTHLY BUDGET PROJECTIONS .....	3
2.1 MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED FOR EACH SOURCE .....	3
2.1.1 BUDGETED MONTHLY REVENUE AND EXPENDITURE.....	4
2.1.2 MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE).....	5
2.1.3 MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE).....	6
PART 3: QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE .....	7
3.1 KPA 1: SERVICE DELIVERY AND INFRASTRUCTURE PROVISION .....	7
3.2 KPA 2: LOCAL ECONOMIC DEVELOPMENT .....	9
3.3 KPA 3: FINANCIAL VIABILITY AND MANAGEMENT.....	10
3.4 KPA 4: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION.....	11
3.5 KPA 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION.....	13
PART 4. DETAILED CAPITAL WORKS PLAN.....	16
PART 5: CONCLUSION .....	24
ANNEXURE A: CIRCULAR 88 COMPLIANCE INDICATORS.....	25

## MUNICIPAL MANAGER'S QUALITY CERTIFICATE

---

I, MP Nonjola, in my capacity as the Municipal Manager of the Joe Gqabi District Municipality submit the Reviewed Service Delivery and Budget Implementation Plan (SDBIP) for the 2022/23 financial year for approval by the Executive Mayor. This SDBIP has been prepared in terms of the stipulated requirements of the Municipal Finance Management Act of 2003 and its Regulations.



---

**MP Nonjola**  
**Municipal Manager**

Date: 20/03/2023

**Executive Mayor's Approval**

---

I, NP Mposelwa, in my capacity as the Executive Mayor of the Joe Gqabi District Municipality, hereby note the Reviewed Service Delivery and Budget Implementation Plan (SDBIP) for the 2022/23 financial year as required in terms of Section 53 (1)(c)(ii) of the Local Government: Municipal Finance Management Act of 2003.



**Cllr. NP Mposelwa**  
**Executive Mayor**

Date: 31/03/2023

*[Faint, illegible text]*

## **PART 1: BACKGROUND**

---

### **1.1 Legislative Imperative**

---

In terms of Section 1(i) of the Local Government: Municipal Finance Management Act of 2003 (MFMA), the Service Delivery and Budget Implementation Plan (SDBIP) is defined as: "a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:

- (a) projections for each month of:
  - (i) revenue to be collected by source; and
  - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed."

In addition to the requirements as per the MFMA, Circular 13 as published by National Treasury requires the submission of a capital works plan. The MFMA requires the following to be included in the SDBIP of a municipality:

1. Monthly projections of revenue to be collected for each source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

### **1.2 SDBIP, Budget and IDP linkage**

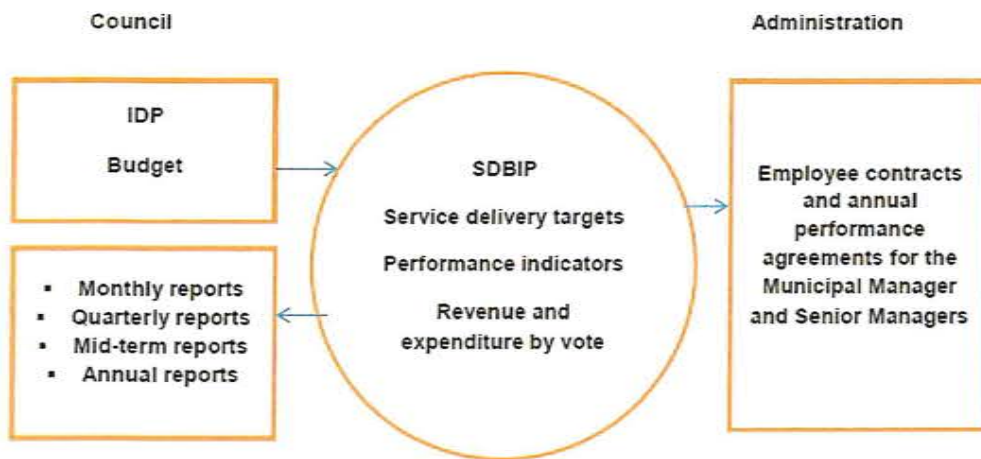
---

The SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality. It details the plans for the implementation of IDP and budget by spelling out service delivery indicators and targets for attainment in the municipal financial year. The process for preparing and approving the SDBIP is depicted in diagram 1 below. The SDBIP serves as a contract between the administration, the Council and the community, expressing the objectives set by the Council as quantifiable outputs and outcomes that can be implemented by the administration over the a period of twelve months starting from July to June of the budget year. This SDBIP will provide the basis for measuring performance of the Joe Gqabi District Municipality (JGDM) in the delivery of services and expenditure of the budget. MFMA Circular 13 states that the SDBIP provides the vital link between an executive mayor, municipal Council and the administration, as shown in diagram 2 below. Thus, the SDBIP facilitates the process of holding management and accountable for their performance.

### Process for preparing and approving the SDBIP



**Diagram 1:** SDBIP preparation and approval process



**Diagram 2:** IDP, budget, SDBIP and administration link

The IDP and budget set Council's service delivery and budget targets focusing on both revenue and expenditure per vote. It is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis. Hence, the end-of-year targets will be based on quarterly SDBIP targets. Thus, this SDBIP will therefore determine the performance agreements of the Municipal Manager and senior managers including the outputs, outcomes and deadlines for which they will be held responsible.



## **PART 2: MONTHLY BUDGET PROJECTIONS**

### **2.1 Monthly projections of revenue to be collected for each source**

---

This section deals with monthly projections of revenue to be collected for each source and monthly projections of expenditure (operating and capital) and revenue for each vote. One of the most important and basic priorities for any municipality is to collect all revenue as budgeted for. The failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The SDBIP information on revenue will be monitored and reported monthly by the Municipal Manager in terms of section 71(1)(a) and (e). Monthly projections of expenditure (operating and capital) and revenue for each vote projections relate to cash paid and should reconcile to the cash flow statement adopted with the budget documentation. Each key GFS function is a "vote" and must have associated with it as appropriate: operating expenditure; revenue; capital expenditure; and measurable performance objectives. The SDBIP should show monthly projections of revenue by vote in addition to revenue by source. When reviewing budget projections against actual, it would be useful to consider revenue and expenditure by vote in order to gain a more complete picture than provided by reviewing expenditure only. The section 71(1) (c), (d) and (f) MFMA monthly report requires reporting against such monthly projections in the SDBIP.

## 2.1.1 Budgeted monthly revenue and expenditure

DC14 Joe Gqabi - Supporting Table SA25 Budgeted monthly revenue and expenditure

R thousand	Description	Ref	Budget Year 2022/23												Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25	
	<b>Revenue By Source</b>																	
	Property rates		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Service charges - electricity revenue		15 079	15 079	15 079	15 079	15 079	15 079	15 079	15 079	15 079	15 079	15 079	15 079	15 079	188 912	187 413	
	Service charges - water revenue		3 453	3 453	3 453	3 453	3 453	3 453	3 453	3 453	3 453	3 453	3 453	3 453	3 453	43 260	45 207	
	Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Service charges - refuse revenue		417	417	417	417	417	417	417	417	417	417	417	417	417	5 000	-	
	Rental of facilities and equipment		726	726	726	726	726	726	726	726	726	726	726	726	726	8 708	9 500	
	Interest earned - external investments		4 558	4 558	4 558	4 558	4 558	4 558	4 558	4 558	4 558	4 558	4 558	4 558	4 558	54 692	59 623	
	Interest earned - outstanding debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Licences and permits		7	7	7	7	7	7	7	7	7	7	7	7	7	89	93	
	Agency services		40	40	40	40	40	40	40	40	40	40	40	40	40	520	420	
	Transfers and subsidies		32 434	32 434	32 434	32 434	32 434	32 434	32 434	32 434	32 434	32 434	32 434	32 434	32 434	398 206	416 136	
	Other revenue		313	313	313	313	313	313	313	313	313	313	313	313	313	3 760	4 184	
	Gains		208	208	208	208	208	208	208	208	208	208	208	208	208	2 500	7 685	
	<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>57 235</b>	<b>57 235</b>	<b>57 235</b>	<b>57 235</b>	<b>57 235</b>	<b>57 235</b>	<b>57 235</b>	<b>57 235</b>	<b>57 235</b>	<b>57 235</b>	<b>57 235</b>	<b>57 235</b>	<b>57 235</b>	<b>686 823</b>	<b>740 265</b>	
	<b>Expenditure By Type</b>																	
	Employee related costs		21 310	21 310	21 310	21 310	21 310	21 310	21 310	21 310	21 310	21 310	21 310	21 310	21 310	255 714	279 572	
	Remuneration of councillors		611	611	611	611	611	611	611	611	611	611	611	611	611	7 333	8 000	
	Debt impairment		7 420	7 420	7 420	7 420	7 420	7 420	7 420	7 420	7 420	7 420	7 420	7 420	7 420	89 045	97 147	
	Depreciation & asset impairment		7 317	7 317	7 317	7 317	7 317	7 317	7 317	7 317	7 317	7 317	7 317	7 317	7 317	87 807	95 789	
	Finance charges		806	806	806	806	806	806	806	806	806	806	806	806	806	9 670	8 507	
	Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Inventory consumed		2 376	2 376	2 376	2 376	2 376	2 376	2 376	2 376	2 376	2 376	2 376	2 376	2 376	28 517	31 378	
	Contracted services		5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 997	68 682		
	Transfers and subsidies		1 170	1 170	1 170	1 170	1 170	1 170	1 170	1 170	1 170	1 170	1 170	1 170	1 170	14 040	5 660	
	Other expenditure		8 693	8 693	8 693	8 693	8 693	8 693	8 693	8 693	8 693	8 693	8 693	8 693	8 693	104 319	90 197	
	Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	0	
	<b>Total Expenditure</b>		<b>54 704</b>	<b>54 703</b>	<b>54 703</b>	<b>54 703</b>	<b>54 703</b>	<b>54 703</b>	<b>54 703</b>	<b>54 703</b>	<b>54 703</b>	<b>54 703</b>	<b>54 703</b>	<b>54 703</b>	<b>54 703</b>	<b>656 442</b>	<b>687 382</b>	
	<b>Surplus/(Deficit)</b>		<b>2 531</b>	<b>2 532</b>	<b>2 532</b>	<b>2 532</b>	<b>2 532</b>	<b>2 532</b>	<b>2 532</b>	<b>2 532</b>	<b>2 532</b>	<b>2 532</b>	<b>2 532</b>	<b>2 532</b>	<b>2 532</b>	<b>30 381</b>	<b>52 883</b>	
	Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		19 510	19 519	19 519	19 519	19 519	19 519	19 519	19 519	19 519	19 519	19 519	19 519	19 519	234 234	288 297	
	Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>264 614</b>	<b>341 180</b>	
	Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Share of surplus / (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	<b>Surplus/(Deficit)</b>		<b>1</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>22 051</b>	<b>264 614</b>	<b>341 180</b>	







**PART 3: QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS FOR EACH VOTE**

**3.1 KPA 1: Service Delivery And Infrastructure Provision**

KPI NUMBER	KEY PERFORMANCE INDICATOR	KPI Baseline		Annual Year Target (2022/23 FY)	Quarterly targets				Custodian
		2020/21 FY (Audited Actual)	2021/22 FY (Plan)		Qrt 1 Plan	Qrt 2 Plan	Qrt 3 Plan	Qrt 4 Plan	
<b>STRATEGIC OBJECTIVE</b>									
<b>PROGRAMME / STRATEGY</b>									
SD01-01	% compliance with SANS 241 for drinking water quality	94%	95%	95%	N/A	N/A	N/A	95%	WSP
<b>PROGRAMME / STRATEGY</b>									
<b>SD01: Develop and maintain water and sanitation infrastructure</b>									
<b>Evidence</b>									
<b>IRIS Report</b>									
<b>PROGRAMME / STRATEGY</b>									
<b>SD02: Provide effective and efficient disaster risk management, fire and rescue services</b>									
SD02-01	Ratio of fire incidents timely responded to as a proportion of entries in the Occurrence Book	01:01	01:01	01:01	01:01	01:01	01:01	01:01	Technical Services
<b>Evidence</b>									
<b>Report of fire incidents responded to</b>									
<b>PROGRAMME / STRATEGY</b>									
<b>SD03: Expand and fast-track provision of universal access to basic services</b>									
SD03-01	% of households earning less than R1100 (national indigent declaration) per month with access to free basic services (water and sanitation)	100% of registered households (indigents)	100% of registered households (indigents)	100% of registered households (indigents)	N/A	N/A	100% of registered households (indigents)	N/A	Finance
<b>Evidence</b>									
<b>Billing Report</b>									
SD03-02	% of households with access to basic level of water	74.1%	74.1%	74.6%	N/A	N/A	74.6%	74.6%	Technical services
<b>Evidence</b>									
<b>Calculation Report</b>									



KPI NUMBER	KEY PERFORMANCE INDICATOR	KPI Baseline		Annual Year Target (2022/23 FY)	Quarterly targets				Custodian
		2020/21 FY (Audited Actual)	2021/22 FY (Plan)		Qrt 1 Plan	Qrt 2 Plan	Qrt 3 Plan	Qrt 4 Plan	
SD03-03	% of households with access to a basic level of sanitation	95%	96%	97.8%	N/A	N/A	N/A	97.8%	Technical services
<b>PROGRAMME / STRATEGY</b>									
SD04: Render effective municipal health services									
SD04-01	Number of inspections on health establishment premises	1 inspection of 33 health establishment premises inspected	2 of 60 health establishment premises inspected	2 of 60 health establishment premises inspected per annum	N/A	1 of 60 health establishment premises inspected per annum	N/A	1 of 60 health establishment premises inspected per annum	OMM
<b>PROGRAMME / STRATEGY</b>									
SD05: Support maintenance of road networks in the District									
SD05-01	Number of kilometres of gravel roads graded	1931 km	2 000km	2 000km	500km	500km	500km	500km	Technical Services
<b>Evidence</b>									
1. Report to Standing Committee 2. DPW MIS Report									

3.2 KPA 2: Local Economic Development

KPI NUMBER	KEY PERFORMANCE INDICATOR	KPI Baseline		Annual Year Target (2022/23 FY)	Quarterly targets				Custodian	
		2020/21 FY (Audited Actual)	2021/22 FY (Plan)		Qrt 1 Plan	Qrt 2 Plan	Qrt 3 Plan	Qrt 4 Plan		
<b>STRATEGIC OBJECTIVE</b>										
<b>PROGRAMME / STRATEGY</b>										
LED01-01	Number of jobs created through local economic development initiatives including capital projects	365	650	650	150	150	150	200	Technical Services & WSP	
Facilitate and implement job creation and poverty alleviation initiatives										
LED01: Implement and expand implementation of EPWP and creation initiatives other job										
Evidence										
1. List of participants 2. MIS Report from DPW 3. Report to MayCo										
<b>PROGRAMME / STRATEGY</b>										
LED02: Facilitate and actively participate in youth, women and people with disability, elderly and children development programmes										
LED02-01	Number of Trainings and capacity building workshops SMMEs and Coops ( youth, women and people with disabilities)	3	3	3	N/A	1	1	1	OMM	
Evidence										
1. Attendance Registers 2. Report to MayCo										
<b>STRATEGIC OBJECTIVE</b>										
<b>Facilitate and support regional economic development initiatives</b>										
<b>PROGRAMME / STRATEGY</b>										
Strengthening the development agency										
LED03-01	Number of SMMEs trained	23 SMMEs	20 SMMEs	20	N/A	N/A	N/A	20	JoGEDA	
Evidence										
1.Attendance Registers 2.Report to MayCo										



### 3.3 KPA 3: Financial Viability And Management

KPI NUMBER	KEY PERFORMANCE INDICATOR	KPI Baseline		Annual Year Target (2022/23 FY)	Quarterly targets				Custodian
		2020/21 FY (Audited Actual)	2021/22 FY (Plan)		Qrt 1 Plan	Qrt 2 Plan	Qrt 3 Plan	Qrt 4 Plan	
<b>STRATEGIC OBJECTIVE</b>									
FM01: Ensure sound and effective financial management and reporting									
<b>PROGRAMME / STRATEGY</b>									
FM01: Comply with all statutory financial management and reporting requirements									
FM01-01	% of capital budget actually spent on capital projects identified in the IDP	81%	100%	100%	15% (cumulative)	40% (cumulative)	70% (cumulative)	100% (cumulative)	Technical Services
FM01-02	Cost coverage ratio	0.06	2.02	2.02	Evidence	N/A	1. Income and expenditure report	N/A	Finance
FM01-03	Debt coverage ratio	2.69	2.03	2.03	Evidence	N/A	S71 report	N/A	Finance
FM01-04	Outstanding service debtors to revenue ratio	4.8	1.8	1.8	Evidence	N/A	S71 report	N/A	Finance
FM01-05	% of budget actually spent on implementing workplace skills plan	100%	100%	100%	Evidence	50%	S71 report	75%	Corporate Services
FM01-06	% of operational budget allocated for repairs and maintenance	8%	8%	8%	Evidence	N/A	Income and Expenditure report	N/A	Finance
<b>PROGRAMME / STRATEGY</b>									
FM02: Implement revenue collection and enhancement strategy initiatives									
FM02-01	% of billed revenue collected	15%	30%	20%	N/A	N/A	Approved budget allocation	N/A	Finance

KPI NUMBER	KEY PERFORMANCE INDICATOR	KPI Baseline		Annual Year Target (2022/23 FY)	Quarterly targets				Custodian	
		2020/21 FY (Audited Actual)	2021/22 FY (Plan)		Qrt 1 Plan	Qrt 2 Plan	Qrt 3 Plan	Qrt 4 Plan		
<b>PROGRAMME / STRATEGY</b>										
FM03: Implement anti-fraud and anti-corruption measures										
FM03-01	Ratio of identified cases of fraud and corruption acted on	01:01	01:01	01:01	01:01	01:01	01:01	01:01	01:01	Corporate Services
Evidence		1. Billing report 2. Report to MayCo								
Evidence		1. Case number 2. Report to MayCo								

### 3.4 KPA 4: Institutional Development and Transformation

KPI NUMBER	KEY PERFORMANCE INDICATOR	KPI Baseline		Annual Year Target (2022/23 FY)	Quarterly targets				Custodian	
		2020/21 FY (Audited Actual)	2021/22 FY (Plan)		Qrt 1 Plan	Qrt 2 Plan	Qrt 3 Plan	Qrt 4 Plan		
<b>STRATEGIC OBJECTIVE</b>										
Improve human resource capacity and potential										
<b>PROGRAMME / STRATEGY</b>										
ID01: Effectively empower and develop skills base within the District										
ID01-01	Number of people from employment equity target groups employed in the three highest levels of management in compliance with EEP	6	11	11	N/A	N/A	N/A	N/A	11	Corporate Services
Evidence		Report to Mayco								
ID01-02	Number of internships & learnership opportunities created	62	48	40	N/A	N/A	N/A	N/A	40	Corporate Services
Evidence		1. Report to Mayco								
ID01-03	Vacant budgeted posts filled	N/A	New Indicator	All vacant budgeted posts filled	N/A	N/A	N/A	N/A	All vacant budgeted posts filled	Corporate Services

KPI NUMBER	KEY PERFORMANCE INDICATOR	KPI Baseline		Annual Year Target (2022/23 FY)	Quarterly targets				Custodian	
		2020/21 FY (Audited Actual)	2021/22 FY (Plan)		Qrt 1 Plan	Qrt 2 Plan	Qrt 3 Plan	Qrt 4 Plan		
<b>PROGRAMME / STRATEGY</b>										
ID02-01	Number of LLF meetings held	0	4	4	1	1	1	1	Evidence	Report to Management
ID02: Maintain conducive working conditions for staff										
Evidence										
1.Minutes 2.Attendance Registers										
Corporate Services										

### 3.5 KPA 5: Good Governance And Public Participation

KPI NUMBER	KEY PERFORMANCE INDICATOR	KPI Baseline		Annual Year Target (2022/23 FY)	Quarterly targets				Custodian
		2020/21 FY (Audited Actual)	2021/22 FY (Plan)		Qrt 1 Plan	Qrt 2 Plan	Qrt 3 Plan	Qrt 4 Plan	
<b>STRATEGIC OBJECTIVE</b>									
<b>PROGRAMME / STRATEGY</b>									
GG01-01	Number of DIMAFO meetings held	1	2	2	N/A	1	N/A	1	ISA
Facilitate intergovernmental cooperation and coordination GG01: Support and facilitate in intergovernmental cooperation initiatives									
<b>PROGRAMME / STRATEGY</b>									
GG02-01	Number of Council meetings held	11	11	11	3	2	3	3	Corporate Services
Establish and maintain stakeholder engagement initiatives Evidence									
GG02-02	Number of Mayoral outreach programs held in each Local Municipality	1 Mayoral outreach held in Elundini Local Municipality	1 Mayoral outreach held in each Local Municipality	1 Mayoral outreaches held in each Local Municipality	N/A	N/A	N/A	1	OMM
Evidence 1. Minutes 2. Attendance Register									
<b>STRATEGIC OBJECTIVE</b>									
<b>PROGRAMME / STRATEGY</b>									
GG03-01	Compile annual report	Draft Annual Report approved by Council in May 2021	2020/21 FY Annual Report approved by Council	Prior year Annual Report approved by Council	N/A	N/A	2021/22 FY Draft Annual Report tabled before Council	2021/22 FY Annual Report approved by Council	OMM
Establish and support municipal oversight systems, mechanisms and processes GG03: Ensure and maintain corporate governance Evidence 1. Attendance Registers 2. Outreach report									
1. Approved Annual Report. 2. Council									



KPI NUMBER	KEY PERFORMANCE INDICATOR	KPI Baseline		Annual Year Target (2022/23 FY)	Quarterly targets				Custodian
		2020/21 FY (Audited Actual)	2021/22 FY (Plan)		Qrt 1 Plan	Qrt 2 Plan	Qrt 3 Plan	Qrt 4 Plan	
GG03-02	Compile 2023/24 FY MTEF Budget	2021/22 FY MTEF Budget approved by Council	2022/23 FY MTEF Budget approved by Council	MTEF Budget approved by Council	N/A	N/A	Resolution 2023/24 FY Draft MTEF Budget tabled before Council	2023/24 FY MTEF Budget approved by Council	Finance
GG03-03	Compile 2023/24 FY IDP	2021/22 FY final reviewed IDP approved by Council	2022/23 FY final reviewed IDP approved by Council	IDP review approved by Council	N/A	N/A	2023/24FY Draft IDP tabled before Council by Council	2023/24 FY IDP compiled and approved by Council	OMM
GG03-04	Number of signed performance agreements for Directors & Managers directly reporting to the Municipal Manager including the Municipal Manager	8	8	7	7	N/A	N/A	N/A	OMM
GG03-05	Clean audit outcomes achieved	Clean audit outcomes achieved	Clean audit outcomes achieved	Clean audit outcomes achieved	N/A	N/A	8 signed performance agreements	Clean audit outcomes achieved	All Directors
GG03-06	Number of MPAC meetings held	4	4	4	1	1	1	1	OMM



KPI NUMBER	KEY PERFORMANCE INDICATOR	KPI Baseline		Annual Year Target (2022/23 FY)	Quarterly targets				Custodian
		2020/21 FY (Audited Actual)	2021/22 FY (Plan)		Qrt 1 Plan	Qrt 2 Plan	Qrt 3 Plan	Qrt 4 Plan	
GG03-07	Number of Audit and Performance Committee meetings held	5	5	5	Evidence			1. Minutes 2.Attendance Register	
					1	2	1	1	OMM
					Evidence			1. Minutes 2.Attendance Register	

**PART 4. DETAILED CAPITAL WORKS PLAN**

No.	PROJECT NUMBER	PROJECT NAME	LM	PROJECT TYPE	PROJECT DESCRIPTION	AREA/VILLAGES	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2022/23 (Incl. VAT)	Projected Expenditure for 2023/24 (Incl. VAT)	Projected Expenditure for 2024/25 (Incl. VAT)
		MIG											
1	S/EC/17626/20/23	Senqu Rural Sanitation Programme: Phase 6	Senqu	Sanitation	Construction of VIP Toilets	Dibinkonzo; Nisimekweni; Ezintatyaneni; Bluegums; Bambospruit; JORDAN, Jozanashoek; Jozanasadam; Magwiji; Sunduza, MAKHUMHSA, MBONISWENI, Tienbank, MFINCI, FRANCE, Zola, Esilindini, MOUNTAIN VIEW, Tienbank, Makheteng, NGQUBA, Lepola, Kroomspruit, NEW REST, Bebeza, Ndurungunya,	Construction: <=25%	R 132 220 684	MIG	Operational	R 6 000 000	R 0	R 0
2	S/EC/15490/18/20	Elundini Rural Sanitation Programme: Phase 6	Elundini	Sanitation	Construction of VIP Toilets	Montgomery, Nyibiba, Nwangele, Upper Tsitsana, Mission, Maduguru, Ngqwaneni, Lower Nywenka, Nkolosana, Ngele Gungwini Sommeville, Upper Esinxako, Lower Esinxako, Mokgalong, Koebung, Seqhobong, Ntuku, Tabase/Maluti Village	Construction: <=25%	R 173 519 999	MIG	Operational	R 6 000 000	R 0	R 0
3	W/EC/14718/17/23	Elundini Rural water Programme (ORIO)	Elundini	Water	Construction of rural water supply infrastructure	107 Villages in Elundini LM	Design & Tender	R 143 813 803	MIG	CAPITAL	R 7 500 000	R 20 000 000	R 20 000 000
4	S/EC/14606/10/16	Jamestown Bucket Eradication and Sanitation Phase 2 (Sewer Lines)	WSLM	Sanitation	Construction of sewer reticulation in Jamestown and Masakhane	James Calata (Jamestown)	Construction: <=25%	R 50 193 464	MIG	CAPITAL	R 22 402 591	R 2 002 404	R 5 000 000
5	W/EC/12333/11/18	Maclear Water Treatment & Distribution Upgrade (WTW)	Elundini	Water	Construction of WTW in Maclear	Nqanqaru (Maclear)	Design & Tender	R 226 644 753	MIG	CAPITAL	R 0	R 20 000 000	R 10 000 000

No.	PROJECT NUMBER	PROJECT NAME	LM	PROJECT TYPE	PROJECT DESCRIPTION	AREA/VILLAGES	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2022/23 (Incl. VAT)	Projected Expenditure for 2023/24 (Incl. VAT)	Projected Expenditure for 2024/25 (Incl. VAT)
6	S/EC/15418/17/20	Bulk Sanitation Infrastructure Upgrade for Maclear Phase 3B	Elundini	Sanitation	Construction of gravity main sewer line, Sewage Pump station and rising sewer line to the WWTW	Nqanqaru (Maclear)	Construction:<=25%	R 60 447 551	MIG	CAPITAL	R 60 331 059 (Incl. VAT)	R 0	R 10 000 000
7	W/EC/12333/11/18	Maclear Water Treatment & Distribution Upgrade (AC Pipe Replacement)	Elundini	Water	AC Pipe replacement in Maclear town	Nqanqaru (Maclear)	Construction:<=25%	R 95 995 638	MIG	CAPITAL	R 10 000 000	R 0	R 0
8	W/EC/16755/19/21	ALIWAAL NORTH WATER TREATMENT WORKS HOLDING DAMS	WSLM	Water	Construction of 40Ml earth dams in Aliwal North WTW	Maletswai (Aliwal North)	Design and Tender	R 29 185 579	MIG	CAPITAL	R 7 000 000	R 23 000 000	R 10 500 000
9	S/EC/16603/20/22	Provision of Sanitation Infrastructure for Ugie: Phase 1	Elundini	Sanitation	Construction of sewer network in Ugie Park and Extension, outfall gravity sewer line and refurbishment of WWTW	Ugie	Design and Tender	R 27 478 319	MIG	CAPITAL	R 10 000 000	R 20 000 000	R 10 500 000
10	W/EC/18462/21/24	Senqu Rural Water: Work Package 1	Senqu	Water	Development of water schemes for villages without water in ward 1: Project entails raw water source development (e.g. Boreholes, Springs, etc). Development of pipeline and communal standpipes	Walaza (Drayini, Mrifi, lower Mqgweha, upper Mqgweha, Platform, Niatyana, Mabeleni, Mfifiyi, Mboho 1 (Sphihini, Rasiyeni, Nlanbakusuku, Mdeni), Mboho 2 (Mboleni), Bikizana (Mabaleni, Niatyana) Ndofela (Mayisela, Mabheleni, Dolosi)	Design and Tender	R 82 987 000	MIG	CAPITAL	R 7 000 000	R 8 000 000	R 11 000 000

No.	PROJECT NUMBER	PROJECT NAME	LM	PROJECT TYPE	PROJECT DESCRIPTION	AREA/VILLAGES	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2022/23 (incl. VAT)	Projected Expenditure for 2023/24 (incl. VAT)	Projected Expenditure for 2024/25 (incl. VAT)
11	E/EC/18565/21/24	Senqu Rural Water: Work Package 2	Senqu	Water	Development of water schemes for villages without water in ward 2,4,5,6,13 & 15: Project entails raw water source development (e.g. Boreholes, Springs, etc). Development of pipeline and communal standpipes	Mkhunyazo (Ward 4), New Hillside (Ward 4), Old Hillside (Ward 4), Etyihindi (Ward 6), Letsosi (Ward 6), Mere (Ward 6), Ndingunyeni (Ward 6), Fort Hook (Ward 5), Sketsheni (Ward 5), Ntubeni (Ward 5), Sdakini (Ward 5), Rock Cliff (Ward 15), Henge Ext (Ward 2), Marakaneng (Ward 13) and Witterbergen (Ward 13)	Design and Tender	R 123 848 088	MIG	CAPITAL	R 7 000 000	R 8 000 000	R 11 000 000
12	W/EC/18461/21/24	Senqu Rural Water: Work Package 3	Senqu	Water	Development of water schemes for villages without water in ward 2,3,5,6,7 & 9: Project entails raw water source development (e.g. Boreholes, Springs, etc). Development of pipeline and communal standpipes	Bikizana (Ward 3), Ekra (Ward 3), Hobeng (Ward 3), Zola (Henge) (Ward 2), Magalaleni (Ward 2), Msilia (Ward 6), Ndingashe (Ward 2), Ngxingweni (Ward 6) and Thobale (Ward 6), Qhoboshane (Ward 3), Sitoromo (Ward 2), Macacume (Ward 7), Dumzela (Ward 2), Mission (Ward 5), Hinana (Ward 9), Luhambeni (Ward 9),	Design and Tender	R 76 309 845	MIG	CAPITAL	R 7 000 000	R 8 000 000	R 11 000 000

No.	PROJECT NUMBER	PROJECT NAME	LM	PROJECT TYPE	PROJECT DESCRIPTION	AREA/VILLAGES	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2022/23 (Incl. VAT)	Projected Expenditure for 2023/24 (Incl. VAT)	Projected Expenditure for 2024/25 (Incl. VAT)
13	NYR	Senqu Rural Water: Work Package 4	Senqu	Water	Development of water schemes for villages without water in ward 3,4,5,6 and 15; Project entails raw water source development (e.g. Boreholes, Springs, etc). Development of pipeline and communal standpipes	Mfinci (ward 3), Daweni (ward 3), Blikana (ward 4), Lusizini (ward 4), Sidakeni (ward 4) Zola (ward 4) Misono (ward 5), Kwamadume (ward 5), Mahlabathini (ward 5), Zingxengele (ward 5), Kwasphambo (ward 5), Phelandaba (ward 5), Rockcliff (ward 15), Mdlambona (ward 6)	Not Registered	R 68 432 899	MIG	CAPITAL	R 0	R 14 000 000	R 11 000 000
14	WWEC/18630/21/23	Senqu Rural Water: Work Package 5	Senqu	Water	Development of water schemes for villages without water in ward 5; Project entails raw water source development (e.g. Boreholes, Springs, etc). Development of pipeline and communal standpipes	Thuteng, Trusting, Sgingqini, Matsoseng, Dikotsong, KwaRob, Nxamangele, Mazizini, Edwaleni, Kwamundu, Malafazaneni, Mkhuzo, Nkawulweni, Treppan and Upper Bebeza	Design and Tender	R 54 594 823	MIG	CAPITAL	R 7 000 000	R 8 000 000	R 11 000 000



No.	PROJECT NUMBER	PROJECT NAME	LM	PROJECT TYPE	PROJECT DESCRIPTION	AREA/VILLAGES	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2022/23 (incl. VAT)	Projected Expenditure for 2023/24 (Incl. VAT)	Projected Expenditure for 2024/25 (Incl. VAT)
15	WIEC/18704/21/24	Senqu Rural Water: Work Package 6	Senqu	Water	Development of water schemes for villages without water in ward 5, 12, 13 & 17: Project entails raw water source development (e.g. Boreholes, Springs, etc). Development of pipeline and communal standpipes	Lower Joveleni (Ward 17), Mlshisa (Ward 17), Upper Joveleni (Ward 17), Choboshaneni (Ward 12), Sigcawini (Ward 13), Sigcawini (Ward 13), Dwaleni (Ward 6), Moyeni (Ward 8), Masekeleng (Ward 17), Fleyini (Ward 17), Lahlia (Ward 17), Mabalana (Ward 17), Mpoki (Ward 6), Maqheyeni (Ward 5), White City (Ward 5) and Magozini (Ward 13).	Design and Tender	R 31 945 218	MIG	CAPITAL	R 7 000 000	R 8 000 000	R 11 000 000
16	WIEC/18657/21/25	Senqu Rural Water: Work Package 7	Senqu	Water	Development of water schemes for villages without water in ward 2, 6, 7, 10, 12, & 18: Project entails raw water source development (e.g. Boreholes, Springs, etc). Development of pipeline and communal standpipes	Dulcias Nek Ward 6, Mbini Ward 6, Bamboespruit Ward 7, Majokong Ward 7, Roolisand Ward 7, Enteni Ward 7, Esilindini Ward 12, Bensonvale Ward 12, Magwiji Ward 12, Magadla Ward 12, Jozanas Nek Ward 12, Madakane Ward 18, Nqutu Ward 2, Maralaneng Ward 7 and Makheteng Ward 10	Design and Tender	136514258	MIG	CAPITAL	R 7 000 000	R 8 000 000	R 11 000 000
17	NYR	Lady Grey Water Supply, New Trunk and Reticalation Water Mains for KwziNaledi & Transwiger	Senqu	Water	The project is aim at making the Lady Grey water network to more efficient and arrangement the network for Water Conservation and Demand	Lady Grey	Not Registered	27 486 722.00	MIG	CAPITAL	R 0	R 10 000 000	R 11 000 000

No.	PROJECT NUMBER	PROJECT NAME	LM	PROJECT TYPE	PROJECT DESCRIPTION	AREA/VILLAGES	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2022/23 (Incl. VAT)	Projected Expenditure for 2023/24 (Incl. VAT)	Projected Expenditure for 2024/25 (Incl. VAT)
18	NYR	Aliwal North Asbestos Pipe Replacement	WSLM	Water	Management (WCDM). The scope includes installation of PRV Valves, Isolation valves, pipework and break pressure tanks. AC Pipe replacement in Aliwal North town	Maleitswai (Aliwal North)	Not Registered	138 405 341.36	MIG	CAPITAL	R 0	R 10 000 000	R 10 000 000
19	NYR	TELLE RIVER BULK WATER SUPPLY SCHEME	Senqu	Water	The project is aimed at providing the northern areas of Sierkspruit with surface water from the Telle River. The project entails the construction of dam wall in Telle river, abstraction point, pump house and associated pipework	Sierspruit	Not Registered	R 630 000 000	MIG	CAPITAL	R 0	R 2 203 696	R 10 000 000
20	NYR	Aliwal North Bulk Water Infrastructure for Housing Development	WSLM	Water			Not Registered	R 88 458 265	MIG	CAPITAL	R 0	R 10 000 000	R 13 686 800
21	N/A	PMU ADMIN.	Senqu						MIG	CAPITAL	R 9 012 350	R 9 431 900	R 9 878 200
<b>TOTAL</b>											<b>R 180 246 000</b>	<b>R 188 638 000</b>	<b>R 197 565 000</b>

No.	PROJECT NUMBER	PROJECT NAME	LM	PROJECT TYPE	PROJECT DESCRIPTION	AREA/VILLAGES	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2022/23 (Incl. VAT)	Projected Expenditure for 2023/24 (Incl. VAT)	Projected Expenditure for 2024/25 (Incl. VAT)
		<b>RBIG (DWS)</b>											
29	ECR046	Sterkspruit Regional Bulk Sanitation	Senqu	Sanitation			Design	240 000 000,00	RBIG	CAPITAL	R 15 000 000	R 20 000 000	R 40 000 000
30	TBA	Lady Grey Bulk Water Supply	Senqu	Water			Design	260 000 000,00	RBIG	CAPITAL	R 0	R 0	R 0
		<b>TOTAL</b>											
		<b>WATER SERVICES INFRASTRUCTURE GRANT (WSIG)</b>											
31		DC14_P10163-101_District Wide Refurbishment of WWTW	WSLM	Sanitation			Planning	20 000 000,00	WSIG	CAPITAL			
32		Pre-paid Water Meters	District wide	Water			Planning	1 000 000,00	WSIG	CAPITAL			
33		DC14_P10162-101_District Wide Telemetry System	District wide	Water			Implementation	15 000 000,00	WSIG	CAPITAL			
34		Electro-mechanical asset replacement	District wide	water			Planning	4 000 000,00	WSIG	CAPITAL			
35		Aliwal North pipe replacement	WSLM	Water			planning	5 000 000,00	WSIG	CAPITAL			
36		DC14_P10162-102_Rural Rudimentary Water Supply	District wide	Water			Planning	5 000 000,00	WSIG	CAPITAL			
37		DC14_P10162-103_Refurbishments of WTWs	District wide	Water			Implementation	5 000 000,00	WSIG	CAPITAL			
38		DC14_P10162-104_Argumentation of Clear Water Storage	Senqu	Water			Planning	7 000 000,00	WSIG	CAPITAL			
39		DC14_P10162-105_Acquire Bulk Meters	District wide	Water			Tender	7 000 000,00	WSIG	CAPITAL			

No.	PROJECT NUMBER	PROJECT NAME	LM	PROJECT TYPE	PROJECT DESCRIPTION	AREA/VILLAGES	Project Status	APPROVED BUDGET	SOURCE OF FUNDING	BUDGET IMPLICATION	Projected Expenditure for 2022/23 (incl. VAT)	Projected Expenditure for 2023/24 (incl. VAT)	Projected Expenditure for 2024/25 (incl. VAT)
		TOTAL											
		DBSA FRONT-LOADING LOAN WITH MIG FUNDS											
40	W/EC/12333/11/18	Maclear Water Treatment & Distribution Upgrade (WTW & AC Pipe Replacement)	Elundini	Water			Tender	R 226 644 753	DBSA Frontloading	CAPITAL	R 10 000 000		R 0
		TOTAL											
											R 10 000 000	R 0	R 0

## **PART 5: CONCLUSION**

---

The Service Delivery and Budget Implementation Plan (SDBIP) is a key management, implementation and monitoring tool which provides operational content to the end-of-year service delivery targets as set out in the budget and IDP. It determines the performance agreements for the Municipal Manager and all Top Managers whose performance is monitored through Section 71 monthly reports and evaluated through the annual process.



**ANNEXURE A: CIRCULAR 88 COMPLIANCE INDICATORS**

<b>Ref.</b>	<b>Indicator</b>	<b>Annual Target 2022/23 FY</b>
C1 (GG)	Number of signed performance agreements by the MM and section 56 managers:	8
C2 (GG)	Number of ExCo or Mayoral Executive meetings held	TBD
C3 (GG)	Number of Council portfolio committee meetings held	11
C4 (GG)	Number of MPAC meetings held	4
C5 (GG)	Number of recognised traditional leaders within your municipal boundary	TBD
C6 (GG)	Number of formal (minuted) meetings between the Mayor, Speaker and MM were held to deal with municipal matters	TBD
C7 (GG)	Number of formal (minuted) meetings - to which all senior managers were invited- held	TBD
C8 (GG)	Number of councillors completed training	TBD
C9 (GG)	Number of municipal officials completed training	TBD
C10 (GG)	Number of work stoppages occurring	0
C11 (GG)	Number of litigation cases instituted by the municipality	0
C12 (GG)	Number of litigation cases instituted against the municipality	0
C13 (GG)	Number of forensic investigations instituted	0
C14 (GG)	Number of forensic investigations conducted	0
C15 (GG)	Number of days of sick leave taken by employees	TBD
C16 (GG)	Number of permanent employees employed	TBD
C17 (GG)	Number of temporary employees employed	1206
C18 (GG)	Number of approved demonstrations in the municipal area	
C19 (GG)	Number of recognised traditional and Khoi-San leaders in attendance (sum of) at all council meetings	0
C20 (ENV)	Number of permanent environmental health practitioners employed by the municipality	27
C21 (ENV)	Number of approved environmental health practitioner posts in the municipality	27
C22 (GG)	Number of Council meetings held:	11
C23 (GG)	Number of disciplinary cases for misconduct relating to fraud and corruption:	0
C24 (GG)	Number of council meetings disrupted	0
C25 (GG)	Number of protests reported	0
C26 (GG)	R-value of all tenders awarded	TBD
C27 (GG)	Number of all awards made in terms of Section 36 of the MFMA	TBD

Ref.	Indicator	Annual Target 2022/23 FY
	Municipal Supply Chain Management Regulations	
C28 (GG)	R-value of all awards made in terms of Section 36 of the MFMA Municipal Supply Chain Management Regulations	TBD
C29 (LED)	Number of approved applications for rezoning a property for commercial purposes	N/A
C31 (GG)	Number of approved posts in the municipality with regard to municipal infrastructure	TBD
C32 (GG)	Number of positions filled with regard to municipal infrastructure	TBD
C33 (GG)	Number of tenders over R200 000 awarded	TBD
C34 (GG)	Number of months the Municipal Managers' position has been filled (not Acting)	0
C35 (GG)	Number of months the Chief Financial Officers' position has been filled (not Acting)	1
C36 (GG)	Number of vacant posts of senior managers	4
C37 (GG)	Number of approved posts in the treasury and budget office:	5
C38 (GG)	Number of filled posts in the treasury and budget office:	5
C39 (GG)	Number of approved posts in the development and planning department:	1
C40 (GG)	Number of filled posts in the development and planning department	1
C41 (GG)	Number of approved engineer posts in the municipality:	4
C42 (GG)	Number of registered engineers employed in approved posts	4
C43 (GG)	Number of engineers employed in approved posts:	4
C44 (GG)	Number of disciplinary cases in the municipality:	TBD
C45 (GG)	Number of finalised disciplinary cases:	TBD
C46 (ENV)	Number of approved waste management posts in the municipality:	N/A
C47 (ENV)	Number of waste management posts filled:	N/A
C48 (EE)	Number of approved electrician posts in the municipality:	N/A
C49 (EE)	Number of electricians employed in approved posts:	N/A
C50 (WS)	Number of approved water and wastewater management posts in the municipality:	6
C51 (WS)	Number of filled water and wastewater management posts:	6
C52 (HS)	Number of maintained sports fields and facilities	N/A
C53 (HS)	Square meters of maintained public outdoor recreation space	N/A
C54 (HS)	Number of municipality-owned community halls	N/A
C59 (EE)	Number of municipal buildings that consume renewable energy	N/A

Ref.	Indicator	Annual Target 2022/23 FY
C60(WS)	Total number of sewer connections	0
C61 (WS)	Total number of chemical toilets in operation	0
C62 (WS)	Total number of Ventilation Improved Pit Toilets (VIPs)	2000
C63 (WS)	Total volume of water delivered by water trucks	N/A
C67 (FD)	Number of paid full-time firefighters employed by the municipality	26
C68 (FD)	Number of part-time and firefighter reservists in the service of the municipality	17
C69 (FD)	Number of 'displaced persons' to whom the municipality delivered assistance	N/A
C70 (FD)	Number of volunteer responders in the service of the municipality	N/A
C71 (LED)	Number of procurement processes where disputes were raised	0
C72 (FD)	Date of the last municipal Disaster Management Plan tabled at Council	None
C73 (FD)	Number of structural fires occurring in informal settlements	N/A
C74 (FD)	Number of dwellings in informal settlements affected by structural fires (estimate)	N/A
C75 (FD)	Number of people displaced within the municipal area	N/A
C76 (LED)	Number of SMMEs and informal businesses benefitting from municipal digitisation support programmes rolled out directly or in partnership with other stakeholders	20
C77 (LED)	B-BBEE Procurement Spend on Empowering Suppliers that are at least 51% black owned based	TBD
C78 (LED)	B-BBEE Procurement Spend on Empowering Suppliers that are at least 30% black women owned	TBD
C79 (LED)	B-BBEE Procurement Spend from all Empowering Suppliers based on the B-BBEE Procurement	TBD
C86 (LED)	Number of households in the municipal area registered as indigent	20223
C89 (GG)	Number of meetings of the Executive or Mayoral Committee postponed due to lack of quorum	0
C90(ENV)	Date of the last Climate Change Needs and Response Assessment tabled at Council	N/A
C91 (ENV)	Date of the last Climate Change Response Implementation Plan tabled at Council	N/A